

## Robots on the march

Custom solutions for heavy industry

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## Russian farmers in Iowa

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The fashion page: where Europe's elite men shop

Page 4

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

D8523A

Friday September 4 1992

## China furious at US warplane deal with Taiwan

China reacted angrily to the decision by President Bush to sell the use of US military aircraft to Taiwan. Beijing accused Washington of being untrustworthy and violating the Sino-US joint communiqué of August 1982. The White House defended its move as "good politics". Page 18

**Yugoslavia:** Militant Bosnian Serb leader Radovan Karadzic warned he was prepared to "stop by force" the flow of arms which he alleged were being supplied to Muslim forces in Bosnia-Herzegovina. Page 2

**German economy:** The slowdown in the west German economy was confirmed, with second-quarter figures for gross domestic product showing a drop of 0.5 per cent against the previous quarter. Page 18

**Pan Am:** The Pan Am Building, the 55-storey skyscraper which forms an integral part of the Manhattan skyline, will never be the same again. Metropolitan Life Insurance Company, which owns the building, is to remove the now-defunct airline's name, currently displayed in 157 lights, and replace it with "MetLife", the nation's second biggest insurance company. The logo is to be replaced over the next few months. Page 18

**Rolls-Royce:** The weak dollar depressed first-half profits at the UK aero-engine and industrial power group, which is already under pressure from the slump in the commercial airline industry and a shrinking defence market. Page 18; Airlines face cut in new launches, Page 4; Lex, Page 18; GPA plans asset-backed issues, Page 21

**Citicorp:** Leading US bank, played down reports that federal bank examiners had criticised the management and credit quality of its mortgage subsidiary, which has an estimated \$24bn of assets. Page 20

**Italy's political corruption scandal has claimed another victim with the suicide of Sergio Moroni, a Socialist member of parliament under investigation by magistrates.** Page 2

**Greece must apply its economic adjustment programme more rigorously if it is to close the widening gap with the rest of the EC, the OECD has warned.** Page 2

**International Business Machines:** world's largest computer manufacturer, is to spin off its personal computer operations as a separate business, the IBM Personal Computer Company. Page 19

**Kabul ceasefire:** A precarious peace held in Afghanistan amid concern that fresh fighting might erupt between Mujahideen factions if Uzbek militia forces in Kabul do not withdraw. Page 5

**British Petroleum:** UK oil group, has been in negotiations with a potential buyer of its 49 per cent stake in the Olympic Dam copper-gold-uranium mine in south Australia, but any deal is not likely for several weeks. Page 18

**Hutchison Whampoa:** Hong Kong conglomerate, acquired 50 per cent of Shanghai's container port for HK\$1.4bn (\$180m). Page 21

**Philips:** Dutch electrical and electronics group, has launched a cost-cutting drive aimed at saving "hundreds of millions of guilders" during the remaining four months of the year. Page 19

**Soviet Union:** The EC is to use \$27m in unspent development funds for the UN military relief effort in Somalia. Page 6

**Poverty in the US:** The number of Americans living below the poverty line rose last year to its highest level since President Lyndon Johnson launched his War on Poverty in 1965. Page 4

**South Africa:** plans to cut central government employment by up to 5 per cent next year as part of its aim to reduce the civil service. Page 6

**Kevin Maxwell:** whose father, Robert, was one of Britain's richest men, yesterday became Britain's biggest ever bankrupt, with debts of more than £400m (\$750m). Page 11

**Nicaragua appeals:** President Violeta Chamorro of Nicaragua made an urgent appeal for international aid after the death toll from Tuesday's earthquake climbed to around 100.

**STOCK MARKET INDICES**

FT-SE 100 2,315 (+63.5) New York Stock

Yield 5.1% S 1,922

FTSE Eurotrack 100 1,871.48 (+20.27) London

FTA All-Share 1,123.51 (+2.75) S 1,984 (-2.00)

Nikkei 22,386.48 (+79.77) DM 2.3 (2.75/9)

New York Composite 2,308.48 (-1.37) FT 1,287.5

Dow Jones Ind Ave 3,304.08 (-14.77) SF 2,297.5 (-2.45)

S&P Composite 1,153.15 (+1.80) Y 2,483.5 (24.62)

S 1,922.5 (Same)

**US LUNCHTIME RATES**

Federal Funds 3.1% New York Interbank

30-day T-bills 3.18% Fed 3.0%

Long Bond 7.30% London

Yield 7.38% DM 1.4115 (1.3905)

30-day Interbank 7.35% FT 1,422.5

Libor long gilt futures 7.37% SF 1,266.5

Yield 7.38% Y 12,488.5

**UK LONDON MONEY**

30-day Interbank 18.5% (10.5) London

Libor long gilt futures 18.5% (Sep 92) 10.5% London

Yield 18.5% DM 1.4115 (1.3905)

**EUROPEAN CBL (Argus)**

Brent 15-day (Oct) 20.125

**Gold**

New York Comex (Sep) 334.5 (330.5)

London \$341.4 (330.5) Tokyo 100 Y 322.33

**STOCK MARKET INDICES**

Austria 1,210 Hungary 1,162 Malta 1,150 S Arabia 870.00

Bahrain 1,250 Iceland 1,070 Morocco 1,100 Portugal 1,050

Belgium 1,270 India 1,020 Nigeria 1,020 Spain 1,020

Bulgaria 1,050 Ireland 1,020 Norway 1,050 Switzerland 1,020

Croatia 1,100 Israel 1,050 Oman 1,050 Syria 1,050

Croatia 1,100 Italy 1,050 Pakistan 1,050 Thailand 1,050

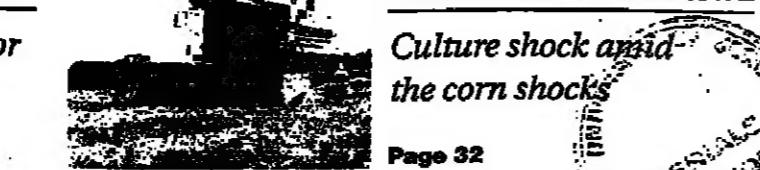
Croatia 1,100 Jordan 1,050 Poland 1,050 Turkey 1,050

Croatia 1,100 Kuwait 1,050 Turkey 1,050

France 1,100 Lebanon 1,050 Portugal 1,050 UAE 1,050

Germany 1,100 Luxembourg 1,050 Qatar 1,050

Greece 1,050



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## UK will borrow D-Marks to aid £

By Peter Norman, James Blitz and Tracy Corrigan in London

BRITAIN yesterday acted decisively to support sterling with an innovative plan to borrow D-Marks that immediately eased pressure for an increase in UK interest rates.

The announcement by Mr Norman Lamont, chancellor of the exchequer, that the UK government would borrow Ecu10bn (\$14.5bn) worth of D-Marks and other foreign currencies and sell these for sterling lifted the pound from 104.1pennies.

encies and the unprecedented commitment to convert the proceeds into pounds ensure strong demand for the pound.

They were also quickly interpreted by the foreign exchange market as tangible proof that the UK government was determined not to devalue the pound from its DM2.35 parity in the ERM.

This message was hammered home by Mr Lamont. "These arrangements demonstrate once again the government's clear determination and ability to maintain sterling's position in the ERM at the existing central rate regardless of the outcome of the French referendum on the Maastricht treaty," he said.

The US dollar also rose yesterday against the D-Mark.

UK equities made their biggest one-day gain since the Conservative election victory in April. The FT-SE 100 index closed 68.9 points higher at 2,381.9.

The plans to borrow the equivalent of Ecu10bn in foreign cur-

rency movements

Hourly movements

Current rates against the D-Mark

DM per £

DM per \$

DM per Y

DM per CAC 40

DM per FT-SE 100

DM per New York Stock Exchange

DM per London Stock Exchange

DM per Paris Stock Exchange

DM per Frankfurt Stock Exchange

DM per Amsterdam Stock Exchange

DM per Stockholm Stock Exchange

DM per Zurich Stock Exchange

DM per Luxembourg Stock Exchange

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## OECD ECONOMIC REPORT

# Greece told to tighten its reforms

By Kerin Hope in Athens

GREECE must apply its economic adjustment programme more rigorously if it is to close a widening gap with the rest of the European Community, the Paris-based Organisation for Economic Co-operation and Development warns in its annual report on the Greek economy.

Determination has been lacking in crucial areas of structural reform, such as curbing tax evasion, reducing over-staffing in the public sector and promoting competition, especially in the banking sector, the OECD says.

"The Greek government has to speed up the reform process and take firm action especially in its own domain - fiscal consolidation and public sector efficiency - where it has greater powers and responsibilities," the report says.

Greece last year launched a medium-term stabilisation programme aimed at cutting public borrowing to under five percentage points of gross domestic product, and trimming inflation to less than 10 per cent, enabling the drachma to join the Exchange Rate Mechanism of the EMS.

After falling behind target in 1991, largely because of unrealistically high revenue forecasts, the programme is being revamped to meet the Maastricht targets for European monetary union.

The OECD predicts a short-term improvement in 1992-93 with inflation down to 14 per cent by the end of the

year and Public Sector Borrowing Requirement declining to 11 per cent of GDP in 1993. However, its report was prepared before last month's launch of a revenue package expected to add 2.3 points to the yearly inflation rate.

Growth in GDP is projected at 1.7 per cent this year, rising to 2.2 per cent in 1993. It will be driven by a substantial rise in public investment as big infrastructure projects get underway, with support from EC structural funds.

The OECD notes that the government has taken "courageous deregulation measures in many fields", abolishing price controls on a wide range of products and services. It calls for a more effective competition policy, including reform of "oligopolistic practices" in banking, where high borrowing costs and inefficient procedures impede growth.

Privatisation has been speeded up, though only limited cash income from disposals is expected this year. However, privatisation should stimulate industry after a long period of decline.

However, the OECD acknowledges that projections are based on optimistic assumptions which ignore the possibility of further turmoil in the Balkans. Business confidence has already been dented by fears that conflict in Bosnia-Herzegovina may spread south, while the report says export market growth will decelerate because of continuing problems in transporting Greek goods to western Europe.

## NEWS IN BRIEF

## Doubts thrown over Yeltsin visit to Japan

PRESIDENT Boris Yeltsin's security service, in an extraordinary leak to the press, suggested yesterday that his visit to Japan might not take place because Tokyo was unable to fully guarantee the Russian leader's safety from terrorist attack, writes Leyla Boulton in Moscow.

Against a background of fierce diplomatic posturing over the territorial issue which is dominating the Russo-Japanese agenda, it was not clear whether the leak was sanctioned at a high level to prepare for a cancellation of the visit.

It could be a crude attempt to embarrass the Japanese for insisting that Russia must return the South Kurile islands before economic assistance is available. Alternatively it may be a fit of pique by the security forces, who complained the Japanese were forbidding them from bringing firearms into the country.

Mr Boris Ratnikov, the first deputy head of the presidential bodyguard, said he would recommend the president postpone the trip unless the Japanese satisfied the security men's demands.

## Ceasefire in Abkhazia

The leaders of Russia and Georgia yesterday agreed a ceasefire in a conflict sweeping the secessionist Georgian region of Abkhazia and persuaded the reluctant Abkhazian leader to sign the document, Reuter reports from Moscow. Russian President Boris Yeltsin and Mr Eduard Shevardnadze, the Georgian leader, also agreed to set up a peace-keeping force in which Russian troops would take part.

## Baltic bridge accord

Finland said yesterday it had reached agreement with Denmark in their dispute over the Great Belt bridge project and had dropped its complaint to the International Court of Justice, Reuter reports from Helsinki.

The project, linking the Danish islands of Zealand and Funen at the mouth of the Baltic with a network of road and rail bridges and tunnels, angered the Finns who said one of the bridges would restrict access for oil rigs they export to the North Sea.

According to the agreement Denmark will pay Finland Dkr90m (\$16.7m) in a one-off compensation, the ministry said. The International Court of Justice in The Hague had been due to begin a hearing on the case on September 14.

# Russia learns the painful dictum of cash on delivery

MR VIKTOR Ratnikov, director of Moscow's Babayev chocolate factory, says life has improved greatly since July 1, when Russian enterprises were ordered to deliver goods only if customers paid for them.

It is a principle accepted readily enough in the west. But for Russian market reformers, the issue of the day remains billions of roubles in unpaid bills accumulated by thousands of factories around Russia.

They came about when state-owned enterprises, which account for 90 per cent of economic output, continued to trade with each other after prices were liberalised in January, even when they did not have enough money to pay for goods.

The government's expectations that managers would behave rationally and cut costs and prices proved unfounded. Other problems were a slow banking system, a lack of funding for industry which had ordered goods in advance, and the absence of a tried and tested mechanism for declaring enterprises bankrupt.

The arrears reached Rbs3tril-

lion (thousand billion) by the end of June, accounting for more than half the country's industrial production of Rbs3trillion for the first half of the year. By the end of July, they were back down to Rbs1.9trillion. The amount fell as enterprises demanded payment, as mutual debts were cancelled out and as some enterprises received fresh injections of working capital from the government.

Under pressure from the government, Mr Geraschenko revoked the order, which according to one of his deputies, Mr Sergei Ignatov, would have cost anywhere between Rbs200bn and Rbs3trillion in new credit. But at least Mr Geraschenko got at the top of the agenda a problem which had been allowed to fester before his appointment in July.

The key challenge now is to teach enterprises a lasting lesson which will make them change their behaviour in future. The government's critics warn of social instability and a loss of Russia's industrial base if large-scale unemployment is allowed. The radicals in the government argue that there can be no growth without financial health.

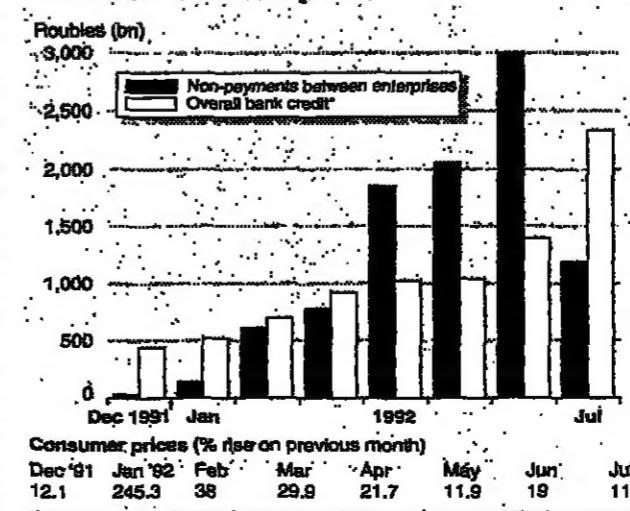
"One of the dangers in trying to clean up arrears is that you fail to create disincentives for the accumulation in arrears in the future," Mr Richard Erb, the IMF's deputy director, cautioned in Moscow last week.

"Progress in implementing bankruptcy procedures will be important to make clear to enterprises that they are responsible for the credit standing of enterprises they are dealing with."

At a meeting of regional governors, two senior ministers publicly disagreed over the issue. In one corner was Mr Anatoly Chubais, the radical deputy prime minister responsible for privatisation, who said that the net arrears were to be the exclusive preserve of a debt managing agency. Such an agency, the solution favoured by the IMF, would reimburse net creditors by settling off the debts or property of the net debtors, dole-telling neatly with plans to begin privatisation of large and medium-size enterprises.

In the other corner stood Mr Vasily Barchuk, the finance minister, who wants to clear up the problem as quickly as possible because indebted enterprises do not pay taxes and worsen the budget deficit.

## Russia: credit explosion



He said the agency would take far too long to start up and he advocated a one-off indexation of enterprises working capital to bring it back in line with rapidly rising prices.

He was overheard saying later that he needed "one tril-

## NEWS: EUROPE

By Christopher Parkes  
in Bonn

THE German health minister, Mr Horst Seehofer, yesterday publicly snubbed the country's medical profession as a result of a virulent campaign against the scheme amounted to "disguised euthanasia", and a copy-line: "Die early, cost less."

He withdrew his acceptance of invitations to special meetings in Bonn and Cologne, saying in a letter to the heads of two leading medical associations.

that his opponents had broken the basic rules of decency and overstepped the limits of good taste in a series of newspaper advertisements. These included charges that the scheme amounted to "disguised euthanasia", and a copy-line: "Die early, cost less."

He would examine the factual evidence submitted by the profession, he wrote, but attending the meetings in the "emotionally heated" climate would be "meaningless".

Mr Seehofer's plan - approved by the cabinet in July - to reduce annual federal contributions to the state-subsidised health service by DM11bn (£3.9bn), has been strongly criticised by doctors and dentists.

Their main targets are proposals to limit the number of doctors in the national health service, cuts in fees, prescription limits and increased charges for patients.

Several medical groups yesterday dissociated themselves from the advertisements, published at the end of last month and paid for by a Berlin doctors' organisation, and asked for the dialogue to start again as soon as possible.

Meanwhile, the Hartmann bund, representing 50,000 practising doctors and 10,000 students, yesterday launched a new protest campaign, and started raising a petition signed by patients.

The drugs industry, which will have to contribute to the economy drive through a 5 per cent cut in drugs prices, has run a low-key campaign and offered alternative reductions designed to achieve the same budgetary effect as Mr Seehofer's across-the-board cuts.

The health insurance groups, which claim their outgoings are increasing at double the rate of their income from contributions, have welcomed the reforms. There has been no significant protest from patients.

By Peter Norman, Economics Correspondent

## Campaigning doctors outrage Bonn

By Halig Simonian in Milan and Robert Graham in Rome

ITALY'S growing political corruption scandal has claimed another victim with the suicide of Mr Sergio Moroni, a Socialist member of parliament under investigation by magistrates in Milan.

Mr Moroni, 45, is the most senior and politically prominent of the three men linked with the investigations who have now taken their lives. Mr Renato Amorese, the secretary of the Socialist party in Lodi near Milan, killed himself three months ago, and Mr Mario Majocchi, deputy chairman of Italy's builders' federation, died in 1990. They said the payments were a personal gift, rather than an undeclared, and therefore illegal, contribution by the Ferruzzi-Montedison group to the party.

Undeclared contributions by individuals carry much lower legal penalties than those by companies.

Political donations by industrial companies are legal in Italy if declared, and magistrates are thought to be trying to discover the scale of them.

Ferruzzi's main activities are in chemicals and agro-industrial sectors, rather than the construction sector, which has been the main source of the illegal political contributions and kickbacks so far unsealed. However, Ferruzzi's Calcestruzzi subsidiary is a leading building and cement manufacturer.

The corruption scandal yesterday also saw the arrest of another prominent businessman, Mr Paolo Rinaldi, chief executive of the recently privatised Cementi cement group. He was formerly managing director of the Calcestruzzi group's construction arm, Vianini Lavori, before the acquisition in February of Cementir.

The investigations took a new turn this week with the appearance of prominent

industrialists before magistrates in Milan. On Tuesday, lawyers for Mr Giuseppe Ferruzzi, deputy chairman of Ferruzzi Finanziaria, one of Italy's biggest private-sector groups, said he had paid £200m-£300m (£34,000-£10,000) to the Christian Democrat party in Lombardy in 1990. They said the payments were a personal gift, rather than an undeclared, and therefore illegal, contribution by the Ferruzzi-Montedison group to the party.

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Swiss police in Locarno last week arrested Mr Raffaele Poli, long-serving private secretary of Mr Paolo Pillitteri, the former Socialist mayor of Milan. Mr Poli had been sought by police in Milan for two months on charges relating to the corruption investigation.

Mr Poli is believed to have refused to return voluntarily to Italy, and will have to be extradited.

Although the ministers will refrain from overt "German bashing" at the meeting, Mr Theo Waigel, Germany's finance minister, and Mr Helmut Schlesinger, president of the independent Bundesbank, will be left in no doubt as to the problems that Germany's money market interest rates of just under 10 per cent are causing for the rest of the Community.

Mr Schlesinger in particular will be urged to reconsider German interest rate levels in the light of lower than expected inflation in the German federal states and growing signs of slowdown in Germany's industrial economy.

The meeting in Bath has been widely billed as preparing contingency measures to combat financial market turbulence in the event of a French No vote on September 20. But officials stressed yesterday that "it will not be a forum for drawing up battle plans".

Such an approach could give the unwelcome impression to financial markets that ministers already expect the French referendum to reject the Maastricht treaty.

Instead, the meeting is likely to have a more general discussion of market developments and to reaffirm last Friday's statement by EC finance ministers which stressed that the EMS defence mechanisms have already been activated, and which ruled out a realignment of the EMS parities.

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## NEWS: THE FRENCH REFERENDUM



## Kinkel steps up campaign

By Quentin Peel in Bonn

MR Klaus Kinkel, the German foreign minister, yesterday issued a ringing appeal for a "positive result" from the French referendum on European union, as Bonn stepped up its campaign to save the Maastricht treaty.

The future of Europe was at stake, he said. The intervention of both Mr Kinkel and Chancellor Helmut Kohl in the French campaign underlines the growing concern in Bonn at the stumbling ratification process throughout the Community.

Mr Kinkel reminded all EC member states of their commitment to press ahead with ratification.

In Spain the government presented a draft bill to parliament proposing to speed up ratification. Parliamentary committees will decide next Tuesday whether to adopt the bill, which could rush the treaty through in a month or less.

Italian leaders launched a campaign to press parliament into ratifying the treaty before the French referendum.

The full Senate could ratify Maastricht four or five days before the referendum.

## Major's problems will outlive vote

He wants and expects a Yes, but has no illusions, writes Philip Stephens



FOR the moment British politics is held in thrall. The conventional wisdom is that the outcome of the French referendum on Maastricht will be a watershed for Mr John Major's government.

The Euro-sceptics - Conservative and Labour alike - relish the prospect of a No vote on September 20. They predict that chaos in the financial markets would unite sterling from the D-mark through devaluation or the break-up of the exchange rate mechanism. With economic and political union derailed, the nations of Europe would be free to cast off the shackles of Brussels.

On the other side of the argument, many of Mr Major's supporters foresee political salvation in a Yes vote. The pressures in the ERM would evaporate, reviving confidence in the economy. With his government holding the EC presidency Mr Major could then direct his formidable political talents to persuading the Danes to rejoin the European union.

No-one should be surprised at the polarisation of the debate. In recent years the nation's politicians have been incapable of discussing Britain's place in Europe in anything other than blacks and whites. At Westminster you are either for or against Europe.

The is convenient for both sides. The uncertainties over the French vote are offered by the British government as an explanation of its inaction in the face of deepening economic gloom. For the Tory Euro-sceptics the referendum provides a powerful focus for their assault on Mr Major's economic strategy and his alleged willingness to surrender parliamentary sovereignty.

There are advantages also for the media too. The notion that the government's fortunes hinge on a single throw of a set of Gallic dice is tailor-made for headline-writers.

However, those charged with steering British policy are confident of nothing but that, whatever the result, the implications will emerge in different shades of grey.

Whitehall is working to the assumption that the French electorate will endorse European union. But there is plenty of contingency planning in case France votes no.

The starting point is that the government would withdraw from the House of Commons legislation to ratify Maastricht. Beyond that, most of the assumptions in Whitehall would dismay the Euro-sceptics. Ministers dismiss the notion that French rejection of Maastricht would provide Mr Major with a chance to redraw Europe as he wished.

In a reference to Lady Thatcher's implacable opposition to European union, one senior official commented bluntly: "It's simply nonsense to think that Europe would be turned overnight into a continent of Thatcherites."

How Chancellor Helmut Kohl and President François Mitterrand would react is not clear, but no one believes they would abandon their ambitions to bind a united Germany to a more unified Europe.

For his part, Mr Major's disdain for the federalist ambitions of some of his European partners has not dented his conviction that Britain cannot be sidelined; that it would have to remain at the centre of whatever followed Maastricht.

Nor does he consider that a No vote would offer a let-out from the commitment to hold sterling to its DM2.95 central rate in the exchange rate mechanism - underlined yesterday by the Treasury decision to raise Ecu100n (7.28bn) in foreign currencies through the foreign exchange market.

He shares the growing concern of Tory MPs that the recession is being prolonged by high German interest rates. But his commitment to the anti-inflation discipline of the ERM pre-dated Maastricht and would outlive it.

It is not hard to find cabinet ministers who would breathe a sigh of relief if the markets forced a revaluation of the D-mark against all currencies. But they are far from convinced that the prime minister would be prepared to retreat from DM2.95. They are certain



Major: will not allow Britain to be sidelined

that if France held firm, then Mr Major would risk the political backlash from a rise in interest rates rather than have sterling tagged with the lira as one of the sick currencies in the system.

The implications of a Yes vote are similarly ambiguous. Lady Thatcher offered another reminder yesterday that the Euro-sceptics are determined to disrupt and, if possible, defeat British legislation to ratify the treaty.

They draw comfort from private acknowledgement in Whitehall that French support for the treaty may do little to persuade the Danish electorate eventually to change its mind.

The assumption among ministers is that French backing for Maastricht would remove the pressure for a rise in British interest rates. But there remain doubts that that in itself would be enough to pull the economy from recession. In the words of one minister this week: "We will all breathe a huge sigh of relief - and then say to ourselves: what the hell do we do now?"

There is little doubt that Mr Major wants and expects the French to say Yes, but he can have few illusions that an electorate across the channel will solve his problems.

Guigou: indefatigable campaigner

## Standard bearer for Mitterrand's Yes campaign

William Dawkins profiles the French European affairs minister

THE earnest, neatly tailored Mrs Elisabeth Guigou, French European affairs minister, has over the past few weeks become both the workhorse and standard bearer of her government's pro-Maastricht campaign.

The 46-year-old European affairs minister has been on the stump somewhere in the French provinces almost every day since mid August and will have visited more than 40 cities before the campaign is out. She has lobbied in the provinces far more than any other government minister.

Yet for all her admirable qualities, Mrs Guigou's campaign must be a factor in the surprise emergence of a majority against European union in some opinion polls. One found her less convincing than Philippe Séguin, the Gaullist MP who has taken the highest profile in the no campaign and less convincing than the rabidly anti-Maastricht head of the Front National, Mr Jean-Marie Le Pen.

The indefatigable Mrs Guigou bought her campaign to the Euro-faithful earlier this week at a European Movement youth conference in a seaside holiday village near Biarritz.

"Success or failure hinges not so much on turning back the no vote as on those who have not yet made up their minds," she told her audience of student campaigners. They should concentrate on the details of the treaty because much of the no vote was based on ignorance and misunderstanding.

Campaigners should remind local townfolk that hardly a French commune lacked facility, built with the help of EC cash. She omitted, however, to mention that France was a net contributor to EC funds and that its contributions were likely to rise as a result of the treaty.

Even so, it was clear, competent stuff. Mrs Guigou knows the treaty backwards and she talked to her young audience without a trace of condescension. She bore heckling with calm good humour and hit back trick questions with skill.

So why has Mrs Guigou's approach not won more votes?

It could be that her style is so clearly Parisian, a disadvantage when so much of the no vote appears to be a protest against the political establishment.

To some, she appears reserved, though this is said to be symptom of underlying shyness.

Oddly, Mrs Guigou's background is quite like that of her arch-foe Mr Séguin. They were both born in colonial north Africa and went to the elite civil service college, the Ecole Nationale d'Administration, following high flying careers in the public administration. Yet Mrs Guigou has come out of this quite a different person - a cool technocrat as against the more populist Mr Séguin.

Despite both sides' entreaties to the French populace to vote purely on the issues style counts for something in this as in any other - political campaign.

## Finance minister tries to squash economic fears

By Alice Rawsthorn in Paris

MR Michel Sapin, France's finance minister, yesterday attempted to squash fears about the implications of the Maastricht treaty for the French economy by saying that long term interest rates could come down if France voted Yes in this month's referendum to ratify the treaty.

The finance minister was careful not to specify when they would do so.

He warned of the economic consequences of France rejecting the treaty. "I am not one of those who say it would be Maastricht or chaos," he said. "But it would be very bad for the French economy."

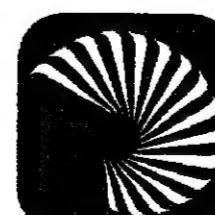
Mr Sapin's statement helped to boost the Paris financial markets. The CAC 40 index rose by 4 per cent during the day to close at 1,780.

The economy has emerged as a central issue in the referendum debate. The anti-Maastricht lobby has fuelled French public concern about the power of Germany within the European Community by arguing that, as part of a unified Europe, the Germans would be able to wield greater influence over the French currency and interest rates.

Interest rates are a source of concern for Paris given the cost of borrowing - with an

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IN SPAIN

## NEWS: WORLD TRADE

## Australia angry at US subsidised wheat plans

By Kevin Brown in Sydney

THE Australian government and farmers' organisations reacted angrily yesterday to US plans to increase sales of subsidised wheat, despite US assurances that Australian export markets would not be damaged.

Mr Paul Keating, prime minister, said Australia "strongly objected" to the announcement by President Bush that the US will subsidise with an additional \$1bn (£500m) the export of 25.1m tonnes of wheat to 28 countries in 1992-93. The announcement was "hard to square" with earlier US assurances that the export enhancement programme (EEP) would be implemented so as to minimise the impact on Australia's

unsubsidised wheat exports.

The announcement sent a negative signal about US commitment to Gatt's Uruguay Round world trade talks, stalled earlier this year after the US and EC failed to agree reductions in farm support.

Officials said the Australian government was especially angry about the extension of the EEP programme to countries such as Pakistan and South Africa, which Canberra regards as an attempt to widen the scope of US sales at the expense of unsubsidised competitors.

The Bush plan was defended on Australian radio by Mr Steven Censki, acting director of the US agriculture department's foreign agricultural service, who denied it represented

an escalation of US subsidies. "It's more the method than the EEPs has changed. We bundled all the initiatives we would announce during the new year together into one large announcement," Mr Censki said. "It provides more certainty to our export trade; we think it provides more pressure on the EC to reduce its subsidies."

But farmers' organisations said the programme would drive down world prices. Mr Ian MacFarlane, president of the Queensland Grain Growers Association, called it an "electorally driven bastardisation" of world markets. Mr Bruce Lloyd, deputy leader of the National Party, said the US was now Australia's "number one trade enemy".

## Other nations echo complaint

OTHER reactions to President Bush's announcement echoed Australia's dissatisfaction: THE EC: An official described the move as "belligerent", asking if increasing farm support was comparable with the joint EC-US pledge to secure a Uruguay Round deal, David Gardner reports from Brussels. No wheat programme had been mentioned at talks this week between Mrs Carla Hills, US trade representative, and Mr Frans Andriessen, EC external affairs commissioner, he added.

But Brussels seemed to be pulling its punches, adhering to the informal truce agreed with the US on bilateral farm trade disputes, in the hope of getting an overall Gatt settlement before the end of the year.

CANADA: Ottawa will try to protect its grain markets, Mr Charles Mayer, grain and oilseeds minister, said. Reuter reports from Ottawa. He called the US action a unilateral move lowering world grain prices. "It is like hitting a fly with a hammer". It would hit everybody, driving down their prices, he declared.

Canada might have been willing to co-operate with the US, Australia and Argentina to

Chicago wheat futures were easier in late trading yesterday after Wednesday's sharp rise following President Bush's subsidy announcement.

David Blackwell reports. Traders said the market was under pressure because not all the 28 countries targeted for EEP wheat from the US might be interested, especially China. Yesterday's initial downward movement came as Egypt's bid for 800,000 tonnes of EEP wheat was rejected on price, traders said.

try to stem the war with Europe over markets, but the US had acted unilaterally. It was an election year (in the US), and if Washington had wanted to talk about the Europeans, "it would have been better to talk with us to see if we could do something, but they gave no indications at all. It's like getting into a fight with a skunk: everyone comes out smelling."

BRAZIL: The foreign ministry yesterday confirmed Brazil would not buy the 500,000 tonnes of subsidised wheat offered by the US. Christina Lamb reports from Brasilia. The decision calmed the fears

of Argentina which since 1985 has replaced the US as Brazil's main wheat supplier.

This year Brazil is expected to buy 2m tonnes of Argentine wheat under Mercosur, the free trade zone formed last year between Brazil, Argentina, Uruguay and Paraguay. Brazilian diplomats said they were keeping "an open line" with Buenos Aires. Brazil wants to avoid further strain with its Mercosur partners, already worried that its huge economic and political problems could make the agreement collapse.

ARGENTINA: The government was "surprised" and "displeased" by the US decision, John Barnard reports from Buenos Aires. Argentina has seen its wheat exports plunge to \$25.6m (£26.4m) last year from \$1.47bn (£1.5bn) in 1981, due largely to EC and US subsidies.

Meanwhile, a dispute with Dassault of France, supplying the Greek air force with 40 Mirage 2000 combat jets, was resolved last week. The contract was amended to cover upgrading of the air-to-air radar on 28 aircraft already delivered.

After Greek pilots flying the Mirage 2000 complained of radar failures in rainy weather, the government refused to take delivery of the remaining 12 aircraft under the existing contract.

Under the revised agreement, Dassault is also to provide, free of charge, a Falcon 900 military transport fitted out as a passenger aircraft. It will be used by Greek government officials.

The Greek government believes that delays in implementing the offset accord, which included a \$50m investment programme and manufacture of F-16 components in Greece, reduced their potential value for the economy.

It also wants to avoid prolonged bargaining this time in case production of F-16s is phased out earlier than expected.

Otherwise, Greece could find itself in the awkward position of receiving the aircraft from Turkey, its ally and rival for control of the Aegean Sea. Turkey has a joint venture agreement with General Dynamics to make the F-16.

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## Greece to buy 40 fighters from US

By Kerin Hope in Athens

GREECE is to buy 40 new F-16 fighter aircraft from the US in a government-to-government sale, with delivery expected to start in 1993, the Greek defence ministry said yesterday.

This warning was given by Mr Adam Brown, planning director of the European Aerospace consortium, at a Financial Times conference yesterday.

The three leading aircraft manufacturers, including Boeing, Airbus and McDonnell Douglas, had launched a total of 19 new or import aircraft derivative programmes during the past 20 years.

"I find it extremely difficult to envisage more than a quarter number that is at a maximum four or five - major product launches in the next 20

years", Mr Brown said. Future programmes are expected to include a new 400-seat super jumbo aircraft, a second generation supersonic airliner to replace Concorde, and new derivatives of existing wide-

## Airlines face cut in new launches

By Paul Belts, Aerospace Correspondent

OVERCAPACITY in the commercial aircraft industry, rising costs of new product development, and airlines' continuing financial problems will lead to sharp cut in programme launches over the next two decades.

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The three leading aircraft manufacturers, including Boeing, Airbus and McDonnell Douglas, had launched a total of 19 new or import aircraft derivative programmes during the past 20 years.

new aircraft demand, but future aircraft delivery forecasts would ultimately depend on the ability of airlines to finance new aircraft purchases.

The key challenge facing airlines in the 1990s is not one of shortage of aircraft as in the late 1980s, but of a shortage of capital," Mr Maurice Foley, deputy chairman of GPA, the Irish aircraft leasing group, said. The airline industry's huge losses during the past

two years were catastrophic for a business which needs to finance at least \$30bn (£15bn) a year in new aircraft.

"Since mid-1990, the world airline industry has lost at least \$10bn, an amount roughly equivalent to its entire earnings in the previous six years," Mr Foley said. "For any industry, such a setback would be a significant blow for one which finances over \$200bn worth of assets per year on average. It is a catastrophe."

Similar concerns were echoed by Mr Brian Rowe, head of US General Electric's aerospace activities.

He said the main question facing the industry was: "How do we continue to develop large commercial aircraft when our customers are losing multi-billions of dollars a year and it seems they are still a few years away from relief?"

## WORLD AEROSPACE AND AIR TRANSPORT CONFERENCE

body and narrowbody twin-engine airliners.

Overcapacity has largely resulted from the new aircraft order frenzy by airlines from 1988 to 1990 which has created a total firm order backlog equivalent to five years of future production compared to the industry's historical average of just over two years.

From peak delivery levels of this year, Mr Brown expected aircraft industry business vol-

ume to shrink from 800 deliveries this year to about 400 in 2004, picking up to around 600 aircraft a year by 2005-2010.

The industry remains optimistic about long-term growth prospects for air travel and

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## Production set to yield £11bn to UK treasury

## Britain could recover EFA outlay

By David White, Defence Correspondent

THE UK government is likely to recover the full value of its investment in the European Fighter Aircraft (EFA) if it goes ahead with the programme, Mr John Weston, a senior British Aerospace official claimed yesterday.

Mr John Weston, chairman of BAe Defence, told a Financial Times conference that EFA production could yield over £11bn to the UK Treasury in taxes and revenues, including from exports. A world market existed for up to 3,000 aircraft of this category up to the year 2015. At the same time, he hinted at an imminent deal with Saudi Arabia for additional Tornado aircraft, predicting Tornado production would continue to 1996.

BAe production work on existing UK and Saudi orders for the Anglo-German-Italian aircraft has already virtually ended. Rejecting suggestions that the EFA was a "gold-plated super-hawk", he said significant scope existed for cutting the cost of the project but the aircraft was already

Turbo-Union RB199 engines stand ready to be installed in the second EFA development aircraft designed to be as small and light as possible.

Reports by the Eurofighter consortium and partner companies on prospects for making a cheaper aircraft would be available next month. These studies coincide with a review of requirements by defence chiefs of the four nations involved, including Germany, which has said it will not go ahead with production.

Mr Weston argued that

industrial offsets associated with purchase of an alternative aircraft would "in no way" compensate for loss of technology or export business.

He urged "constructive change" in the procurement system to remove obstacles to performance. Mr Weston said similar problems existed in the way many UK contracts were managed, with companies having to cope with "armies of accountants".

## NEWS: AMERICA

## American poverty on the rise

By George Graham in Washington

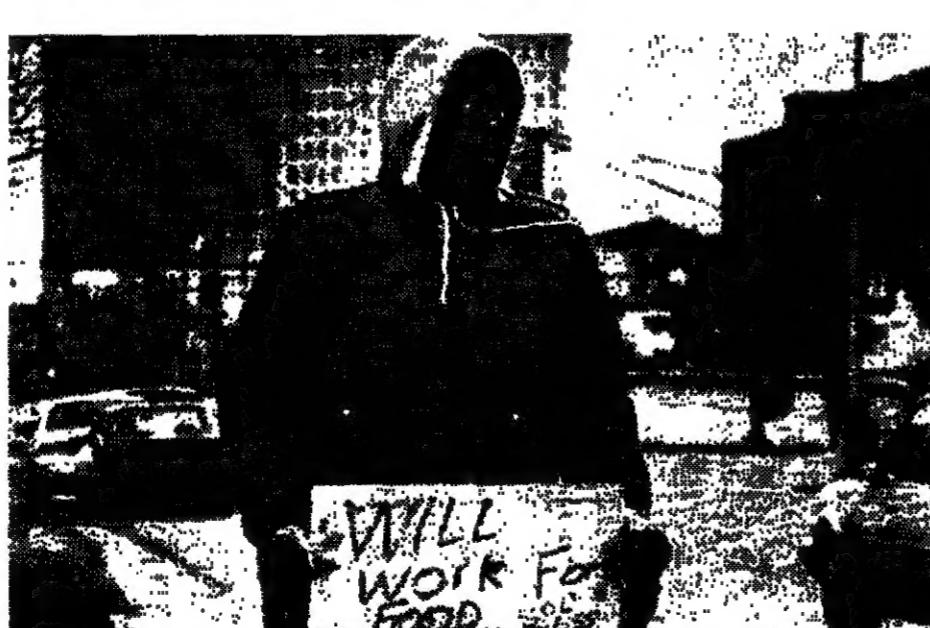
THE number of Americans living below the poverty line soared last year to its highest level since President Lyndon Johnson launched his War on Poverty in 1965.

The US Census Bureau reported yesterday that 35.7m people were living below the level it defines as poor - an income of \$13,924 for a family of four, or \$6,924 for someone living alone - compared with 33.6m in 1990.

In addition, Census Bureau economists said that the wealthiest 20 per cent of families had incomes averaging 8.4 times the poverty level, compared with a ratio of 6.1 per cent 25 years ago.

The new Census Bureau figures place 14.2 per cent of the population below the poverty line, up from 13.5 per cent in 1990 and 12.8 per cent in 1988, but lower than in 1982-1984, during the last US recession.

Earlier this week, the Commerce Department announced that personal incomes last year failed to keep pace with inflation for the first time in nine years. Average personal pre-



Desperation on the streets of Detroit as the hesitant economic recovery fuels growing poverty

tax incomes rose by 2.4 per cent to \$19,052, compared with consumer price inflation of 4.2 per cent.

Census Bureau statistics show that 40 per cent of adults defined as poor worked, and 9

per cent of them held full-time, year-round jobs.

Nearly three-quarters received public assistance in some form, and 29 per cent had no medical insurance.

Poverty was most pervasive

By Alan Friedman in New York

A SPOKESMAN for United Auto Workers (UAW) yesterday said progress was being made in the trade union's talks with General Motors (GM) over the Ohio strike, which has affected more than 30,000 GM workers.

Mr Reg McGee, the UAW official, said a settlement was not yet in sight, but the union was cautiously optimistic the talks were moving forward.

The talks have been under way since August 28, when

some 2,300 workers went on strike at job security and related issues at a crucial metal-stamping plant in Lordstown, Ohio.

Separately, an agreement was yesterday reached between GM and the UAW over health and safety issues at a Lordstown car assembly plant. Although this accord will not affect the strike at the metal-stamping plant - the source of the broader shutdown - the UAW official called it "a positive step that indicates the two sides are willing to negotiate an end to the situation."

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some 2,300 workers went on strike at job security and related issues at a crucial metal-stamping plant in Lordstown, Ohio.

A FEDERAL judge in Washington has been asked to order the Abu Dhabi government to hand over shares of First American Bankshares, the US bank illegally controlled by the collapsed Bank of Credit and Commerce International (BCCI).

Mr Albright said the court action was "essential" and followed "long and continuous negotiations" that failed to persuade Abu Dhabi to hand over the shares.

Mr Sandy Martin, a partner at the Washington law firm of Patton, Boggs and Blow, representing Abu Dhabi, said the First American shares had been registered in Mr Albright's name. However, some of the shares are held by Abu Dhabi as security on a \$3.5bn loan, "we believe that unless we are told otherwise by a court it is our obligation to retain possession of the certificates", he said.

The strike at the metal-stamping plant resulted in GM's decision to shut down production at a series of car assembly plants around the US, which were suffering shortages of components. A total of 32,500 workers - of GM's total US hourly workforce of 300,000 - have been affected so far.

Over the past week the following plants have been shut down because of the Ohio strike:

• The Tennessee plant that employs 6,000 workers assembles GM's

low-priced Saturn model;

• The Lordstown, Ohio plant that employs 7,000 workers and assembles Chevrolet and Pontiac models;

• A Baltimore van plant with 2,500 employees;

• A Michigan plant with 4,200 workers that assembles Cadillacs and Oldsmobiles;

• A Buick and Pontiac plant with 4,200 workers in Wentzville, Missouri;

• A Buick plant in Flint, Michigan with 4,000 workers;

• An Oklahoma Buick and Oldsmobile plant with 4,000 employees.

## Mexico to privatise nine ports

By Damian Fraser in Mexico City

THE MEXICAN government is to privatise the country's ports in an attempt to boost their productivity, the finance and transport and communication ministries have announced.

Mexico is to auction concessions to manage nine ports across the country, including those at Acapulco, Progreso, Lazaro Cardenas and Manzanillo. Puerto Mexicanos, the state ports authority, is to be disbanded.

The share of trade handled by Mexico's ports has been steadily falling over recent years, with the US port at Houston handling more Mexican goods than any national port, thanks to lower prices and greater reliability.

The privatisation is part of a broader government programme to privatise the country's infrastructure. The government has said it will sell off concessions to run selected airports, and has awarded concessions to build 3,700km of toll roads.

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hydrocarbon reserves, which in 1991 amounted to 5 billion barrels of oil equivalent. It has direct access to hydrocarbons from its own production - in fact, 825 thousand barrels/day of oil equivalent. And the amount of crude processed in its own refineries in Italy and abroad amounts to 1 million barrels/day. Total sales of oil products amount

to 950 thousand barrels/day. Eni is also a European leader in the distribution and sale of natural gas: 5 billion cubic feet/day. It is a European and world leader in the chemical sector, in the production of ethylene, polyethylene, PET, PVC, elastomers, acrylic fibers and intermediates for surfactants and detergents.

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## NEWS: INTERNATIONAL

## Israel's Labour party to avoid radical budget

By Hugh Carnegy in Jerusalem

THE FIRST annual budget drawn up by Israel's Labour-led government, to be presented to the cabinet on Sunday, will contain no radical departures from the policies of the previous coalition ousted in the June election, finance ministry officials said.

But they said they were drawing up an extensive accompanying package of structural reforms which, taken together with the 1993 budget plans, could help produce the long-term growth promised by Labour. When Mr Yitzhak Rabin defeated the Likud party.

The ministry's Shk38bn (£20.4bn) budget proposal, at this stage framed in 1992 prices, is almost Shk5bn less than expected expenditure this year thanks mainly to a sharp fall in Jewish immigration from the former Soviet Union, an associated cut in housing plans - including Jewish settlements in the occupied territories - and lower debt servicing costs.

Labour's promise to channel

greater investment to development projects is reflected in a 26 per cent increase in infrastructural spending to Shk1.45bn.

But the plan avoids cuts in social and defence spending which together account for more than Shk50bn. The budget deficit is projected at 3.2 per cent of gross domestic product, compared with an anticipated 4 per cent this year.

Details of the reform package have not been released, but officials said it would include tax reforms, liberalisation of the capital markets, breaking existing monopolies in telecommunications, transport and agricultural marketing, loosening the state's grip on land sales and extending import liberalisation.

• Jewish immigration to Israel from the former Soviet Union last month was the highest for four months, continuing the trend of gradual recovery from a low point in May, but still only at half the level of a year ago.

The Jewish Agency said 4,833 immigrants arrived, a small increase over July but a significant

rise over the 3,361 who arrived in May, the lowest monthly total since the wave of immigration began in late 1989.

Since then more than 350,000 former Soviet Jews have settled in Israel, which wants to attract a total of 1m by mid-decade to add demographic impetus to the state.

But high unemployment and poor living conditions led to a collapse in the immigration rate this year and was a factor in the election defeat in June of the Likud party government.

In the first half of the year, more former Soviet Jews went to the US or Germany than to Israel.

Jewish Agency officials said the increase in immigration since May could be a seasonal effect rather than the start of a longer-term trend.

Unemployment and other adverse conditions for immigrants have not appeared to have improved over the period. Some government officials have suggested that worsening economic and social conditions in some parts of the CIS may lead to a renewed surge in immigration.



Troops disarming an Uzbek militiaman in Kabul yesterday. One man was killed and six injured in the operation

## Bombings mark split in Kenyan opposition

By Julian Ozanne in Nairobi

A BOMB exploded in Nairobi yesterday outside the venue for an opposition delegates' congress, raising fears of an eruption in violence between tribally based rival factions of Kenya's main opposition party.

Police fired teargas at the venue as clashes between stone-throwing rivals injured several supporters.

Police also removed an unexploded bomb from outside the house of Mr Jaramogi Odinga Oginga, leader of one of the leading factions, hours before the registration of delegates for the congress of the Forum for the Restoration of Democracy (FORD) which will pick a presidential candidate.

Observers believe the stage is now set for possibly violent showdown today between the two factions within the party. This would further erode the credibility of FORD ahead of the country's first multi-party elections in 26 years, expected next month.

The debilitating division in FORD has considerably boosted the electoral chances of President Daniel arap Moi, 68, who last year was under intense pressure to move towards political pluralism, clean up his human rights record and resuscitate an economy awash with corruption and mismanagement.

Western donors and the International Monetary Fund last November suspended aid worth about \$40m a month until Mr Moi, who has ruled Kenya for 14 years, addressed these concerns.

In recent months FORD, which earlier this year was riding a crest of popular euphoria, has almost collapsed in a power struggle fuelled by ethnic conflict and personality differences.

Two wings have emerged, one led by Mr Odinga, who is a Luo, and which is supported by many young professionals who fought for an end to the one-party system. The other wing is led by Mr Kenneth Matiba and Mr Martin Shikuku. Mr Matiba is from the dominant Kikuyu tribe and Mr Shikuku claims to speak for the Luhya tribe, Kenya's third largest.

Both groups are playing the tribal card, which remains the single most important political factor in Kenya.

Party elections last month to choose delegates to the conference were chaotic. Several districts did not hold elections and there were widespread allegations of ballot rigging.

The division, expected to be made formal today, has allowed Mr Moi to exploit the disintegration in FORD and to travel the country to press his campaign themes of stability, unity and development for Kenya in a troubled region.

Western donors, with the exception of the US, have begun to look more favourably on Mr Moi's political position. The government has also made progress in tackling the three key economic issues raised by donors - curbing the budget deficit, restructuring the large and inefficient public sector, and curbing corruption.

An IMF mission will visit Kenya this month and is expected to approve government policies. This could bring resumption of aid - boosting Mr Moi's electoral chances.

## Non-aligned talks target Bush policy

By William Keeling in Jakarta

CUBA yesterday accused the US of forcing it into poverty and hunger and appealed to the non-aligned movement to support Havana in breaking the US trade embargo.

Mr Juan Bosque, Cuba's foreign minister, told the non-aligned summit in Jakarta that President George Bush's policy towards Cuba had become "more aggressive, more ignominious, more brutal".

The embargo had compounded the crisis caused by the collapse of the eastern bloc which accounted for 80 per cent of Cuban trade, he said.

Mr Bosque said Cuba had been closed off from any form of credit or development assistance, leaving the economy in a critical situation.

He accused Washington of applying "immense pressure" throughout the entire world to prevent our country from obtaining oil".

Describing the embargo as a "declared economic war", he said "imperialist aggression

will not sway the Cuban people... it will not make us renounce our principles and abandon our struggle".

The US was also attacked by Mr Taha Ramadhan, Iraqi vice-president, for its imposition of the "no-fly zone" in the south of the country. He said it was "an aggressive decision which violates the sovereignty of Iraq and against which we are mobilising all the peoples of Iraq".

Mr Ramadhan has invited

representatives from the non-aligned movement to visit southern Iraq "to see for themselves how life is actually lived" and to "expose the falsity of the fabricated allegations floated around by the enemies of Iraq".

• The prime ministers of India and Pakistan held bilateral talks in Jakarta yesterday on the disputed region of Kashmir.

Mr P V Narasimha Rao, Indian premier, said the two countries would maintain a dialogue but he was not expecting instant success.

Opposition leaders in Tajikistan made plans yesterday to end a month-long political impasse by dissolving the presidency, a day after demanding the resignation of hardline President Rahmon Nabiyev.

The plan, which the opposition intended to put before a special parliament session today, came amid fresh fighting in the streets of the southern regional capital Kurgan Tyube.

A senior KGB official said Mr Nabiyev had taken refuge in a Commonwealth of Independent States garrison in Dushanbe.

Mr Nabiyev, Tajikistan's former communist party boss, has

## CONCERN GROWS FOR KABUL CEASEFIRE

By Farhan Bokhari in Islamabad

A PRECARIOUS peace was holding in Afghanistan yesterday amid concern that fresh fighting between mujahideen factions might break out if Uzbek militia forces in Kabul are not pulled out by tomorrow's deadline, agreed under a

ceasefire last week. The militia have been at the centre of a dispute between the government of Professor Burhanuddin Rabbani and hardline guerrilla leader Gulbuddin Hekmatyar. Mr Hekmatyar has been demanding the removal of the militia from the capital, as a condition for peace.

At least 2,000 people were

killed last month when Hekmatyar troops pounded Kabul with rockets and gunfire. Another 100,000 fled the city in search of shelter and food.

A ceasefire began at the weekend when the Afghan government agreed to the withdrawal of the militia. A new buffer force was to be placed between Mr Hekmatyar's forces and government troops to prevent fighting.

However, there were no signs that the militia was preparing to leave or that the buffer force would be in position by tomorrow. Although there has been no serious fighting this week, there have been allegations from both sides of ceasefire violations.

## Move to end deadlock in Tajikistan

By Steve Lavine in Dushanbe, Tajikistan

OPPOSITION leaders in Tajikistan made plans yesterday to end a month-long political impasse by dissolving the presidency, a day after demanding the resignation of hardline President Rahmon Nabiyev.

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## ANC shuns resumption of talks

By Patti Waldmeir

PROSPECTS for the resumption of talks between the African National Congress and the South African government received a setback yesterday when the ANC reaffirmed its two-month suspension of discussions on a new constitution and called for popular protest to put pressure on Pretoria.

ANC leaders emerged from a three-day meeting of the organisation's national executive committee to declare that resuming talks would be pointless until the government took firmer action to halt township violence. "Government must take steps to prove that it is not just paying lip service to the elimination of violence," said Mr Cyril Ramaphosa, ANC secretary general.

Earlier, the troika of European Community ministers met President F W de Klerk in their efforts to break the negotiations deadlock. They were due to leave South Africa last night after a two-day visit during which they met leaders of the main South African political parties.

Negotiations over the past fortnight between Mr Ramaphosa and Mr Roelf Meyer, minister of constitutional development, appeared to have

foundered over the issue of violence, and the release of ANC political prisoners, both ANC preconditions for the resumption of wider-ranging talks on a post-apartheid constitution.

The two men are to continue discussing this, but it is unclear that the ANC can bring much more pressure to bear on government to force further concessions. After last month's week-long campaign of mass action, it is unlikely

the ANC can mount another sustained campaign. And while pressure will remain as the country's worst economic recession in memory continues.

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## South Africa to trim civil service

By Patti Waldmeir

MR DEREK KEYS, the South African finance minister, yesterday announced plans to cut central government employment by up to 5 per cent next year, a significant step toward tackling the bloated civil service as part of a structural adjustment programme for the economy.

Moves to trim the civil service, which has been used by National party governments since 1948 to provide near-guaranteed employment for white Afrikaners, have always been fiercely resisted. But faced with the prospect that a multi-racial interim government would expand the bureaucracy further, Pretoria has clearly decided to try to get staff numbers under control before such a government comes to power.

The move could prove politically controversial. South Africa's central government and provincial administrations employ some 750,000 people, out of total public sector employment (including state enterprises) of 1.7m. Some 600,000 of these employees are conservative Afrikaners. Mr Keys painted a bleak picture of the state of government finances for the current financial year, which ends next March.

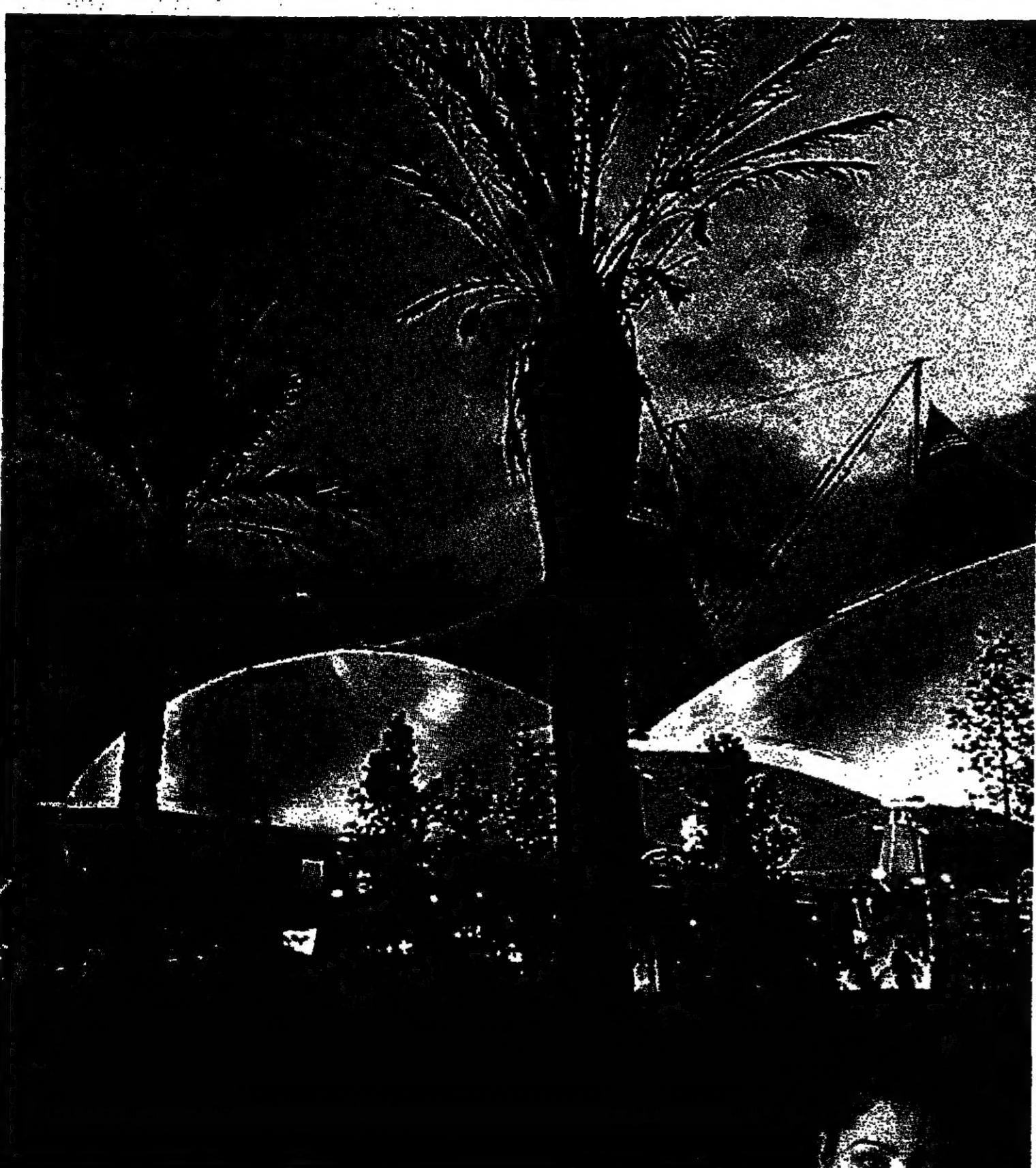
He said the government deficit before borrowing to equal at least 6 per cent of gross domestic product, 1.5 percentage points above the budgeted figure and nearly twice the 3 per cent figure used as a guideline by the International Monetary Fund.

This is partly the result of a shortfall in revenues due to South Africa's economic recession, the longest since 1908.

He said President F W de Klerk had challenged heads of government departments to achieve this goal through productivity improvements, including staff cuts.

Mr Keys

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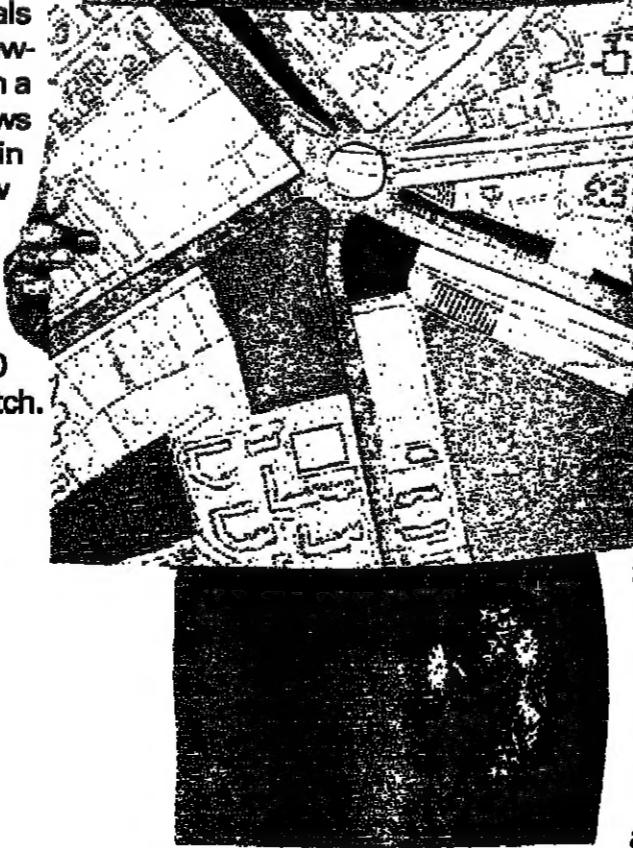


EXPO '92

## Seville: Siemens Nixdorf develops booking system for 7 million overnight stays.

For six months, Seville is the world's most modern city. And the most visited: 18-20 million visitors are expected in the Spanish city for EXPO '92, which has as its motto this year 'The Age of Discovery'. To handle the inflow of millions of visitors to this supershow of science and technology, not only has the number of beds available in local hotels, guest lodges and apartments had to be doubled. On top of this, things have to be perfectly organised, using Siemens Nixdorf's state of the art booking system called 'Sistema de Reservas de Alojamiento Hotelero Extrahotelero'. Starting with a C40 host computer, six WX200 workstations and 40 PCs – to give a computer link joining local accommodation with all booking offices at the EXPO site and in the city via X.25 interfaces. And any travel agent, from Oslo to Sicily, can access the system without

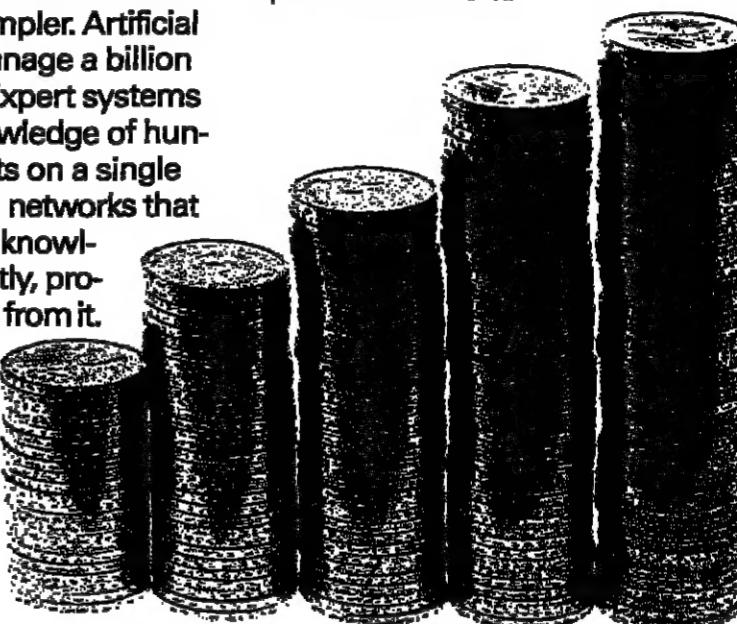
having to use special terminals or networks – simply via view-data. A push of the key and, in a split second, the screen shows whether beds are available, in which hotel in Seville, plus how many, at what time and at what price. Siemens Nixdorf's new booking system enables the expected 7 million overnight stays during EXPO to be managed without a hitch.



## Munich: An investment of DM 1.7 billion in innovative technology is now paying off for Siemens Nixdorf customers.

In 1992, Siemens Nixdorf invests DM 1.7 billion, equivalent to one-seventh of its turnover, in developing innovative, trend-setting technology. In system architectures that open up new dimensions in performance and availability. In open networks that integrate systems of the most diverse sizes and types. And in increasingly intelligent programs that make communication between man and computer ever simpler. Artificial intelligence to manage a billion telephone lines. Expert systems that store the knowledge of hundreds of specialists on a single microchip. Neural networks that acquire empirical knowledge independently, process this and learn from it. Just a few examples of the innovative strength of Siemens Nixdorf. And, through 'Synergy at work' with Siemens AG, these benefits will

increase. The result is the latest systems technology, such as the highly sensitive security system at the new Munich airport and the diagnostic and servicing system at BMW – examples of successful co-operation with customers. This special 'innovative applications' edition of IT-WORLD NEWS summarises the latest developments and trends in information technology – through a selection of examples of IT at work.



## Singapore: Island state builds on Siemens Nixdorf technology to design tomorrow's metropolis.

In only 25 years, Singapore has become Asia's most successful business centre, second only to Japan. It has met all the challenges that an attractive location brings; it has coped with massive population and industrial growth. Rapid urban development must be closely guided and the Urban Redevelopment Authority (URA) – the National Planning and Conservation Authority – has created a trend-setting regional planning project: ILUS (Integrated Land Use System). At its core: the most modern computer power from Siemens Nixdorf. It's a client/server concept – an H90 host, several MX300 computers, plus many graphics workstations with a great number of peripherals, and the SICAD geographical

information system. SICAD analyses, categorises and stores data from many sources: from town and regional planning right through to socio-economic statistics. Using all this data, SICAD is already simulating the urban picture of Singapore as it may look in the next millennium.

# SIEMENS NIXDORF

## Helsinki: Self-service system for classified ads.

Helsingin Sanomat—the largest Scandinavian daily paper—has moved its classified advertisements department onto the street, where it occupies an area of just half a square metre. Here, customers can place their own advertisements. The answer is CSC, an external advertisement placement machine newly developed by Siemens Nixdorf, with software from Siemens Nixdorf subsidiaries ISGI and Monigraaf Oy. The do-it-yourself advertiser first presents his or her ID—a bank card which is fed into the machine. The screen shows what to do next. The advertiser keys in the text and is informed precisely where the advertisement will appear in the paper, and the cost. The amount is automatically debited **ja van** to the customer's account. The CSC is a convenient solution for newspaper and customer: the finished advertisement is sent in seconds by remote data transfer to Helsingin Sanomat, where it can be incorporated immediately into the overall layout.

STAIN A  
SPORT

JA  
van  
to  
SAUR-HILTON AT.  
PÄIVÄSTÖ JOKA LÄVELI P. 790676  
KYLMI- JA KODINKONNEH. PESUL-  
MÖDÖ. RT. 8744000. 949-212267.  
TV, video, ja stereohuolto. Te-  
kniikka! Kalkkidi merkit. P. 379 933.

VIDEO  
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PÄIVÄSTÖ JOKA LÄVELI P. 790676  
KYLMI- JA KODINKONNEH. PESUL-  
MÖDÖ. RT. 8744000. 949-212267.  
TV, video, ja stereohuolto. Te-  
kniikka! Kalkkidi merkit. P. 379 933.

Maalauslih  
T. Asporen  
Suorittaa kaikki maalaus  
lättäytä työt neuvoat  
oleville hinnolla.  
P. 624341, 949 4337  
EDULLISESTI kalkkidi  
alan työt, parki-  
maalaus, ta-  
ym. viljelmätyö.  
OY Täteriauk  
LVIK-korjaus  
mymälästä  
HUOLTO-K  
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P. 949-431.

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P. 3274000, 949-  
HUOPAKATTEDIA  
korjausket. P. 44  
949 503487, kalkkidi  
KUNTESTOKON  
ERUSTASTA  
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Lähdehuone, po  
ja mäistä  
949-451452

MAALAUS, T  
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ja sähköistö

MAALAUS,  
ja LAATTATYÖ  
949-463 584.

MAAHSIBRG  
PURKULITYÖT  
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NYTTI HALVALLA  
laatista lattio  
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PARKETTI H,  
kouruööna, t.  
puh. 22716226.

Pienkalvurilla kalki,  
ja ja mäistätyöt Bob  
Puh. 949-450265, 949-  
PHALAAUTOKSIT, K  
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ja KÄRKEÄ. 8625552, 949-  
PUU- JA PANKETTILÄT  
asennus ja hiotus  
Puh. 949 362 512.

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## Brussels: An expert system from Siemens Nixdorf for the Belgian Ministry of the Interior.

Take a comprehensive body of legislation which is constantly being amended and extended, frequently has different interpretations, is subject to regional differences, and—if that wasn't enough—also has to be written in two languages. To bring some clarity to this jumble of clauses and articles, the Belgian Interior Ministry took the initiative and, in a pilot project, commissioned Siemens Nixdorf to develop the legal 'expert' to handle leave entitlements and absences. It took Siemens Nixdorf a development period of just one year to come up with the tailor-made solution—the EXSYS expert system running on MX300 SINDX multi-

user systems and MS-DOS PCs. A special application of the TWAICE proven expert system shell has a complete law library which can be connected to staff administration systems. EXSYS is the ideal legal assistant, providing advice to officials throughout Belgium on the basis of all the relevant articles and clauses. The system also takes current jurisprudence and precedents into account, and operates in either of the country's two official languages.



## Munich: 'Synergy at work' running in top gear at BMW Customer Service.

Ever safer, ever more efficient, ever closer to perfection—but as sophisticated as today's automobile technology may be, its maintenance is placing ever greater demands on mechanics and their equipment. For example, for accurate diagnosis of faults within the complex control systems of BMWs, the standard workshop equipment has been inadequate to the task. So the Bavarian car manufacturer has ordered 'Synergy at work', combining Siemens' latest automation sys-

tems and Siemens Nixdorf's information technology for servicing the latest automobile technology. TESTER, the diagnostics system from Siemens, immediately pinpoints problem areas on the vehicle. TIS, Siemens Nixdorf's technical information system, provides efficient back-up for maintenance and service. As an electronic workshop manual using CD-ROM, TIS not only reduces the flood of paper to a minimum; it also provides BMW service technicians with all the information they need—from details on

the right tool for a particular job to a complete guide to repairs and installation. Both systems are combined in a comprehensive dealer information package with other Siemens Nixdorf components, such as the electronic parts catalogue and business management programs for processing orders and for job planning. 'Synergy at work' is running in top gear at BMW, providing a highly organised and efficient customer service.

## Singapore: Oil company sets up à la carte service with Siemens Nixdorf.

To further enhance its customer service in Singapore, the American oil company Mobil has produced a trump card—using Siemens Nixdorf's new generation of outdoor card readers. The difference in the new system is that the terminals are no longer installed at the pump island as a standalone unit—they are integrated and built into each pump. The result: no more queues at the card reader and easier operation for the customer. Instead, you just drive up to the pump, insert your Mobil Personal or Fleetcard and fill up. The sale amount is automatically debited into your account. The à la carte service is available to Mobil Oil customers round the clock. The card readers continue to operate even when the service station is unoccupied—during the night and over the weekend. Cashless payment, simple operation, rapid processing, convenience, 24-hour service—with the introduction of the new card reader system, Mobil is keeping its customers right up with the latest technology.



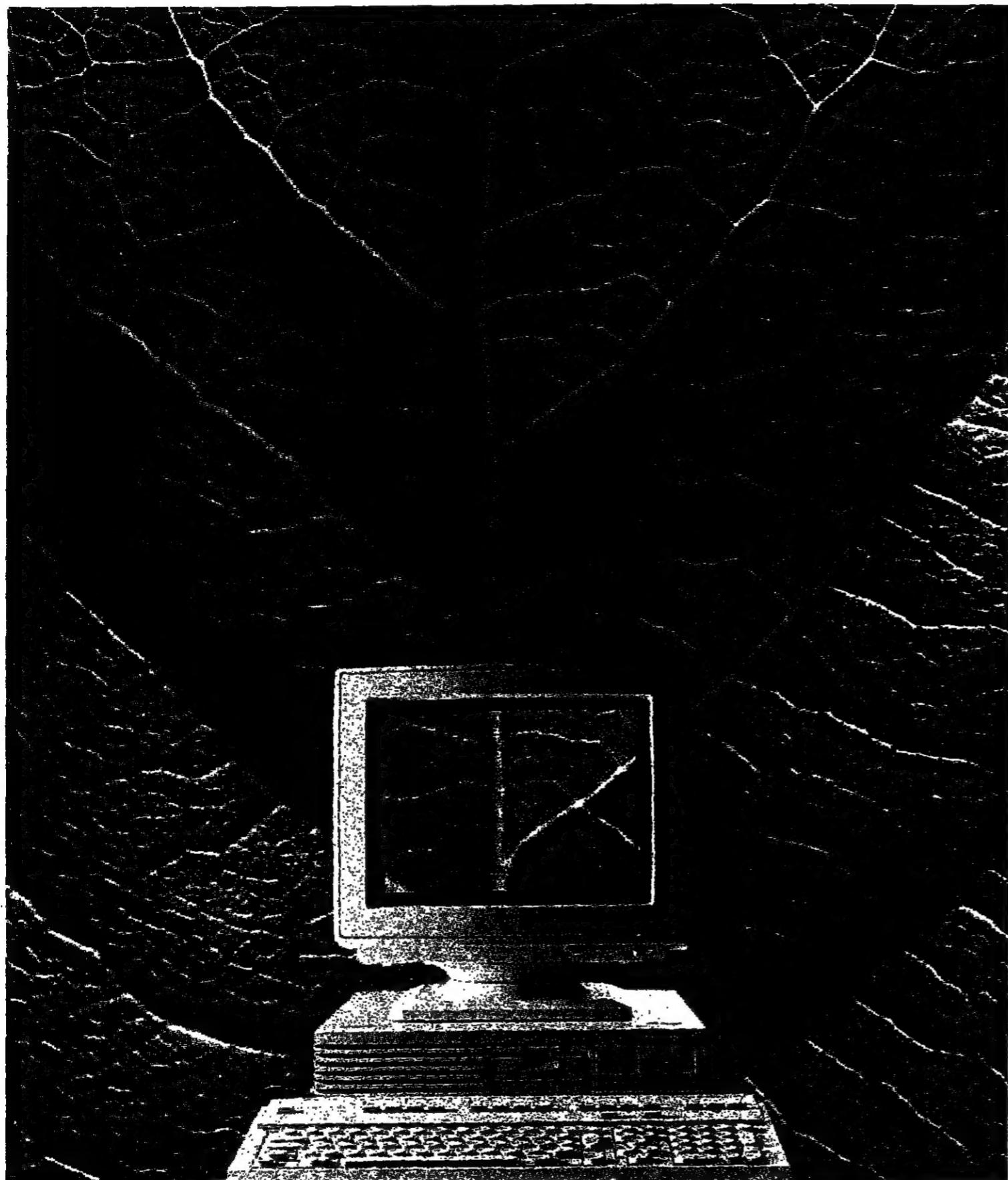
98

## Zurich: Swiss cantons rely on an information system from Siemens Nixdorf.

Protecting the environment means setting standards and acting fast, instead of holding debates. Switzerland provides an example of a successful environmental initiative. Among many others, the Swiss Federal Office for the Environment, Forests and Countryside (BUWAL), the Federal Office for Industry, Trade and Labour (BISA), and the cantonal laboratories have concentrated their efforts on environmental protection. Their choice: Siemens Nixdorf and its information and communication system for hazardous and environmentally significant substances, known as IGS. Its ingenious environmental database stores expert knowledge about 15,000 pollutants—along with applications to protect rivers and lakes, and covering industrial safety, emissions and fire protection. In an emergency, IGS provides immediate answers, on the spot. For example: if toxic substances are in



# SIEMENS NIXDORF



## Bonn: Network-management for Telekom, to build tomorrow's communications networks.

The international telecommunications network threatens to become a modern Tower of Babel. By the end of this decade, there will be more than one billion telephone lines around the globe. The key is to take the initiative. Telecom experts all over the world have agreed on a common strategy: the Telecommunications Management Network (TMN). The aim is the global organisation and administration of the

international network. A challenge for Siemens Nixdorf – and further proof of 'Synergy at work'. Working with Siemens AG, the telecommunications specialist, TMN systems are being developed, based on Siemens Nixdorf SINIX computers. They provide the German Telekom with economically optimal management of the available network resources. For Telekom customers, this means reliable, direct connections, with no waiting-time.

For further information please contact:  
Siemens Nixdorf Informationssysteme AG  
UK 41, Postfach 830951, 8000 München 83

**Synergy at work**

## Helsinki: Finland's second largest bank gives standing order for self-service terminals.

The Union Bank of Finland, with a staff of more than 8,000 and 329 branches, is the second largest financial institution in the country. Always on the lookout for new ways of enhancing customer service, the Union Bank of Finland has now given Siemens Nixdorf a standing order for the new Customer Service Centre generation of transaction terminals. Besides being installed at branches, the terminals are also in warehouses, supermarkets and kiosks, where they provide almost every service that would normally require one or more trips to the bank. Standing orders, giro transfers and bank statements are all made easy with the CSC terminals. All the customer has to do is insert a card, key in a secret number and press the command key. The desired option immediately appears on the screen – for example, a giro transfer form which requires only the information about the payee and the due amount to be enter-

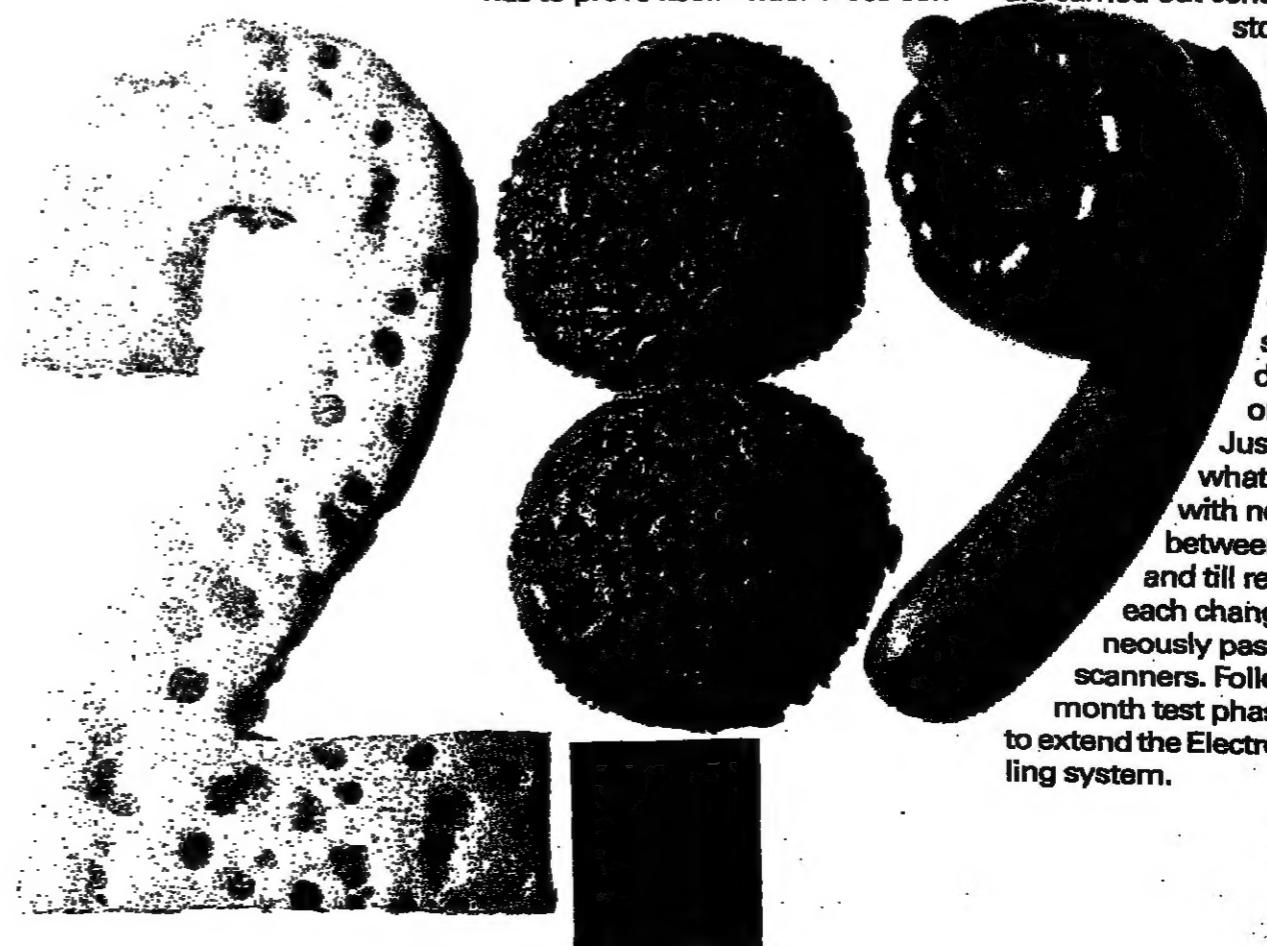
ed in. In future, the system will work even faster, with a barcode simply being read off invoices by scanner. All the important information is stored and recorded instantly by the terminal: from the name of the payee to the amount which has to be paid. All transactions are transmitted on-line to the central computer for storage. It's an up-to-date self-service system, bringing Union Bank of Finland customers more flexibility and making great savings in time and money for the bank.



## Bad Homburg: Electronic price labelling at REWE undergoes the acid test

Price changes rarely move faster than in the food trade. Even in a supermarket with an average range of products, there may be 600 changes a week. The Electronic Shelf Label from Siemens Nixdorf has to prove itself under these con-

ditions. REWE is using electronic price labelling in a pilot project in the miniMALL supermarkets. Using so-called Electronic Shelf Labels, REWE saves time and money, because price changes are now computer-controlled. Whether changes are carried out centrally or on the store manager's back-office PC, a controller linked to the store's computer receives the updated prices and transmits the information straight to the digital displays on the shelves. Just-in-time and – what's more vital – with no difference between price label and till receipt, because each change is simultaneously passed to the POS scanners. Following a six-month test phase, REWE plans to extend the Electronic Shelf Labeling system.



## NEWS: UK

# Major rejects Labour bid to recall MPs

By Alison Smith

THE leadership of Britain's opposition Labour party reacted angrily yesterday as Mr John Major dismissed the party's formal request for a recall of parliament to debate international affairs and the state of the UK economy.

Mr John Smith, the Labour leader, said he was astonished that the prime minister had rejected the call for MPs to reassemble to discuss the crisis in the former Yugoslavia, Iraq and Somalia, and the British recession.

When the leader of the opposition calls for parliament to be brought back from recess, the request is usually granted.

Labour insisted the refusal was a political mistake which the government would find hard to explain, especially since those demanding a recall included some government supporters.

While there would have been clear political risks for the government in agreeing to an emergency debate on the economy, there was some surprise among Mr Smith's aides that Mr Major had not taken the opportunity to bring parliament back for a foreign affairs debate.

Responding to Mr Smith's

letter, Mr Major said he had briefed the Labour leader after the decision to offer UK troops in support of the UN humanitarian relief effort in Bosnia and to establish a no-fly zone in southern Iraq.

"You agreed then that a recall of Parliament was not appropriate and I fail to see what has happened since then to change that view," he wrote.

Labour argued that it had not wanted to detract from the London peace conference last week, but deployment of British troops was now so imminent that the matter merited debate by MPs.

The opposition's request coincided with speculation in London that British troops could have joined the UN peacekeeping force in Bosnia within a couple of days.

Two weeks ago, Mr George Foulkes, an opposition defence spokesman, demanded the reassembling of parliament as soon as practicable because of the prospect of UK forces being deployed, but his call was dismissed by party officials.

Mr Tony Newton, the leader of the Commons, said the attempt to recall parliament appeared to be the opposition's response to criticisms that it had been ineffective over the summer.

## Traditional family now in minority

By Alan Pike

THE traditional family of mother, father and young children living together has become a social minority.

During 1990, the proportion of households containing two parents with dependent children was overtaken for the first time by those consisting of people living alone.

This makes households conforming to the conventional view of the family the smallest of the three main household types in Britain.

The General Household Survey, published yesterday by the Office of Population Censuses and Surveys, shows that by 1990 26 per cent of households contained only one person, compared with 25 per cent made up of married or cohabitating couples with dependent children.

The biggest of the three main household types - married or cohabitating couples without dependent children - accounted for 38 per cent of households.

Single-parent families face what the survey describes as "striking" differences in income compared with other families.

In 1990 a majority of single-parent families - 53 per cent - had a weekly income of £100 or less, compared with 4 per cent of two-parent households.

## Kevin Maxwell bankrupt

By Raymond Hughes and John Mason

MR KEVIN MAXWELL, whose father, Robert Maxwell, was one of Britain's richest men, yesterday became Britain's biggest ever bankrupt, with debts of over £400m.

At the end of a private hearing in London a bankruptcy court registrar declared Mr Maxwell bankrupt on a petition presented by the liquidators of Bishopsgate Investment Management (BIM), a company from which millions of pounds of Maxwell empire pension funds were removed.

Outside court Mr Maxwell said: "Bankruptcy is a very public humiliation."

He said the bankruptcy order had been inevitable after the £406.8m order the liquidators obtained on July 20.

The liquidators had claimed about £450m for Mr Maxwell's alleged breaches of fiduciary duty as a director of BIM. The court gave them final judgment when Mr Maxwell failed to put in a defence and ordered him to make interim payments totalling £406.8m pending assessment of his liability.

The bankruptcy proceedings were launched after that judgment, the liquidators using a procedure under the Insolvency Act enabling them to petition within three weeks of serving a statutory demand for payment of the debt.

NO TAIL ROTOR: The unique US-built McDonnell Douglas MD 520N en route for Farnborough and the International Air Show.

## Moscow in Farnborough sales push

By Paul Betts, Aerospace Correspondent

THE RUSSIAN AEROSPACE industry is mounting an unprecedented marketing effort to sell its military and commercial aircraft in the west and seek new western collaboration ventures at the Farnborough Air Show next week.

Sir Barry Duxbury, the director of the Society of British Aerospace Companies (SBAC), organiser of the show, said yesterday that 437 Russian officials were expected at Farnborough including 81 VIPs from the Russian government and

leading aerospace companies and design bureaux.

Speaking at a Financial Times aerospace conference, he said this reflected the significant push Russia was making to market its aerospace products this year. "We've never had such an attendance with all the Russian decision makers present," he said.

"They clearly see aerospace as one of the few areas from which they can derive economic benefit and earn hard currency," he added.

Russia will exhibit 20 different aircraft of which seven have never been shown in the

west before.

They include the YAK-38 and YAK-141 vertical take-off fighters, Sukhoi Su-24MP swing-wing attack aircraft, the Su-35 twin-turbofan fighter, the Tupolev Tu-22M3 swing-wing long range bomber and maritime reconnaissance aircraft, the Kamov Ka-50 twin turbine combat helicopter and the Su-27T aerobatic aircraft.

The Tupolev Tu-304 twin engine passenger aircraft powered with Rolls-Royce engines will also be making its world debut at Farnborough.

Rolls-Royce executives yesterday indicated that Russia

planned to market the aircraft essentially in the former Soviet Union and East European countries.

Mr John Weston, head of British Aerospace's defence activities, said the Russian presence was significant because it confirmed Russia's aggressive world programme.

## Britain in brief



### BBC plans a return to public service

The BBC is planning a return to its public service origins in order to justify its future.

Confidential documents prepared for the Corporation's board of management and governors show that the BBC is planning to abandon programmes already provided by commercial rivals.

Instead the BBC will concentrate on what is distinctive and what it believes the commercial market will not provide. What the draft report describes as "derivative formula" comedy shows and unchallenging game shows will get the axe.

The blueprint for the future of the BBC under Mr John Birt, who will take over as director general on March 1, was due to be published later this autumn.

originally estimated if the council tax - levied to pay for local services and amenities - is to raise the planned total when it replaces the poll tax next April.

### Gloomy car figures expected

New car sales figures for August to be published today are expected to show that registrations were virtually unchanged from a year ago at around 370,000.

The result is a serious setback for the UK motor industry, which had hoped that August would mark the beginning of the long-awaited recovery in new car demand.

### Auditors to tighten rules

Ernst & Young, the accountancy firm, has been forced to tighten its internal control systems following the discovery that one of its long-standing partners was found by the accountants' disciplinary committee found that he "misappropriated" more than £300,000 last year.

Mr Andrew Oakley, who was a partner in the firm for more than 20 years, has been dismissed and excluded from membership of the Institute of Chartered Accountants in England and Wales.

Ernst & Young confronted Mr Oakley in spring this year, fired him and referred his case to the disciplinary committee of the Institute, which last month excluded him from membership and ordered him to pay costs of £250.

### Shipyard hit by strike

More than 500 electricians employed by Swan Hunter, the Tyneside shipbuilder, staged a 24-hour unofficial strike yesterday in protest at electrical training given to boilermakers on the company's payroll.

The action, condemned by senior union officials, highlights the problems faced by UK yards maintaining a balanced range of skills.

Separately, Yarrow Shipbuilders GEC's naval shipyard in Glasgow, is to axe 500 jobs because of a gap in orders.

### Problems beset council tax

The value of many homes in England appears to be considerably lower than the government estimated when planning the new council tax, according to figures published by the Association of London Authorities.

Provisional results from the valuation of homes show that millions of households will be in lower tax bands than estimated. The government appears to have over-estimated values most in inner-city areas.

The tax rates for each band will have to be higher than

### Gold goodbyes cost £33m

Ninety large companies have paid 237 departing directors a total of nearly £33m over the past 18 months according to the Labour Research Department. The LRD analysis, which covered companies paying out "golden handshakes" worth over £100,000, showed an average pay-out of £144,720. At least nine directors got more than £400,000 each. Last year a similar exercise found 85 companies giving 186 directors a total of £25.1m, an average pay-off of £135,079.

## FOSTER'S BREWING GROUP LIMITED

Foster's Brewing Group Limited ("FBG") is a listed Australian company and the fourth largest brewing company in the world. FBG has major brewing operations in Australia (Carlton and United Breweries), Canada (a 50% interest in Molson Breweries) and the UK (Courage), as well as other property, finance and pastoral assets and investments.

Messrs Ian Ferrier and Andrew Love of Ferrier Hodgson & Co have been appointed as Receivers and Managers of International Brewing Holdings Pty Limited and certain of its subsidiaries ("IBH") by the Vextin syndicate of banks. Baring Brothers Burrows & Co., Limited has been appointed to advise Messrs Ferrier and Love in connection with the assets of IBH over which the Vextin syndicate has security, being primarily shares in FBG equivalent to 32.6% of its total issued ordinary share capital. The assets also include options to acquire new and existing ordinary shares in FBG.

Interested parties should immediately contact:

John Seal  
Baring Brothers & Co., Limited  
8 Bishopsgate  
London EC2N 4AE, England, UK

Telephone No. (071) 280 1000  
Facsimile No. (071) 283 3441



This announcement has been approved for the purposes of s.57 of the Financial Services Act 1986 by Baring Brothers & Co., Limited an Associate of Baring Brothers Burrows & Co., Limited. Baring Brothers & Co., Limited is a member of SFA. Enquiries will not be entertained from private investors.

Baring Brothers Burrows & Co., Limited is the financial adviser to Messrs Ian Ferrier and Andrew Love, Receivers and Managers, International Brewing Holdings Pty Limited (Receivers and Managers appointed) c/- Ferrier Hodgson & Co., Level 17, 2 Market Street, Sydney, NSW 2000, Australia.

NJ Fin FT 0.92

## Homing in on a new place to work

BT is to let 8,000 people work at home. Is it a revolution? Diane Summers reports

THE announcement that managers and professional staff at British Telecommunications are to be allowed to work from home must have left many British commuters wondering this week how they managed to miss the revolution that makes "teleworking" so apparently straightforward.

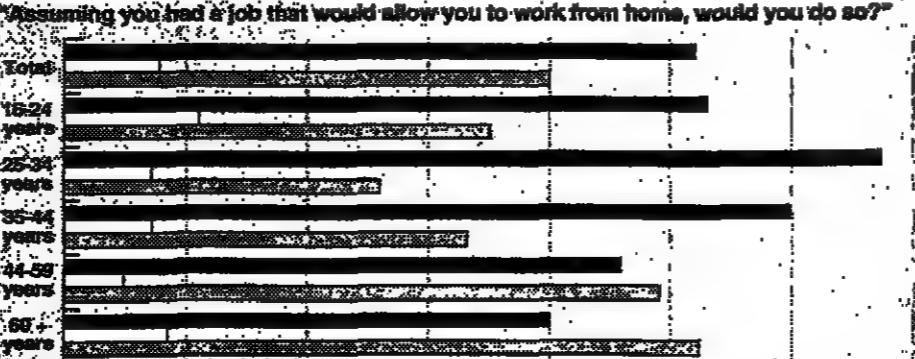
BT, the former state-owned telecommunications operator, says the agreement it has reached with the managers' union, the Society of Telecom Executives, could mean up to 8,000 employees becoming eligible for the homeworking scheme. The company would continue to provide the same pay and benefits to those who chose to work from home, as well as meeting extra heating and telephone costs.

From the employee's point of view working from home brings obvious benefits, such as extra flexibility in hours and the elimination of travelling time. For the employer there is the prospect of cutting office overheads and seeing productivity increase.

The teleworking revolution has clearly yet to happen. A handful of companies, particularly in the new technology field such as CPS, the ICL software subsidiary, have a largely home-based workforce. Others have introduced teleworking on an ad hoc basis to retain particular employees, or are experimenting with small

### Hands up if you want more homework

Assuming you had a job that would allow you to work from home, would you do so?



	Advantages for companies	Benefits to employees
Total	4.1	4.3
16-24 years	4.0	3.8
25-34 years	3.7	3.9
35-44 years	2.2	3.5
45-54 years	2.1	3.2
55-64 years	2.1	3.3
65+ years	2.1	3.2

Scores out of five

The lack of visibility also has an effect on employees. The dangers of individuals becoming lonely, and feeling deprived of the social advantages of working with other people, are easy to imagine.

According to the Henley Centre for Forecasting only about half of employees would want to work from home, even if their jobs allowed for it.

## THE PROPERTY MARKET

## Prague awaits a second revolution

Vanessa Houlder on the low level of building activity in the Czech city

**P**rague's commercial property market is slowly emerging from the stranglehold of 40 years of communist control. But the virtual absence of cranes above the city's elegant skyline shows that the initial flood of enquiries from developers interested in the Prague market subsided "when they found they could not get through the bureaucratic barrier".

Nonetheless, the market is slowly developing. The early days after the revolution, when there was a wild scramble for office space led to monthly rents of up to DM100 a square metre. Today, prices have stabilised and the letting market is more open.

Leases, for example, now tend to be between two and five years and modelled on those of Austria and Germany. Before the revolution, buildings were let on the basis of a

Mr Richard Steer of Gleeds, the quantity surveyors, which has an office in Prague. Mr Michael Hodges of Jones Lang Wootton (JLW), chartered surveyors, says that the initial flood of enquiries from developers interested in the Prague market subsided "when they found they could not get through the bureaucratic barrier".

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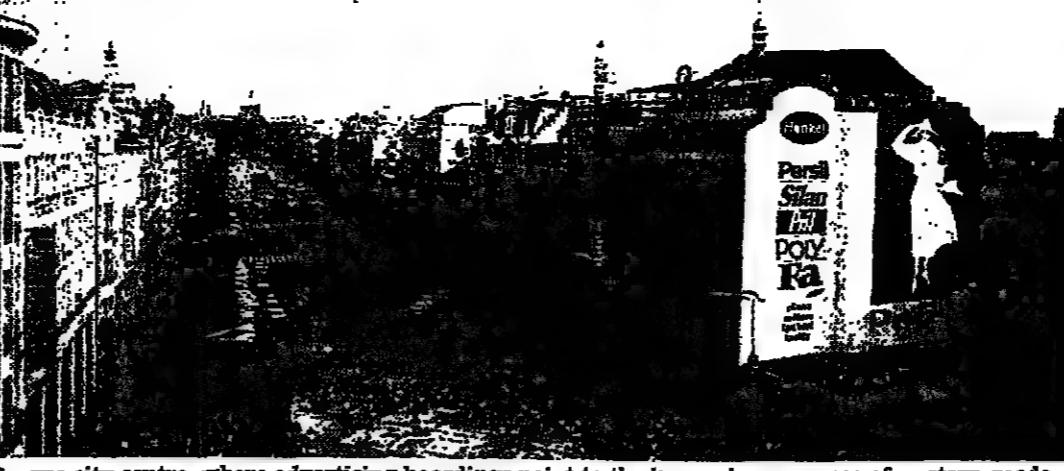
square metre. Today, prices have

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more open.

Leases, for example, now tend to be between two and five years and modelled on those of Austria and Germany. Before the revolution, buildings were let on the basis of a

"commercial agreement", a document which merely stated the names of the landlord and tenant.



Prague city centre, where advertising hoardings point to the increasing presence of western goods

Steer says that it is now possible to use local construction groups for most jobs except the installation of lifts and air conditioners. As a result, construction costs can be 30-40 per cent less than in the UK.

### The break-up between the Czech lands and Slovakia has frightened potential investors

Other problems, such as foreign investment, have been exacerbated by the break-up between the Czech lands and Slovakia; political uncertainty has frightened potential investors.

But these fears are overdone, in the view of Czechs, who believe that Slovakia will be the loser from the political split. They say that the

Czech lands have attracted the bulk of foreign investment and have a more diversified economy than contributes between \$300m and \$1bn in subsidies to Slovakia every year. The relative affluence of the Czech lands is underlined by the presence of international retail chains such as clothes stores Benetton, McDonald's, the fast-food chain, and furniture supplier Ikea, and the sale of western goods in shops.

Nonetheless, political uncertainty is checking the expansion of western companies. So too, in some cases, is the civil war in the former Yugoslavia. "A surprising number of foreign investors are ignorant of where these places are," says Mr Chris Bennett of accountancy firm Price Waterhouse, which has offices in Budapest, Prague and Warsaw.

Tourism in Prague has also suffered. In sharp contrast to the experience of the past two years,

hotel rooms are now obtainable at short notice. Some developers suggest bureaucracy is also becoming more entrenched as officials become more burdened with the paper work associated with the transition to a market economy.

Permission to build the Atrium Hotel, for instance, needed to go through more than 100 stages of approval. (Prague, the Czechs recall, provided the bureaucrats of the Austro-Hungarian empire.) The difficulties of getting planning permission are largely due to the city's desire to preserve its baroque heritage, which means that most development work will be confined to refurbishment.

There are some exceptions. In the case of the European Business Centre, the first new office building to be completed since the revolution, the developers, the Vienna-based European Property Development company, set back the facade to accommodate four more floors.

The difficulties in the market are not wholly the fault of obstructive bureaucrats. Much of the problem in assessing how the market will develop lies with the overambitious and underfunded developers.

Many schemes have been proposed and then dropped. "Some entrepreneurs raising bank debt created a bigger animal than they could cope with," says Mr Angus McIntosh of Healey & Baker, chartered surveyors. "They bit off more than they could chew in terms of finance and planning permission."

The Czech authorities' slow decision making and the unreliability of foreign developers also hamper the compilation of statistics about the market. JLW has had a rough stab at estimating market size; it says that 10,000 sq m of refurbished office space is available, while

another 40,000 sq m is in the pipeline.

Nobody can be certain about how demand will respond when the developments comes on stream. JLW says rental levels will eventually be sustained by the emergence of local businesses able to afford modern offices. Rents will not sink below a monthly rate of DM50-DM55 a square metre, it predicts.

Among foreign investors, Germans, followed by Americans and Austrians, lead the pack. French companies have also been active. The largest office development project under construction in Prague is the 24,000 sq m International Business Centre, built by CSC, the French construction company. Another prominent site in the city centre will be developed by France's La Caisse des Dépôts et Consigna-

tion. In contrast, there is little sign of an investment market developing in Prague. Some buildings have come on to the market after they were repossessed by their former owners. However, these properties were offered at inflated prices, resulting in few sales.

According to JLW's Mr Hodges, an investment market might develop over the next 12-24 months. If the country attains political stability and if there is sufficient investment class property. He predicts that Prague's property market will reach the same stage of development as Budapest in a few years.

For all the problems that investors and developers have encountered, most dealers in the market are optimistic about its future. "In five years it could be a blue chip market," says Gleeds' Mr Steer. Mr Phil Hudson of property consultants ESR agrees. "The potential is tremendous," he says.

RENTAL GROWTH (%)			
Retail	Office	Industrial	All Properties
Year to July 92	-1.8	-13.4	-6.0
Quarter to July 92	-0.6	-3.5	-2.6
Month of July 92	-0.2	-1.3	-0.7

Source: Investment Property Databank

## INTERNATIONAL PROPERTY

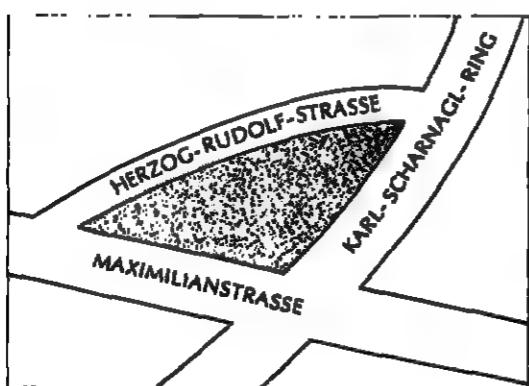
International Invitation to Tender:

## Top Location in the Heart of Munich



Just a few steps away from international boutiques and galleries, famous theatres and museums, and the Bavarian Minister President's Office, is one of the last remaining big city centre sites: the grounds, comprising a total of 4,389 sqm, are on the Karl-Scharrnagl-Ring/Herzog-Rudolf-Straße, on the corner of Maximilian Straße.

The legally binding development plan shows floor space of approximately 17,000 sqm. See exposé for details.



The current proprietors - the City of Munich and the Onroerend Goed Maatschappij Drachenfels B.V., a business associate of the INVESTA group - are putting this site up for immediate sale.

The purchaser shall undertake to invite a public architectural contest, and - within 6 years - to redevelop the site, which is just as suitable for an exclusive hotel as for a representative office block.

It will be sold to the highest bidder, expressly free of any agent's fees. For the nominal charge of DM 250, documents can be obtained from:

Stadt München, Kommunalreferat, Abt. III, Rossmarkt 3, 8000 München 2

Offers should be received in figures by 30th October 1992.

## FOR SALE

D-6000 Wiesbaden, near Frankfurt (M)  
(GERMANY)  
Real Estate + Office Building +  
Apartment Houses  
Purchase Price DM 9,200,000  
Brokerage: 3.5% Annual Rent  
Received: DM 524,202  
Address: Immobilien Schäfer  
6500 Mainz (GERMANY)  
FAX +49 613153967

## COMMERCIAL PROPERTY

Mayfair Office, Sheet Lot, International Inter  
Retail prime location, offers large, self  
contained office. Support services/consul-  
tants available. Tel: (071) 491-0723, ask  
for Ms. Deacon.

OXFORD STREET, W1, Sheet Lot C1, Tel: 071-  
C1, Car Park, Flexible lease. First floor under  
£10 p.a. MELLIFER & HARDING TEL: 071-  
499 0989 (FNC) NOV 92

BUCKINGHAM PALACE ROAD, SW1:  
Ground floor office, approx 1000 sq ft, 800-900  
sq ft. Close to Victoria station. Very  
competitive terms. Rents from £10,000 per  
pmt. Tel: 071-499 0989 TO VIEW TODAY.

INDUSTRIAL PROPERTY REQUIRED:  
Manufacturer requires a modern 60,000 sq  
ft (4-6+) Industrial factory/warehouse with  
loading bays and office space close to the  
west of London. Expansion land  
beneficial. Cash available for freehold  
now. Box No: A602, Financial Times, One  
Southwark Bridge, London SE1 9HL.

ART GALLERIES

KUNSTMUSEUM  
AND KUNSTHALLE  
Basel/Switzerland: Transform  
Picture Object Sculpture in the  
20th century 14.6. - 27.9.1992  
Daily 10-17 h.

## AUCTIONS

Due to the Rationalisation of Green  
Power Engineering Ltd. MAJOR SALE  
BY AUCTION OF Lots at the Works  
AIRFIELD ROAD, CHRISTCHURCH,  
DORSET on Thursday, 17th September  
1992 at 11.00am. AN IMPORTANT  
LARGE INDUSTRIAL UNIT, CIVIL  
MACHINING CENTRES, MACHINE  
TOOLS, INSPECTION EQUIPMENT,  
TOOLING, OFFICE FURNITURE &  
EQUIPMENT. On view Wednesday 16th  
September 1992 and throughout sale  
day. Contact: Mr. H. J. H. H. H. H.  
HENRY BUTCHER & CO.,  
5051 High Holborn, London  
WC1V 8EG  
Tel: 071 405 5501  
Fax: 071 405 5772

## BUSINESSES FOR SALE

## INVITATION TO TENDER FOR THE HIGHEST BID

GREEK EXPORTS S.A. with registered office in Athens (17 Panepistimiou Street) and in its capacity as liquidator in accordance with article 46a of Law 1892/1990, as supplemented by article 14 of Law 2000/1991, ANEXOCHI

a public tender for the highest bid with sealed, binding offer for the sale in lots of the assets of the Company called HELLINEC MARBLING S.A. based in Agios Stefanos, Attica, and is engaged in the quarrying, processing and sale of marble and its by-products. The company's installations are on a self-owned plot of land 48,297 m<sup>2</sup> in area.

## TERMS OF THE TENDER

To this end, interested parties are invited to receive the Offering Memorandum from the liquidator and to submit a sealed, binding offer to the agency public appointed to the tender, Mrs. Andriki-Dimitra Zaphalopoulou-Koumantzelou at 61 Stadiou Street, 3rd floor, Office No. 4, tel. (01) 33 19 801, 32 14 223 and 72 11 896 up to 28th September 1992. The offer must be submitted in person or by the bidder's legal representative.

2. The bids will be unsealed before the above-mentioned entry on 30th September 1992 at 1000 hours in the presence of the liquidator. All those who have submitted bids within the prescribed time limit are also entitled to be present. Bids submitted beyond the prescribed time limit will not be accepted and will not be taken into account.

3. The sealed, binding offer clearly indicates the offered price for the purchase of the Company's assets in lots and must be accompanied by a letter of guarantee from a bank legally operating in Greece, to the amount of one hundred million drachmas (100,000,000 dr.) or the equivalent in 120 dollars.

In the event that the bidder in whom the assets of the company have been adjudicated does not appear and signs the relative contract within 30 (thirty) days from being invited to do so by the liquidator, and fails to maintain the obligations according to this memorandum, then the above amount of one hundred million drachmas (100,000,000 dr.) is transferred in favour of the liquidating company, GREEK EXPORTS S.A. in order to cover all expenses of any kind, thus spent and any moral or hypothetical loss, without any obligation to give an accounting. One third of these amounts are returned to the other participants, after the liquidator's evaluation report has been approved and after deduction of the sum by 51% of the company's creditors.

4. The highest bidder is the one whose offer was judged by the liquidator and approved by 51% of the creditors as being in the best interests of the creditors.

5. The liquidator is in no way liable and has no obligation towards participants in the tender, either with respect to the administration report on the tender, which he will submit to the creditors, or with regard to his assessment of the highest bidder. Also, he is in no way liable or under obligation to participants in the tender if it should be cancelled or rescheduled in the event that the assets to be tendered are withdrawn by the creditors.

6. Those taking part in the tender and submitting offers do not acquire any right or claim, deriving from the present invitation against the liquidator or the creditors for any reason whatsoever.

7. The transfer expenses (Issue, stamp duty, entry and mortgage fees, dues, and other expenses for topographic plan on the basis of Law 65/177, etc.) are charged to the buyer.

8. In view of the fact that the relative decision, by the Court of Appeals provides for liquidation of the company while "in operation", it is hereby made known that the assets of the company will be transferred to the highest bidder as soon as and as they appear on the company's books on the date of signature of sale contract. We remind that in accordance with the provisions of paragraph 4 of article 46a of Law 1892/1990, as supplemented by article 14 of Law 2000/1991, interested parties can have access to any information they require about the company on sale.

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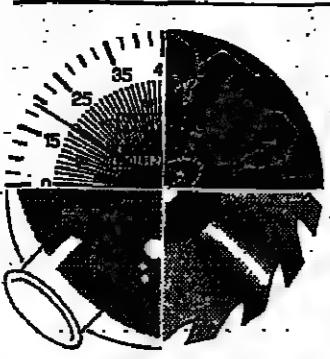
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## TECHNOLOGY

## Worth Watching - Jennie Lynch



It retails at £3,295. The Pagemac 15 is slightly cheaper at £2,625 and may be better suited to smaller concerns. Compaq Computer, UK, 081 332 3354.

## No revelations on the cards

The problem with credit cards is that banks and retailers can build up detailed dossiers on customers without their knowledge or permission.

The latest smart cards, incorporating computer cryptography, allow items to be bought or cash withdrawn without the bank or retailer knowing details of each transaction.

The card, which contains a microchip, keeps a tally of expenditure and lets the owner authorise every transaction using a personal identification number.

The new cryptographic security feature is based on extended "public key" techniques and incorporates a scrambler to separate bank from customer and customer from store.

DigiCash: The Netherlands, 31 31 655 2611.

## Magnesium bicycle peddles in from sea

Norsk Hydro - the world's largest producer of magnesium - has branched out into the bicycle business.

Kirk Precision, part of Norsk Hydro and the brainchild of engineer Frank Kirk, has spent 10 years pioneering high-pressure, high-temperature die-casting of magnesium alloys. The process allows a lightweight bicycle frame to be made in just four seconds from the biggest die-casting machine in the world.

Magnesium alloys for bicycle frames offer several advantages over other metals: they are one-third lighter, corrosion free, strong and environmentally friendly.

The 2.5kg of magnesium required for each frame can be extracted from 1.5 cubic metres of sea water, and if the frame was returned to the sea it would eventually dissolve back to its original state.

The company's mountain bike was voted "Off Road Bicycle of the Year" in Japan. Racing and city bikes are to be launched early next year. Kirk Precision: UK, 071 222 7541.

## Fast printers to cope with the load

Printing lengthy reports or documents, so often a slow and tedious process, could be quicker and less fiddly using the latest laser printers from Compaq.

The Pagemac 15 and Pagemac 20 are capable of printing 18 and 20 pages per minute respectively. Both have a paper capacity of 1,500 sheets, thus minimising trips to the printer to reload.

The new printers connect directly to Novell and Apple networks and can cope with input from five sources simultaneously. The incorporation of Adobe PostScript and PCES page description languages means only one printer is required to satisfy the needs of two different software systems.

The Pagemac 20 is aimed at networks of up to 20 users each;

The drive for competitive ness and low-cost production may have made the car industry the natural home for the world's robot population, but Karlheinz Langner and his colleagues at IGM Robotersysteme have other ideas.

Langner, a managing board member at Austria's only robotics company, has his sights set on industry's heavy brigade. Less visibly than their counterparts in the car industry, but with increasing urgency, manufacturers of heavy equipment - anything from excavators to steel bridge sections - want to improve their product quality and reduce cycle times, increase their manufacturing flexibility and clean up their workplace.

All these issues, in varying degrees, have been tackled successfully by the mass-production car industry with the use of robots, but heavy industry is very different.

In recent years, many heavy engineering companies have been reticent about robots. They may have been put off by the robot suppliers' sales patter or unconvinced that a robot can cope with welding, for example, a crane boom or bulk handling container, particularly if each item to be welded might be slightly different from the previous ones.

Or they might simply have jibbed at the expense - as much as \$350,000 (£175,000) for a sophisticated system with one or more robots, slides, gantries and devices to rotate a workplace that could weigh as much as 15 tonnes. And having purchased a system, some customers have had to solve software problems themselves to get the robot working correctly.

But companies such as IGM, which celebrates its silver jubilee this year, are spending heavily to find new solutions for the use of robots in heavy industry, and that, in turn, broadens the market for the robot suppliers. Some sectors such as shipbuilding, for instance, are only now waking up to the opportunities for using robots, which were simply not available five years ago.

Anybody who has visited a modern car factory cannot fail to be impressed by the slick ranks of robots spot welding body sections or inserting dashboards. Such machines, however, are worlds apart from those produced by IGM, which specialises in arc or continuous path welding and some cutting robots, and its rivals at the heavy end of the welding equipment industry such as Esab of Sweden and GMAW of Germany.

A continuous weld is the norm in construction equipment, for example, to cope with the immense stresses to which plant will be subjected during its working life, and demands for high-quality welding are increasing.

After years of work in mass production, robots are taking on bigger jobs, writes Andrew Baxter

## Heavies move in

Grappling with the welding of an excavator boom could require up to 15 axes of movement from the robot and its surrounding equipment, putting pressure on the robot supplier not only to design the system correctly in mechanical terms but to ensure that the software and sensor systems are sufficiently sophisticated and fast to cope.

In such a market, says Langner, understanding the customer's needs is of vital importance. But when almost every customer has a different problem that may require a customised solution, the challenge could be too great for a small company such as IGM, without the years of experience that produces a clear product strategy.

Each robot supplier has a different approach, but IGM is based on two vital elements, says Langner: a modular design system to allow the company to respond to individual customers' needs without having to reinvent the wheel, and the decision to keep all control systems developed

in-house. Broaderening the appeal of robots to heavy industry requires a combination of developing the business end of the system (the welding itself), taking the robot's mechanical engineering to the limits, and constantly updating and improving the control systems.

IGM develops welding systems together with Fronius, an Austrian welding equipment company - for the customer, after all, the quality of the weld is the proof of the pudding. The robot supplier recently introduced a new high-performance welding technique known as Time (transferred ionised molten energy), developed originally by a Canadian metallurgical expert.

IGM has also developed an automatic head change facility, allowing welding to be followed by flame cutting in one continuous cycle. This is being used by a UK customer for welding steel bridge sections.

As in machine tools, however,

while mechanical developments



Heavy metal robots are showing their strength in several industries

when it could take many hours, if not days, to start up a new component on a welding robot.

IGM's latest contribution is IOPS, which uses computer-aided simulation of production cells and manufacturing lines to get the best configuration of the welding cell for each workpiece.

Another important result of the company's R&D work is ISIP, a new optoelectronic camera system for measuring weld grooves. This uses optical sensors to determine the position and geometry of the fabrication, underlining the growing importance of vision systems as the "eyes" in an increasingly complex "eyes-brain-hand" environment.

Perhaps the most significant development at IGM, however, lies at the heart of the robot software. In a few weeks' time, the company will have running a prototype of a new robot controller based on the transputer, the Inmos superchip. IGM has realised some five years ago that it needed to have a more powerful control system, says Langner, and the new controller will increase control speeds by a factor of 10.

The new control should be on IGM's robots by next year, but Langner also sees applications for the control outside robotics, with initial demand of about 500-1,000 units a year, compared with the 150-200 IGM will need each year for its robots. "But we will not market it by ourselves," Langner stresses.

## IGM expands its horizons

IGM was founded in 1967 by Günther Kloimüller and Franz Vokurka, two former Siemens engineers who are now managing board chairman and supervisory board chairman respectively at the Austrian company.

It claims about 15 per cent of the world arc welding robot market in money terms, but rather less in unit terms, as it sells smaller numbers of relatively expensive equipment. About 50 per cent of the market is in European hands, with the rest held by big Japanese robot suppliers such as Yaskawa and GMFA.

But with consolidated turnover of Sch2524m (£27m) in the year ended August 1991, IGM is a minnow in comparison to the Japanese and European robot giants, and has to exploit every global opportunity to support research and development spending of

about 10 per cent of sales.

To bolster its financial strength, the company went public in 1988, raising Sch2175m from an issue of preference shares, and last year issued ordinary shares publicly. Just over 50 per cent of the company is retained by the two founders and their families.

The decision was a timely move. With the worldwide recession in capital equipment purchases, IGM's sales fell 10-12 per cent in 1990-91, and a further decline of 4 to 5 per cent is expected for the financial year just ended.

But IGM has also been particu-

larly effected by the upheaval in the former Soviet Union and eastern Europe, whose share of turnover has dropped from 25.3 per cent in 1988-90 to an expected 14 per cent in the year just ended.

This has prompted an aggressive policy of Far Eastern expansion. A

collaboration agreement last year with India's Bharat Earth Movers was followed this spring with the establishment of a Korean subsidiary, and IGM also wants much stronger representation in China.

But the eastern countries are also regarded as very promising long-term - the Russians, says Langner, have always been keen on the latest developments in robotics. Along with its subsidiary in Russia, IGM is negotiating to establish a Ukrainian subsidiary, and is also manufacturing components at an 86 per cent owned Hungarian subsidiary, Roper Robototechnik.

Although the European Community and Far East are the main export areas, IGM is also keen to exploit opportunities in the US, where it will open new offices and production facilities at Milwaukee at the end of this year.

## PEOPLE

## O'Reilly Jnr picks mining

Tony O'Reilly Jnr is following his older brother Cameron into his father's far-flung business empire. But unlike Cameron, who is keeping an eye on the O'Reilly family's growing newspaper interests, Tony, 25, is going into the mining busi-

ness. He has been appointed executive director, planning and corporate development, at Arcon International Resources which was the scene of a battle for control recently after the company had acquired Atlantic Resources, an Irish oil exploration company, headed by Tony O'Reilly Sr.

His son, who has worked for Dillon Read and the corporate finance team of Coopers &

Professor Conroy, Arcon's founder and chairman, was temporarily ousted from the board by a group of shareholders who thought his company had paid too much for Atlantic. In the event Tony O'Reilly Sr came to the rescue by increasing his stake in Arcon to 20.5 per cent and the professor was reinstated.

His son, who has worked for Dillon Read and the corporate finance team of Coopers &

Lybrand in New York, plays down the family connection. He says the decision to get involved with Arcon was his idea, not his father's. He had specialised in natural resources at Coopers and had gone to know Bill Mulligan, an Arcon director.

Whilst Arcon is one of the smallest and least successful of his father's investments, O'Reilly Jnr hopes to turn it into one of the empire's top performers.

Arcon has explored only 3 per cent of its 80 square miles and has already discovered a 5m tonne lead/zinc mine at Galway. "We are in a pre-development stage with a world class asset," says O'Reilly Jnr.

## Michael Weinstein

Michael Weinstein, who has died at the age of 47, must have been one of the world's most successful personal insurance salesmen - certainly an unusually cultivated one.

Born and brought up in Philadelphia, he had spent his entire career in London, from 1973 working for Metropolitan Life, the US life insurance group. His clientele was drawn from Americans and other foreigners living in the UK.

With his irresistible combination of social charm and good looks, backed up with a formidable knowledge of life insurance, business grew exponentially.

In his best year, 1989, he personally sold \$250m worth of policies - ahead of MetLife's 12,000 other salesmen in the US and overseas.

His success could certainly not be put down to long hours in the office. Knowing that a

good salesman had to be relaxed, Weinstein took long lunch breaks, afternoon naps and frequent holidays. He even freed himself from the chore of making routine telephone calls by employing an actor, part-time, to imitate his voice.

He had an immensely strong will, and he succeeded by setting himself sales goals. Cynical British friends scoffed at the arcane MetLife honours system ("President's Conference", "President's Council", "Million Dollar Round Table", "President's Trophy"), but Weinstein used it to motivate himself.

The MetLife commissions enabled Michael Weinstein to enjoy a truly splendid lifestyle. Everything was in exquisite taste: his social life, the palatial penthouse apartment in Kensington; fine collections of historical art.

His premature death from cerebral lymphoma is a great sadness for his large circle of friends and clients - and a considerable financial blow for MetLife.

■ David Powell, formerly group legal director of Midland, is appointed director of group legal services at GUINNESS. He succeeds Derek Councill, recently moved to Prudential as legal services director.

■ Brian Welsh, finance director of GKN and a non-executive director of Westland, is appointed to the board of COOKSON GROUP in a non-executive capacity.

■ Rod Martin, md of JAMES LATHAM's Midland and Western company, has been appointed to the board of CWS.

■ Peter Wild is to become general manager of CWS's non-food marketing and distribution group on the retirement in December of Ken Stephenson.

■ Anthony Cooper, finance director of HENRY BOOT, has taken on the additional role of company secretary on the retirement of Peter Hawley.

■ Jacqueline Varney has joined P.E. INTERNATIONAL in the new position of resources director. She comes from CSC-Index.

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## Thorpe to SIB

Philip Thorpe, who had been seconded to London FOX as acting chief executive following last year's scandal, is not returning to his position as deputy chief executive of the Securities and Futures Authority (SFA), but will spend six months from October assisting Securities and Investments Board (SIB) boss Andrew Large in a broad review of London's financial services regulation.

Prompted partly by the general fall-out from the Maxwell affair, as well as by a request for a limited review of SIB's activities from Chancellor Norman Lamont, the task Andrew Large has set himself has yet to be clearly defined - with the process swinging properly into action when his new assistant can leave FOX.

Thorpe, 38, who got to know Large when the latter was appointed chairman of FOX towards the end of last year, practised as a barrister in his native New Zealand before moving to Hong Kong. After a variety of regulatory jobs, he was called in to set the Hong Kong Futures Exchange back on its feet after the 1987 crash.

Known for his direct manner, he is amused by suggestions that he might be too much of a regulatory insider to cast a sufficiently critical eye over the workings of SIB. "I have had three years of serious training for this event," he says referring to the period he has spent, initially as chief executive of the AFBD (the future self-regulatory organisation merged into the SFA) dealing very closely with the chief regulator SIB.

Meanwhile, at SFA, where Thorpe has been seen as a possible successor when current boss John Young retires, the official view is simple. "We all expect him back on October 1 from FOX. Now we all expect him back on April 1 from SIB."

## WORLD TEXTILES

The FT proposes to publish this survey on November 12 1992. Textiles are one of the most heavily traded goods in the world. To discover who the FT is planning for this survey and how to reach our international audience of decision makers, financiers and legal administrators contact:

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## MANAGEMENT

Keeping up the pressure for change in Britain's NHS is not proving easy. Alan Pike reports

## Second opinions on health reform

The great reform in Britain's National Health Service, designed to stimulate efficiency through internal competition, is doomed to collapse within the next four years into cosy, bureaucratic arrangements that militate against change.

That will, at least, be the case if a simulation exercise played by health professionals in the NHS's East Anglian region proves correct. The exercise found that close links soon developed between health authorities and particular hospitals, with the attractions of familiarity and the status quo proving stronger than the competitive opportunities of playing the market.

Having won the fight for the reforms against political opposition and introduced them in an initially sceptical NHS, ministers recognise that they still have to maintain the momentum for change. Even if the East Anglian exercise does not prove an exact portent of the future, keeping alive the spirit, as opposed to the mechanics, of the changes may not be easy.

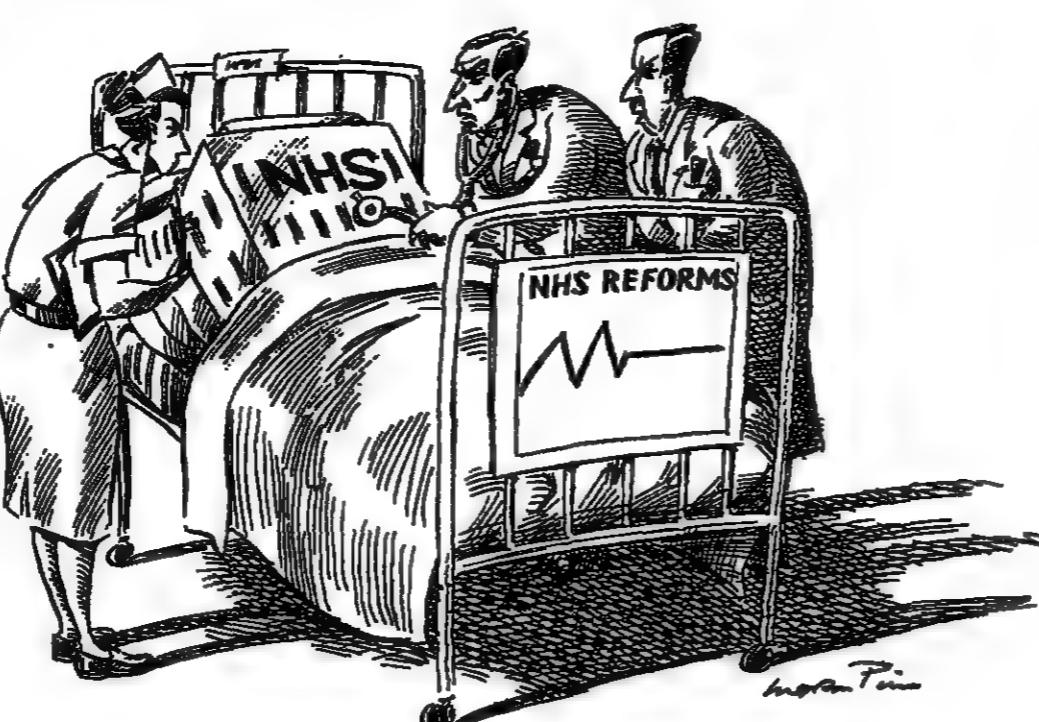
The separation of healthcare purchasing from its supply – the purchaser-provider split – has been achieved. But contracts between purchasers and providers are negotiated by managers who, until last year, were colleagues in the old-style NHS. They share the same origins and culture, and in some cases, the same offices. In many parts of the country, there is only one local hospital with a natural catchment population.

In spite of the fury that accompanied the introduction of the reforms, perhaps not so much has changed after all. Although the financial structure is different, real competition does not always seem to be the driving force.

The possibility of the reforms simply replacing one bureaucratic structure with another is not only exposed by the East Anglian simulation; some academic research points to the same conclusion. A study by Bristol University school for advanced urban studies found that the NHS market structure, far from being competitive, was "closer to a bilateral monopoly, with a single purchaser and at best a few providers".

The school's Julian Le Grand recently told the Social Policy Association conference that the extent of competition would depend on the willingness of patients to accept treatment at more distant hospitals. But a study conducted in Sheffield suggested that 38 per cent of patients were not prepared to travel at all, while another 38 per cent were willing to journey no more than 10 miles for treatment.

If patients cannot be relied upon to contribute to competitive pressures on the NHS, it becomes all the



more important that the service has a management structure which offers the best chance of achieving the intentions of the reforms.

So far, the most evident management changes have been in the hospitals, where doctors are becoming more involved in managerial decisions and managers of self-governing trusts enjoy decision-making autonomy unknown before last year.

But the NHS's bureaucratic structure – based on district health authorities, regional health authorities and a central management executive reporting to an NHS board and ministers – remains as it was before the reforms. Some of this is about to change.

A working group of the NHS executive is examining the management structure and will report to Virginia Bottomley, health secretary, soon. Bottomley has warned that the service must not "slip back into the old

ways of monolithic, oppressive over-planning". Andrew Foster, NHS deputy chief executive, says a solution based on modern management approaches points to a lean structure at central and intermediate levels.

The 14 English regional health authorities are unlikely to emerge from the review in their present form. Once responsible for running region-wide services as well as allocating funds to district authorities, they look increasingly vulnerable now that services are based on a direct relationship between districts and hospitals. With most hospitals and other services likely to become self-governing trusts by the middle of the decade, some form of management structure between trusts and Whitchurch needs to be retained. But

trust managers fear that giving this responsibility to the present regional authorities would be to nudge the service back towards the

monolithic over-planning feared by Bottomley.

John Greetham, chairman of St James's University Hospital, Leeds, and of the NHS Trust Federation which represents management of self-governing trusts, believes regions should be replaced by a smaller number of scaled-down bodies. He argues that there also needs to be a new approach to the allocation of capital to maintain the dynamic of the reforms.

"In the old-style NHS, regions allocated capital. They did this on the basis of a strategic over-view, nepotism, special pleading and political pressures. You are bound to get bureaucratic and political fudging if an organisation distributes capital like this."

Greetham believes the way forward is to allow rival trust hospitals to bid for new, region-wide capital projects on a competitive basis. "Competitive bidding would encourage

age trusts to devise more imaginative and cost-effective ways of meeting needs. This would not always be by putting up new buildings – it could be a high-technology mobile unit serving several hospitals."

On the purchaser side, Charles Marshall, general manager of Newcastle health authority – a job he will soon be leaving to run London's Middlesex and University College Hospitals – agrees that in the past, funding priorities have too often been set by powerful, established hospitals. The reforms shift this power towards purchasing authorities, and many are beginning to involve the public in discussions about priorities.

Newcastle has set up user groups from among patients to help determine priorities, although Marshall stresses that "we must listen to the public but are paid as managers to take difficult resource decisions". Health authority managers must make these decisions, aware that they are now "advocates for the patient rather than defenders of particular hospitals".

The reforms were introduced at speed because of political pressures – still leave many uncertainties for managers. GP fund-holders, for example, are favoured by ministers because their ability to purchase hospital treatment on behalf of individual patients introduces genuine market choice into the NHS.

Too many fund-holders exercising market-style choice, however, can unbalance the equally pressing need for district health authorities like Marshall's to plan health provision around agreed priorities. One solution, he suggests, might be for groups of GP fund-holders to use the health authority as their purchasing agent.

Another question for the future concerns whether it makes sense for district health authorities and family health service authorities – which run the family doctor and community services – to retain their separate identities. In an innovative development in the NHS's Trent region, both sets of authorities – while retaining separate identities by law – have decided to blend their accounting, information and support services and will begin appointing joint staff.

Restructuring the NHS's bureaucracy will never evoke the same passions as the introduction of the reforms – or the uproar that will break out later this year when the government faces decisions over whether to close famous London hospitals.

If the warnings of the East Anglian simulation exercise are correct, however, getting the shape of the management structure right may hold the long-term key to whether the reforms meet their objectives.

## Sending in the heavy mob

By Christopher Lorenz

six principles to minimise such difficulties:

- Creation by senior management of a clear mission for the team, in the form of a project charter which sets out broad performance objectives.

- Creation by the project leader and core team (as distinct from its subsidiary members) of a detailed contract book, against which it is willing to be evaluated.

- Two particular spurts to this trend are the widespread introduction of total quality management, and the growing need to accelerate the time it takes to bring new products and services to market.

- But few companies have really mastered how to manage their project teams. Some have made the mistake of relying on a "lightweight" approach, in which a relatively junior person is given limited powers of co-ordination, and the key resources – including specialists on the project – remain under the control of their respective functional managers.

- Others have gone an important step further, but not far or systematically enough. Sensibly, they have not only moved all the members of the team to a single location ("co-located" them), they have also appointed "heavyweight" project managers: senior people with responsibility for the work of everyone involved in the project.

- But they have failed to follow a set of detailed organisational and leadership principles which pioneering companies have demonstrated to be vital to the success of "heavyweight" teams. These principles are discussed in a new book by two of Harvard Business School's leading professors, Steven Wheelwright and Kim Clark\*. An extract is also published in the current California Management Review\*\*.

- Their work focuses on the management of product development, but much of it also applies to a wide range of other team processes, in both manufacturing and service industries.

- Examining the challenge of managing heavyweight teams, the academics warn that they may not merely conflict with the functional organisation – an obvious risk – but may also undermine senior management's influence and control.

Wheelwright and Clark outline

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Friday September 4 1992

## Matter for debate

IN VICTORIAN times the British parliament usually rose in July or early August and did not reconvene until the following February. This fact is well known to readers of Anthony Trollope, who depicts the rulers of the time spending the autumn in their own and each others' country houses, some of them working away conscientiously at official papers but all confident that the longer the recess lasts, the better the Queen's government can be carried on.

Mr John Major is known to be a keen admirer of Trollope, and it would seem that he has imbibed this point of view. This year he sent parliament home for its summer holidays in mid-July, earlier than any of his predecessors have done in recent years. Normally it would not reassemble until October 19 - September and early October being nowadays the season, not so much of grouse and pheasant shooting as of party conferences. But parliament can be recalled when important events require its attention.

Mr John Smith, the new leader of the opposition, feels that recent developments in the international situation - notably in the former Yugoslavia, in Iraq and in Somalia - are sufficiently grave to justify that. Mr Major feels otherwise.

His decision to reject Mr Smith's request is not unprecedented, but it can only be justified if the opposition's request appears merely mischievous. Perhaps there was a hint of mischief in Mr Smith's suggestion that parliament should also debate "the current condition of the domestic economy". This, as he says, "remains in deep recession". It has not (alas) significantly changed since parliament last sat. But the very continuance

of that state of affairs, combined with uncertainty over the French referendum result, has raised widespread doubts about the viability of the government's economic policy, especially in relation to the exchange rate. Mr Smith personally has not so far advocated a different exchange rate policy; but any leader of the opposition would be bound to relish the prospect of seeing the prime minister questioned by his own backbenchers on that subject, or indeed about his hopes and fears concerning the Maastricht treaty.

Mr Major's desire to avoid such questions for the time being is understandable. But it is not a sufficient reason for refusing Mr Smith's request. Nor is it the statement (which Mr Smith himself disputes) that they had agreed last month that a recall of parliament was "not appropriate", presumably meaning not necessary, to discuss the situations in Yugoslavia and Iraq.

The fact is that in both those cases the government has taken very serious decisions, putting the lives of British servicemen at risk. In the Yugoslav case, especially, there are real grounds for anxiety, both about the exposed position of the UN troops and about the fact that this half-baked "humanitarian" military intervention does nothing to reverse the forced population movements or to discourage what would be "ethnic cleansers" elsewhere in eastern Europe.

Mr Bush should be given credit for considering the position carefully, rather than calling for the return of parliament as a mere knee-jerk reaction. His request should be taken more seriously than less seriously for that reason.

## Pork barrel sale

PRESIDENT BUSH has taken a calculated risk in allowing, for overtly electoral reasons, the sale of 150 F-16 fighter jets to Taiwan. Sacrificing established policy to win votes - or using subsidies to buy them, as with the wheat sales announced separately on Wednesday - is as old as elections themselves. But this job-saving order for General Dynamics threatens to undermine Mr Bush's bold and sensible approach of constructive engagement towards China. Mr Bush's calculation is that the importance of trade with the US, which yielded China a \$15bn surplus in 1991, will dissuade Beijing from retaliation.

Since the 1989 Tiananmen Square massacre, Mr Bush has struggled to keep China in the fold rather than isolate it. In the face of strong domestic opposition, he has maintained its most-favoured nation trading status while keeping up pressure on human rights. The rationale is to strengthen the hand of economic reformers in China who want to open the country to the outside world, boosting economic freedom. The west's hope is that political freedom will follow.

China has not given Mr Bush much in return. Its continuing determination to stamp ruthlessly on any political dissent was underlined this week with the arrest of a dissident on his return to China and the expulsion of his foreign friends. However, broader issues are at stake. Beijing has been exerting pressure on North Korea over its nuclear programme, and last week established diplomatic relations with South Korea. In the uncertain security environment in Asia it would be better to enlist the co-operation of the widest

range of regional powers including China, rather than sow the seeds of possible confrontation.

It is difficult to see how selling fighters to Taiwan fits in with this approach. Washington agreed with Beijing in 1982 to limit and eventually end arms sales to Taiwan. Now it argues that the military balance has been altered by Chinese purchases of advanced fighters from Russia. Taiwan should have the right to defend itself, but this sale will scarcely ensure its long-term security. The way towards peaceful reunification of China, desired by both governments, lies in the investment links which have developed in recent years, between cash-rich Taiwan and the labour-rich mainland.

Mr Bush is gambling that Beijing's reaction will consist simply of protests. The Chinese will be uncomfortably aware that Mr Bill Clinton, his Democratic challenger, has promised a much tougher line against China on human rights issues. However, from the fury in Beijing yesterday it was impossible to tell whether Mr Bush has calculated correctly.

The threatened Chinese withdrawal from arms control talks within the UN Security Council would be a serious setback to containment of weapons proliferation.

More immediately, the sale could upset current trade negotiations between Washington and Beijing. Quite legitimately, Mr Bush is pressing for a relaxation of China's import restrictions, which before this week looked set to be granted and would certainly help persuade Congress to renew China's MFN status. Progress on these issues far outweighs the domestic benefits to be obtained from selling a few fighters.

## Currency games

YESTERDAY THE markets were not entirely unimpressed by the British government's decision to up the stakes in the currency game. The 0.73 penny rise in sterling on the day, to DM2.7975, was at least in the direction the government wanted, following its announced intention to borrow £10bn (£17.3bn) in foreign currencies. The question is whether first thoughts are likely to be overtaken by second ones.

The proceeds of the foreign currency borrowing announced yesterday - half to be in D-Marks and half in a mixture of currencies - will be used to support sterling over the rest of the financial year.

Since the end of August, the government is now in a strong position to punish those prepared to sell the pound short, even though it is already near its floor in the ERM. These borrowings will also count as part of the finance of the public sector's borrowing requirement. £10bn is a substantial amount, although still less than a quarter of the total borrowings needed in this financial year. Nevertheless, the fact of borrowing in foreign currencies does emphasise the government's commitment to

its policy. If the government were really as confident as it pretends, it would be doing as much of its borrowing as possible either in index-linked gilts - a bargain for a government expecting zero inflation - or in D-Marks.

Does this mean the chancellor can claim that "these arrangements demonstrate once again the government's clear determination and ability to maintain sterling's position in the ERM at the existing central rate, regardless of the outcome of the French referendum on the Maastricht treaty"? Only up to a point.

By failing to raise interest rates as sterling declined, the government has not, in fact, shown its determination to maintain sterling's position at the existing central rate. The decision to borrow rather than raise interest rates, might come to be judged by the markets as a - potentially costly - sign of weakness.

More fundamentally, no government wheeze, however skilful, no action, however brave, can remove all doubts. The credibility of the parity will be determined by its consequences for economic performance. On that the jury remains out.

**T**he Nordic countries hoping to join the European Community later in the decade are enduring a highly uncomfortable wall in the ante-room. Sweden, Finland and Norway - which have all lodged applications to join the EC, or are about to do so - are suffering an exceptional buffeting from the currency unrest swirling through Europe.

The economic and financial jitters rippling through Scandinavia deliver a grim message for members of the European exchange rate mechanism (ERM), such as Britain or France, complaining about the Bundesbank's tight monetary policies. The Nordic experience shows that the fall-out of the monetary turmoil caused by the strong D-Mark and weak dollar can be still greater for countries outside the ERM than for those inside it.

Sweden is in the eye of the storm (see below). The stern currency action is part of an attempt by Mr Carl Bildt's minority government to maintain the confidence of the financial markets in his economic reforms. It comes, however, at a time when Sweden is still grappling with its most severe recession since the 1930s - and when Mr Bildt's efforts to prove the markets wrong are coming at the seams.

Finland, which raised interest rates yesterday for the third time in less than a month, has subjected its economy to an unprecedented squeeze. Norway is still struggling after six years of crisis in its troubled financial sector. And Denmark, the sole member of the foursome already within the EC, is weathering a bout of financial market nervousness caused by its No vote against the Maastricht treaty union three months ago.

One senior Finnish diplomat called yesterday's renewed Bank of Finland interest rate increase "very grim news". The tough economic adjustment policies in force throughout the Nordic region, he said, represent a belated effort to repair economic weaknesses which should have been righted during the 1970s and 1980s. This is the price for past sins of omission. Sweden, for example, managed to pass over the effects of the 1973-74 oil shock by expanding the public-sector share of the economy. Now, we're paying double."

Even by the dour standards of the highly subdued world economy, the four Nordic economies are in an extremely difficult position. They have been experiencing the pain - and some of the advantages - of adherence to Europe's hard currency "club".

According to Mr Keld Holm, international economist at Lehman

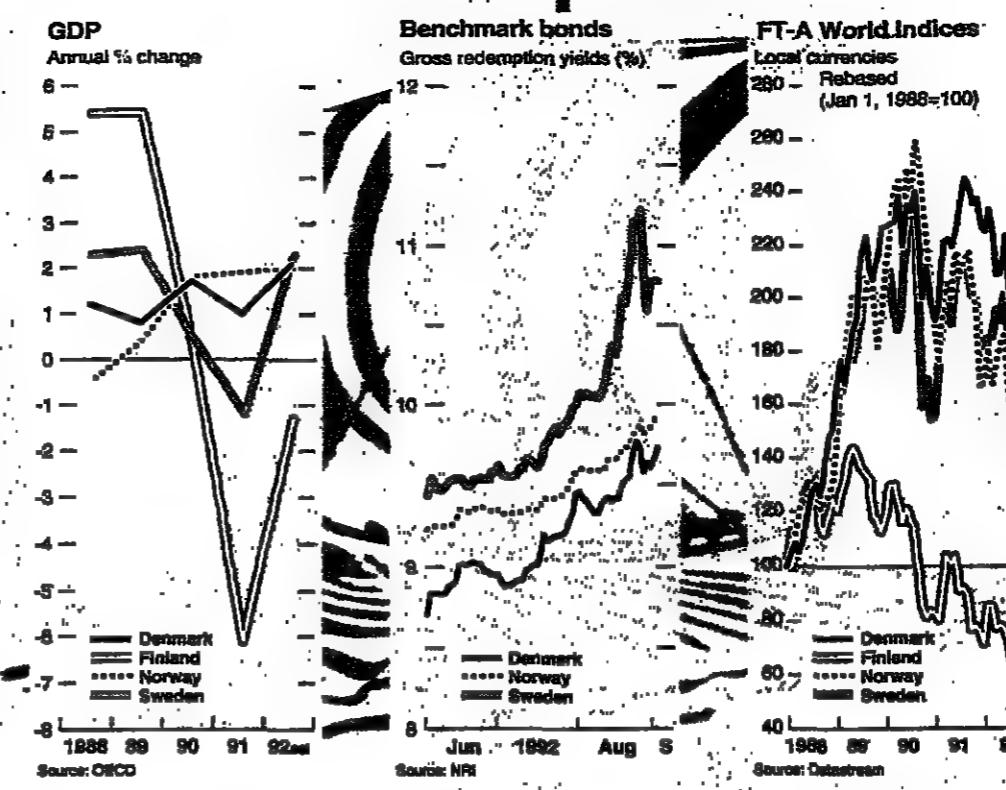
Brothers, the London investment bank, the Nordic region is locked in a series of interconnected vicious circles - with no exit in sight. "Everything has come at once," he says, "the lack of US recovery, the weak dollar, and the currency trouble in Europe, where international investors have been withdrawing funds to place in economies of the 'hard core' of the ERM. Everything now looks a little more gloomy."

Sweden, Norway and Finland, although outside the ERM, have unilaterally committed themselves to maintaining their currencies

A harsh economic climate is taxing Nordic countries, writes David Marsh

## No exit from a vicious circle

### Nordic economies: a rough passage



within set fluctuation bands against the European currency unit, the EC's composite currency unit. But they have conspicuously failed to attain ERM-type credibility.

The financial markets appear to believe that, in an unforgiving international climate, the Nordic governments may have to ease their tough economic policies. As a result

the past fortnight's surge in international demand for the D-Mark has led to large-scale withdrawal of funds from Nordic money and bond markets.

The Nordic countries have

become anti-inflation champions. The annual rate of price increase in all four is now down to between 2 and 3 per cent, below the German level. Yet this virtue has not been rewarded by any improvement in economic performance.

Real (inflation-adjusted) interest rates - varying between 15 per cent in Finland and 8 per cent in Denmark - are the highest in the industrialised world. Yields in long-dated bonds, in all four markets, have risen by between 1 to 1.6 points since the Danish setback on June 2 damaged the markets' faith

in the sustainability of international anti-inflation efforts.

The extreme monetary squeeze, combined with high levels of debt produced by often ill-located commercial and residential property lending during the 1980s, have exacerbated strain in the banking and insurance sector. This has been a general factor behind the wariness on international financial markets.

The Swedish economy is due to decline by a further 1 per cent this year, following a fall of 1.2 per cent in 1991, and growth of only 1 per cent in 1990. Finland will register a contraction of an estimated 1 per cent this year after a 6 per cent fall in GDP last year.

Norway will chalk up domestic (non-oil) GDP growth of only 1 per cent this year, the same as Denmark. The Copenhagen government has managed to bring its current account on balance of payments into sizeable surplus - but 1992 will be the sixth successive year where economic growth will fail to exceed 1 per cent.

Stagnant economic growth, combined with the effects of mounting social unemployment on increasing social security pay-outs is putting great upward pressure on budget deficits.

These economic challenges are damaging the spirit of political consensus which Nordic governments need to keep alive to sustain their campaigns to join the EC. The Danish No to Maastricht, combined with realisation that EC membership will in some cases speed up painful restructuring in formerly protected economic sectors, has led to a general increase in scepticism about the effects of joining the EC.

For the moment, the general mood in the Nordic countries remains, on balance, favorable to EC membership. Latest opinion polls indicate that 54 per cent of the population is in favour of joining in Finland, compared with 41 per cent in Sweden (46 per cent in Switzerland and 38 per cent in Austria, the two other countries which have also applied).

Collapse of the Maastricht treaty, if voted down in the French referendum later this month, could trivially, ease some Nordic difficulties in passage to the EC. According to the free-market provisions of the Treaty of Rome, would prove less politically taxing than agreeing to the further-reaching commitments of the Maastricht treaty in matters such as foreign policy and defence.

A French No to Maastricht would also increase still further Nordic exposure to the pressures of the financial markets. It would thus heighten the region's need to come fully inside the EC club rather than hovering uncertainly outside.

outflow while it concentrates on implementing its medium-term free-market strategy. Since July 1982, when Sweden abolished its foreign exchange controls, the country has survived five financial crises, each of which has seen substantial capital outflows.

Compounding the current financial crisis is the depth and persistence of Sweden's recession which has severely hit the manufacturing sector with plant closures and bankruptcies. In addition, the financial system is in crisis, with huge loan losses from property speculation in the late 1980s hitting many banks and insurance companies.

At the moment the government refuses to change course. Some observers believe Sweden will either have to devalue its currency or accept an austerity programme to cut the budget deficit. Mr Bildt believes "there is no alternative" to his free-market reforms. But unless the markets settle down he had little effect.

The government believes the bank should deal with the short-term difficulties of capital

## Small boat on a stormy sea

Robert Taylor on Sweden's economic malaise

balance of SKr16bn is strong, household savings have risen by 2.3 per cent this year, and there has been an improvement of 3 per cent in manufacturing productivity.

Over the past 11 months the government has launched a series of measures designed to open the country to the rigours of market forces. These include privatising its 35 state-dominated companies, abolishing restrictions on foreign ownership of Swedish companies, and the removal of the tax on share dividends. This autumn a package is promised to increase the supply of venture capital available for small and medium-sized companies.

However, many observers believe Mr Bildt faces severe problems in parliament over the next few months if he tries to implement the unpopular programmes needed to tackle Sweden's budget deficit. The government remains difficult, partly because of the personal

clash between Mr Bildt and Mr Ingvar Carlsson, the Social Democratic leader. Last night, however, the Social Democrats called on a national agreement for all-party talks on a national agreement to solve the economic troubles.

Political anxieties are of little concern to Sweden's Central Bank. It is worried about the government's commitment to reducing the budget deficit and fears that ministers believe it will correct itself when economic recovery eventually arrives. Mr Bengt Danielsson, the bank's governor, provided a breathing space for the government to decide deficit-trimming policies with last week's interest rate rise - but so far the move has had little effect.

The government believes the bank should deal with the short-term difficulties of capital

are maintained within a market system.

But while all these innovations have selectively shown their worth, only in the NHS have they been brought together into a coherent whole. Much of local government remains protected from competition. In the school system it is still unclear who is meant to be purchasing education on behalf of the parent. And independent audit, which was introduced into the NHS in 1989, is being removed from the school system in 1992.

Looking to the police, one can see that almost none of the reform ideas that have proved themselves elsewhere have been thought to have any relevance. There is no clarity about what the police are required to do, what the criteria for success or failure are, who the purchaser of police services is and who the provider is. And the inspection of police services remains exclusively the province of former chief constable.

Of course, there will always be those who argue, specifically, that it is dangerous to embark on the reform of the law enforcement forces and, generally, that the government should consolidate its existing reforms before embarking on more. However, if the principles of the social market approach are valid, as I believe they are, then there is no reason to deny the police their benefits.

If the government was prepared to set out the principles on which its programme is based, then it would allay public concern about the direction of its reforms, rather than creating more anxiety. That not only means explaining how market disciplines are to be introduced, but also explaining how social values are to be maintained.

\* Fighting Leviathan: Building Social Markets that Work. Social Market Foundation, 20 Queen Anne's Gate, London SW1H 9AA, £5.

The author is director-general of the Confederation of British Industry.

### PERSONAL VIEW

## Public services and public perceptions

By Howard Davies



sector. It has done this, for example, by introducing compulsory competitive tendering in local-authority services collection and by establishing an internal market in the NHS. In the course of doing so the government has thrown up a number of valuable ideas. What it must now do is write the rules of the game, and ensure that everyone plays by them.

The last decade has shown that competition between public services does provide a powerful stimulus for their improvement. It may, in the short term, lead to what oppo-

nents describe as "two-tier" levels of service. But that is how markets operate, and how they generate improvements across the board. So some element of competition must enter in the social market.

The competition reforms in local government and the NHS have also shown the value of instituting a clear split between purchaser and provider within public services, with one set of organisations responsible for specifying the level of service and policing its delivery, while another focuses on the provision of services on a daily basis.

All these pressures must be present throughout the public sector. They help ensure that social values

# British unions seek Blackpool illumination

Next week's TUC meeting will hear demands for the organisation to develop a more focused role, writes David Goodhart

**I**s there any point in having a Trades Union Congress? The 1,000 delegates who meet in Blackpool next week for the 124th annual gathering of Britain's "parliament of labour" must be tired of hearing that question from sceptical outsiders.

But it is not an unreasonable one, even from people who believe that trade unions continue to have an important role in industrial life. Indeed, it is a question that the congress will debate this year, albeit in coded form.

The TUC is, confusingly, both the annual seaside gathering and a bureaucracy based in London with regional branches. The latter employs about 250 people and attempts to define and communicate common union standpoints and enforce certain club rules, such as those banning the poaching of members by rival unions.

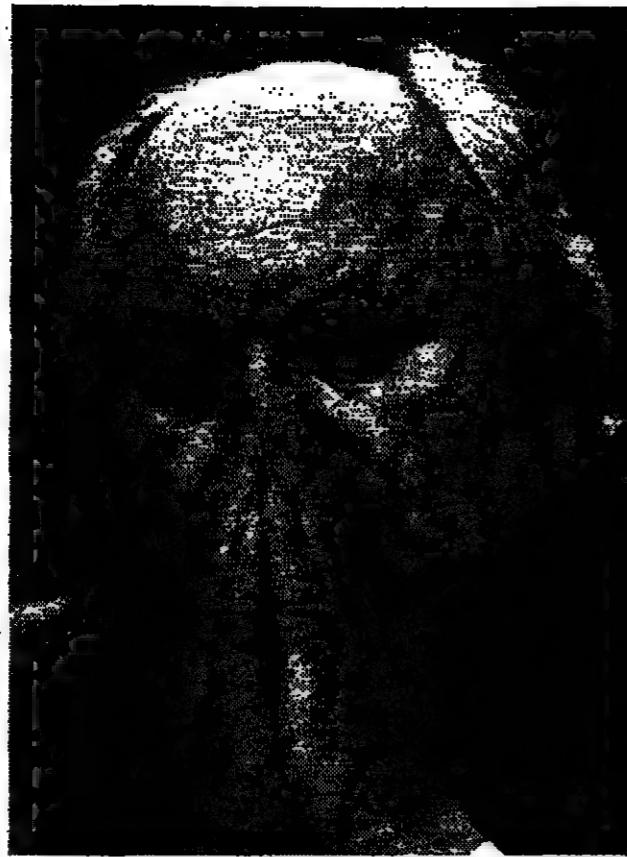
Consideration has been given to making the seaside gathering a biennial affair but the idea was rejected on the grounds that it is, in the words of one TUC official, a "unique PR opportunity". That might seem an odd notion given that for several years, and this year more than ever, pre-TUC media coverage centres on when Mr Norman Willis, the jovial but ineffectual TUC general secretary, will resign.

Almost all industrial countries have a central trade union body similar to the TUC. Some, such as France, have the misfortune to have two, based on historic religious and political rivalries. Common sense suggests that as long as there are unions there needs to be some body to co-ordinate their actions and views.

"We are the glue for the unions," claims Mr John Monk, the TUC's deputy general secretary. He should take over from Mr Willis within the year if the leaders of the big unions are prepared to translate their private criticism of Willis's leadership into action.

But does the TUC, even after the recent 20 per cent cut in staffing, really need the same staffing levels as it had in 1979, when there were more than 12,000 trade unionists, as opposed to today's 7,000? And does it need the myriad of committees producing papers which have little impact? More important, should it take up the time of senior trade unionists who might be better occupied seeking ways to run their own unions more efficiently?

The answer of leading "rationalisers" such as Mr Gavin Laird, the general secretary of the Amicus craft union, has for many years been a loud "no". Many other general sec-



Willis: attention will focus on whether he will resign

retaries, bruised from painful rationalisations within their own unions, also resent contributing so much to the 28% that the TUC will receive from its affiliates this year.

Some of them, such as Mr Bill Morris, leader of the TGWU general union, talk about a far more compact "centre of excellence" providing important information on European Community directives, health and safety, the environment and other subjects that unions may find difficult to research on their own.

The problem in the past has been that the tide of industrial and political affairs is working strongly against it.

It always been that nobody could agree on what the TUC should do to allow it to become that "compact centre of excellence". That excuse no longer holds, if it ever did, thanks to three developments:

• The fourth consecutive defeat for the Labour party and another Conservative government hostile to union views means the TUC's traditional lobbying function on national issues looks almost redundant.

The function will not disappear entirely, one side-effect of the recent abolition of the National

Economic Development Council has been to open the doors of the Treasury and other Whitehall departments to discreet delegations from the TUC. But there seems little point in the TUC laboriously producing an alternative Budget every year or, as it is currently planning, duplicating the work done by the unemployment pressure groups.

• The emergence of "super unions" threatens some of the TUC's functions. The three or four large unions which will be established from the current

state of mergers, and which

are well aware that the tide of industrial and political affairs is working strongly against them but so far they have been impotent to do anything about it. In the short-term things will get worse as the government's latest reforms of the unions and public services - the heartland of trade unionism - further diminish numbers and influence.

Yet the paradox for the TUC and the big unions is that if they wish to have national influence again they will only do so by becoming far less political. Union leaders are prepared to see some loosening of the Labour link but they are loathe to see it cut completely.

The unions cannot be written off. Strikes are at an all time low but strikes are not necessarily an indicator of union power. More than a third of employees are unionised, more than two-thirds in the public sector, and more than half are covered by collective bargaining.

But if the unions are to maximise their potential influence they need to be better led. An important test of the unions' ability to achieve this will be the extent to which they can put their own house, the TUC, in order.

## OBSERVER

### Nonchalant Norman

■ Heaven knows there are pressing questions aplenty facing the European Community finance ministers at this weekend's meeting in Bath. Quite apart from the present mayhem in currency markets, there's the matter of how to stop the exchange rate mechanism etc from going down the plughole if the French say no on September 20.

So what sort of a programme has Britain's Norman Lamont in mind for his EC guests?

Well, dinner tonight of course. But his welcoming letter says it's to be a "purely informal occasion, at which I do not intend any business to be done." Then "for our spouses there will be an opportunity to visit Wells and to see an example of how traditional English country cheese was prepared in the West Country."

While the letter includes an agenda, the topics seem hazily focused to say the least - "the economic situation in the Community", for example. And thereafter Lamont devotes two pages to asking his European counterparts to join him in discussing how to gain greater powers for their own Council of EC Finance Ministers.

Such things are highly important, no doubt. But this does seem an odd moment to have the community's finance supremos contemplating their navels and advancing their trade union interests.

### Misnomers

■ Whatever may be happening to standards in the school examination system, they are certainly slipping in Britain's cabinet office.

True, it hasn't had much



In the event, the chief secretary of the Treasury appears as Michael Portillo instead of Portillo, while his financial secretary colleague Stephen Dorrell is rechristened Durrell.

### Rubbish man

■ Helping out Histon Borough Council does not sound quite as romantic as buying up hundreds of square miles of African rainforests to save the gorillas. But it adds another green strand to the colourful career of Tim Midgeley, director of Biomass, which has won a 20-year contract to recycle all the council household rubbish.

Midgeley, who is a Shropshire-based environmentalist and businessman, hit the headlines in May when Biomass took over Oxford United Football Club, which was previously owned by the late Robert Maxwell. Like Captain Bob, Midgeley is a man with big ideas and he wants Oxford to have an "ecologically benign stadium" partly powered by solar panels. It would demonstrate Biomass's ethics of sustainable use of energy to Oxford United's thousands of fans.

Two years ago Midgeley, an ex-Department of Environment official, teamed up with Roy Lyons, president of the Union of Democratic Mineworkers, to mount a £1.5m bid for Powergen, backed by the venture capital arm of Legal & General, the insurance group. It came to nothing. But

from bad to worse. The final straw was last October, when Gallwitz sent Abs a present for his 90th birthday - a catalogue of the museum's contents with completely blank pages.

For a town which probably spends more on culture - DM 470m a year - than anywhere else in Germany, the saga of Abs and the art gallery director is becoming an embarrassment. The burghers of Frankfurt, who have to pay for all this culture, are getting increasingly upset at Abs' meddling.

Abs apparently favours Herbert Beck, director of the nearby Liebig sculpture museum, to take over from Gallwitz. Linda Reich, the present cultural administrator of Frankfurt, is keeping her mouth shut, but it is rumoured that she is backing Christoph Vitali, head of another local museum. If Vitali doesn't get the job he may move on. A growing number of Frankfurters believe that Abs should be the one to resign.

### Footnote

■ Everyone knows that "man" is the answer to the Sphinx's ancient riddle of "what moves on four legs in the morning, two in the day, and three in the evening?" But what, besides doing that, travels on six legs late at night?

The answer is a drunken customer of the Red Lion inn at Liskeard in Cornwall, where boozers who've had one too many at closing time are issued with four-footed walking frames to help them home.

Landlord Chris Warden, who found the 20 frames in the cellar when he took over the pub, has fitted them with reflectors and bells for good measure. "Be sloshed, be safe, be seen - that's my motto," he says.

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

### No benefit in an ad hoc union

From Prof Peter Newman

Sir, Co-ordinated by the UK's chancellor, Mr Norman Lamont, the EC finance ministers last week issued a ringing affirmation of the current central parities within the exchange rate mechanism. This fixity in the teeth of such profound shocks as German monetary unification means that we now live in an ERM that is essentially an *ad hoc* economic and monetary union, where all national policies are determined by the Bundesbank's reactions to Chancellor Kohl's generosity on unification. This has all the disadvantages and few of the advantages of a formal single currency.

At next week's conference there will be much talk of reforming the TUC and a motion will be passed which will cut its official priorities from 17 to just six, including health and safety and relations with Europe. But when asked what the TUC would stop doing as a result of the motion, a senior TUC official could only say that "some committees will analyse things in less depth".

This will not be a watershed congress for rationalising the TUC. But coming in the wake of Labour's election defeat the organisation is edging towards a broader based politics and a more focused emphasis on delivering services to members.

The TUC is also making an effort to find more common ground with employers and hence it has invited Mr Howard Davies, director-general of the Confederation of British Industry, to address the congress. However, it is hard to see anything meaningful coming out of this new relationship.

The TUC and the big unions are well aware that the tide of industrial and political affairs is working strongly against them but so far they have been impotent to do anything about it. In the short-term things will get worse as the government's latest reforms of the unions and public services - the heartland of trade unionism - further diminish numbers and influence.

Yet the paradox for the TUC and the big unions is that if they wish to have national influence again they will only do so by becoming far less political. Union leaders are prepared to see some loosening of the Labour link but they are loathe to see it cut completely.

The unions cannot be written off.

Sir, A broad-based examination

with top grades at A-level or better ("Exam standards", September 3) already exists. The International Baccalaureate offers a demanding but flexible mix of numeracy, literature, creative and social subjects with three taken at non-specialist and three at university entrance level. The system is highly developed, valid for a wide range of students and internationally recognised.

Why have only a few enlightened schools in the UK adopted the IB? Resistance seems to stem from the universities, or at least the prejudices of some specialists, who are transmuted to the school system. What

is wrong with British education (we should say English, for the Scots are better) is not that it fails to reach the highest standards for a few exotic plants in the hothouse, but that it excludes many from discovering their growth potential by excessive early pruning.

The IB is an excellent preparation either for further studies or for professional development. I have an architect and a molecular biologist in my own family to prove it.

As an executive search consultant, I constantly see evidence that early specialisation is a handicap to be overcome rather than an asset in producing rounded, educated problem-solvers. If British business

is to compete globally, it needs engineers who speak Japanese, lawyers with scientific training, finance directors with geopolitical sense and politicians who understand what all these people do.

Why continue to mess about with half-baked solutions to Britain's examination needs when a tried and tested system could be adopted which would put Britain on a par with the best of international standards? If there are real objections to the IB, I should be interested to hear them.

Michael Barrett,  
managing director,  
GCR Japan,  
Landmark Shibaoka Building,  
Tokyo 105

### Czech move towards capitalism

From Messrs N P Williams, M Vetrovsky and I Vohlmuth

Sir, As directors of the sixth largest privatisation fund in the Czech Republic - and one which has not promised any inflated returns - we believe that it is your leader that is confused by coupon privatisation ("No free lunch", August 21).

We are regulated by the Investment Fund Law of

Czechoslovakia and licensed by the Czech Ministry of Privatisation. We often find our meetings with Czech management - discussing the restructuring plans for the companies that they manage but we will own on behalf of our shareholders - constructive and useful. Frequently, representatives of the companies' new foreign partners are also present at these meetings. Are you implying that companies such as Nestle, BSN, Philip Morris, Glaverbel, Holdersbank and Dow Chemical, to name but a few, are not able to produce competent management for Czech companies?

The combination of coupon privatisation with direct foreign investment into the same company will definitely contribute, to quote from your leader, to "spreading wealth among the citizens, injecting new skills into the economy and creating tradeable financial assets".

We believe, unlike yourselves, that the success of this triple approach - with six-month interbank rates at approximately 13.5 per cent, the large company privatisation mentioned above and the plethora of new small and restituted businesses - in giving capitalism an excellent name!

N P Williams, M Vetrovsky, I Vohlmuth,

Creditanstalt Investment Company, Varsilka 5, 110 00, Praha 1, Czechoslovakia

and represented an increase of almost 40 per cent on last year. I trust that the Monopolies and Mergers Commission and/or the Office of Fair Trading will want to investigate what looks suspiciously like a cartel.

Robin Boyle,  
Swiss Cottage,

Derwent Drive,

Tunbridge Wells, Kent TN4 9TB.

BOSS  
HUGO BOSS

DUKE NEW YORK

China threatens to pull out of arms talks over go-ahead for Taiwan F-16s

## US warplane sale angers Beijing

By Yvonne Preston in Beijing  
and William Keeling in Jakarta

CHINA lodged one of the strongest protests heard from Beijing in a long time yesterday in angry response to the decision by President George Bush to permit the sale of US warplanes to Taiwan for the first time in 10 years.

China accused Washington of being untrustworthy and of violating the Sino-US joint communiqué of August 1982, expressing itself "shocked and outraged".

The protest threatened China's withdrawal from arms control talks between the five permanent members of the United Nations Security Council if the decision to supply Taiwan with 150 F-16s fighters was not reversed.

Warning of "a major retrogression" in Sino-US relations, it said this would have a negative impact on bilateral co-operation in the UN and other international organisations.

Qian Qichen, the Chinese foreign minister, said "the US government should be held accountable for any serious consequences". At a press conference in Jakarta, where he is leading a Chinese delegation to the summit of the Non-Aligned Movement, he added: "On the one hand, the US government is arguing for arms control, but on the other hand it is selling such sophisticated fighters."



China's foreign minister Qian Qichen answers press questions

Mr J Stapleton Roy, the US ambassador to China, was summoned to the foreign ministry in Beijing to be told by Liu Huaiqin, vice-foreign minister, that the decision was a gross interference in China's internal affairs.

The 1982 communiqué, one of three agreements forming the basis of Sino-US relations, expresses US intent to "reduce gradually sales of arms to Taiwan, leading over a period of time to a final resolution". Mr Bush helped

negotiate the understanding with China a decade ago.

Proponents of the F-16 sale argue that the US has the right to provide Taiwan with the arms that it needs for its defence.

The sale of US fighter aircraft to Taiwan was blocked during the Cold War. At that time Washington needed China's help as a counterweight to the military strength of the old Soviet Union.

China has been strengthening its own military capability, buying Russian Su-27 fighters and acquiring the right to manufacture the Russian MiG-15. Taiwan has been unable to upgrade its airforce in the same manner.

China's rebuke to the US is likely to add to its unpopularity in Congress where its human rights record is under criticism and its most favoured nation (MFN) trade status under debate.

A foreign ministry official yesterday dismissed the possibility that China's protest may weaken Mr Bush's efforts to renew China's MFN status. He said the sale of F-16 fighters to Taiwan and MFN were different issues. However, China's threat to refuse co-operation in the US arms control negotiations may have ramifications. A consensus reached on conventional arms transfer by the permanent members of the Security Council may be adversely affected.

Editorial comment, Page 16

## White House defends Bush largesse

By Jurek Martin in Washington

THE WHITE House yesterday defended as "good government" and "good politics" the largesse showered on the defence industry and on US farmers by President George Bush during his campaign swing on Wednesday.

Mr Martin Fitzwater, the White House spokesman, dismissed objections by the Chinese government to the proposed sale of up to 150 F-16 fighters to Taiwan. "The president made his decision based on the stability of the region," he said.

Other US officials noted that China had recently acquired enough Russian-built fighters to throw Taiwan's air defence capabilities "out of kilter".

Mr Fitzwater also brushed aside the apparent reversal of administration policy on farm aid.

A new trade agreement would remove the need for subsidising farm exports, he argued. He added: "But we are not going to stand by and put our farmers at a disadvantage because we can't get a Gatt agreement from the European Community."

Both announcements – together with a list of others, including the hint of F-16 sales to Saudi Arabia, an additional \$750m in disaster relief for farmers, the rebuilding of the devastated Homestead Air Force base in Florida, and the dropping of objections to the modernisation of the M1 tank and the Osprey V22 aircraft – have been variably attacked as crude attempts

to preserve jobs and buy votes, regardless of the budgetary and foreign policy consequences.

Mr Bill Clinton, the Democratic presidential candidate and a critic of Mr Bush's alleged closeness with Beijing, did not condemn the Taiwanese sale as such, but he questioned its timing.

But on farm subsidies, he charged the president with practising the same pork barrel politics for which Mr Bush constantly criticises Congress, pointing out that the administration had only last month promised to kill the \$30m export aid programme which it was now expanding by a further \$1bn.

Mr Fitzwater, however, was dismissive of all domestic and foreign criticism. "We think obviously good government is good politics," he declared.

Even Mr Dick Cheney, the defence secretary who has gone on record many times as declaring that his department is not a social welfare agency, has no compunction now in maintaining that each action is consistent with the national interest.

All the moves of the last week bear the imprint of Mr James Baker, the former secretary of state now in charge of the White House as chief-of-staff.

They constitute a classical use of the powers and patronage of the presidency, which Mr Baker is known to feel was being insufficiently used earlier in the campaign.

Anger greets US subsidised wheat plans, Page 4

## Sun sets on Pan Am building

By Nikki Tait in New York

THE PAN AM Building, the 59-storey skyscraper which sits on top of New York's Grand Central station and has been an integral Manhattan landmark for nearly 30 years, is no more.

Metropolitan Life Insurance Company, which owns the building, said yesterday it would remove the now-defunct airline's name – currently displayed in 15-foot lights – and replace it with "MetLife".

The insurer said that the letters would be replaced over the "next few months".

"Since Pan Am is no longer a tenant in the building and virtually out of business, it makes sense to replace the sign with a familiar name that symbolises strength, stability and long-term commitment to New York City", Mr Robert Schwartz, MetLife's chairman, said in a statement.

Rumours that the insurance company, said largest in the US, was thinking of removing the Pan Am name have circulated for some time. Earlier this year, MetLife advertised for rental space in the building. Photographs accompanying the ads had the Pan Am name airbrushed out.

That prompted some lobbying to persuade MetLife to keep the Pan Am letters – originally demanded at 30 feet by the airline's founder, Juan Trippe, when Pan Am moved into the building designed by Walter Gropius.

But MetLife claimed yesterday that letters were running five to one in favour of the change, with families of the victims of the Lockerbie bombing – causing a Pan Am 747 to crash – anxious to see the old name disappear.

## German GDP fall of 0.5% confirms slowing economy

By Quentin Peel in Bonn

THE SLOWDOWN in the west German economy was confirmed yesterday, with second quarter figures for gross domestic product showing a drop of 0.5 per cent against the previous quarter.

In comparison with the same period last year, the economy still showed a small positive growth rate of 0.8 per cent, according to the Federal Statistics Office, although that was also sharply lower than the 3.2 per cent posted in the unseasonably mild first quarter of the year.

At the same time, there was a slight drop in unemployment in both halves of Germany in August, although it amounted to less of an improvement than normal for the time of year.

Unemployment in western Germany fell by 6,100 to 1,891,600, a constant rate of 6 per cent. In the east, where the official unemployment level is suppressed by subsidised job creation schemes, short-time working, early retirements and retraining programmes, the number of work fell by 15,000 to 1,168,700, down from 14.6 per cent to 14.4 per cent.

In the hotchpotch atmosphere of the German economic debate, the figures were immediately subjected to conflicting interpretations.

Mr Helmut Schlesinger, the

men and retraining pro-

grammes, the number of work fell by 15,000 to 1,168,700, down from 14.6 per cent to 14.4 per cent.

However, the Bundesbank stance was sharply criticised by the DGB union federation, which called for a relaxation of interest rate policy to help the fight against unemployment.

Mr Helmut Schlesinger, the

Bundesbank president, emerged from his fortnightly board meeting to insist that they showed "we are neither in a recession, nor can one speak of recessionary tendencies in western Germany". He admitted, however, that there were some elements of weakness in the west German economy, particularly in exports and in domestic demand for industrial equipment.

The Bundesbank made no move to alter its key interest rates to signal any relaxation in its tough monetary restraint. Mr Schlesinger said the discount rate increase agreed in July (from 8 to 8.75 per cent) had done what it was supposed to do: namely, increase domestic bank lending rates, but barely affect money-market and capital market rates.

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FINANCIAL TIMES  
**COMPANIES & MARKETS**

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Friday September 4 1992

INSIDE

**Citicorp plays down leaked criticisms**

Citicorp, the leading US bank, played down reports yesterday that federal bank examiners had been critical last month of the management and credit quality of its mortgage subsidiary. Citicorp said that US mortgage problems "are not new to our management" and added that these had been identified and disclosed, and were already being addressed. Page 20

**CIBC falls 7% in quarter**

Earnings at Canadian Imperial Bank of Commerce, Canada's second biggest financial institution, fell 7 per cent in the third quarter, with higher loan loss provisions and expenses offsetting increases in interest and fee income. Page 20

**Budapest banks on salami**

  
Never before has so much depended on a sausage. Budapest's stock market, hungering for nourishment, is eagerly waiting the flotation of Pick Salami, the leading producer of Hungary's very own sausage. Brokers hope the launch of Pick, and Danubius Hotel and Spas Company, which follows, will end a dry spell of share issues, overlay investors' bitter experience of Hungarian privatisation and draw them back to the market. Back Page.

**Sowing the seeds of trust**

When Mr Arzur Shakhishev, a Russian poultry unit engineer, arrived in Iowa on a farmer-to-farmer exchange programme in early July, he was amazed by what he saw. US agricultural technology was "impressive"; but what really wowed him was the trust between people and their sense of personal responsibility. "We can't trust people. It's not their property. It doesn't matter for them how good their work is," he explained. Page 32

**Aker's resignation and write-off**

Aker, the Norwegian cement, oil and gas technology group, announced the resignation of Mr Gregers Kure, president of the group's oil and gas technology division, after the disclosure that the group had written off Nkr400m (372m) against its annual result. Page 20

**Hutchison buys stake in port**

Hutchison Whampoa, the Hong Kong conglomerate controlled by Mr Li Ka-shing, has acquired 50 per cent of Shanghai's container port for \$1.4bn (£563m). The container terminal is to be expanded to almost double its existing capacity by 1995. Page 21

**T&N rises 7% in first half**

T&N, the UK motor components and engineering group, increased pre-tax profits 7.1 per cent, from £20.3m to £24.7m (£563m), in the first half. The main factors were returns on US investments and cost-cutting. Page 24

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**Chief price changes yesterday**

	FRANKFURT (DM)			PARIS (FFP)			
Douglas	484	+	25	Flies	504	+	25
Lehman	42	+	15	Flies	504	+	25
Lehman-Hall	363	+	11	Flies Co	308	+	15
Schaeffler Lab	325	+	22	Ecco	410	+	22
Peels	880	+	8	Salt Gobek	533	+	35
Ash	570	+	20	MAP	372	+	25
Baader	570	+	20	Orca	313	+	16.5
Boerhaave	44.5	+	1.5	TOKYO (Yen)	220	+	100
Intel	62.4	+	1.2	Flies	1220	+	100
Microsoft	75.8	+	1	Flies Co	614	+	60
Siemens	27.3	+	2	Flies	325	+	70
Lower Homes	24.3	+	1.5	Flies	508	+	54
May Dept Sto	58.3	+	2	Flies Co	538	+	80
	New York (\$)						
Boerhaave	44.5	+	1.5				
Intel	62.4	+	1.2				
Microsoft	75.8	+	1				
Siemens	27.3	+	2				
Lower Homes	24.3	+	1.5				
May Dept Sto	58.3	+	2				
	London (Pence)						
Boerhaave	50	+	25				
Intel	30	+	4				
Microsoft	40	+	3				
Siemens	57.3	+	28				
Lower Homes	24.3	+	12				
May Dept Sto	58.3	+	5				
	Frankfurt (DM)						
Boerhaave	44.5	+	1.5				
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## Austrian oil company slips into loss in first six months

By Neil Buckley

OMV, the Austrian national oil group, blamed a severe recession in the plastics and chemicals industry as it fell into a pre-tax loss of Schs584m (\$89.7m) in the six months to June, from a Schs500m profit in the same period last year.

The loss exceeded forecasts of about Schs500m, and OMV warned it expected a significant fall in earnings for the full year, although it hoped to end 1992 in profit. Continued low profits from the plastics and chemicals sectors were expected to be offset by better results from the energy division.

Mr Wolfgang Rittsundorfer, chief financial officer, said OMV expected to return to former levels of profitability in

the medium term, and was likely to maintain its full-year dividend of Sch20 a share.

He added that OMV was launching a cost-cutting programme aimed at saving Sch1bn a year by 1994.

Staff costs would be reduced through early retirement, natural wastage and a change in the pensions policy. Capital expenditure would also be cut except where it relates to OMV's long-term strategy, including plans to secure a leading position in the oil and gas businesses of central Europe.

First-half turnover this year fell slightly to Schs9.8bn from Schs4.6bn, with energy accounting for more than three-quarters of this. Profits in the energy division were Schs365m, with particularly

strong results from exploration and production, and the gas business.

However, slow economic growth and a fall in the price of petrochemical products led to a loss by the refining business.

The chemicals division made first-half losses of Schs203m, blamed on a depressed market and competition from cheap imports.

Plastics, however, made the largest loss at Schs86m, hit by a severe recession in the polyolefins plastics business.

The Austrian government has plans to merge OMV with the utility Verbundsgesellschaft in a reorganisation of Austria's state-owned industrial companies, which would create an energy group with turnover of more than Schs5bn.

## CIBC falls 7% in third quarter

By Bernard Simon in Toronto

CANADIAN Imperial Bank of Commerce's earnings dipped by 7 per cent in the third quarter, with higher loan loss provisions and expenses offsetting increases in interest and fee income.

Loan-loss provisions rose to C\$168m (\$US157.9m) from C\$165m a year earlier. But the bank, which is Canada's second biggest financial institution and one of the biggest tenders to ailing property developer Olympia & York, has left its total 1992 loan-loss estimate unchanged at C\$1.75bn.

CIBC wrote off C\$1bn in the second quarter to cover expected losses from O&Y and other problem loans. Earnings fell to C\$186m, or 85 cents a share, in the three months to July 31, from C\$201m, or 95 cents a share, a year earlier. Return on equity slipped to 12.3 per cent from 13.4 per cent, and return on assets to 0.57 per cent from 0.67 per cent. Non-performing loans stood at C\$2.7bn on July 31, an increase of C\$22m from the previous quarter. The bank ascribed the rise mainly to further difficulties in its real-estate portfolio.

The C\$1bn second-quarter write-down pushed CIBC by a C\$33m loss for the nine months to July 31. But Mr Al Flood, chairman, said the bank would

report positive earnings for the year as a whole, and would maintain its quarterly dividend.

Mr Flood, who took over as chairman in June, was due yesterday to unveil senior management changes as part of a drive to improve the quality of CIBC's loan portfolio, focus its business on North America and integrate its corporate and investment banking divisions.

CIBC is the last Canadian leading bank to report third-quarter earnings. The others ranged from a 14 per cent improvement at Bank of Montreal to a 57 per cent fall in net income posted by Royal Bank of Canada.

extraordinary items, most from the sale of its oil refining and distribution subsidiary to BP. Extraordinary income in the 1992 first half was Pta2.8bn.

Analysts said this year's first-half figures indicated a strong second quarter by Corporacion Banesto. In the first quarter it lost Pta4.5bn. They suggested that Corporacion Banesto could be close to achieving its 1991 net profit of Pta4.5bn.

• Banco Central Hispano, Spain's biggest banking group, raised its consolidated first-half group profits by 8.1 per cent to Pta36.4bn.

Profits from trading were down 6.7 per cent to Pta65.5bn but income from extraordinary items rose 47 per cent to Pta31.4bn.

Deutsche, Page 23.

## Banesto group drops to Pta2.8bn

By Tom Burns in Madrid

CORPORACION Banesto, the holding company for the industrial assets owned by Banesto, the large Spanish bank, suffered a fall in first-half profits to Pta2.8bn (\$81m) from Pta3bn in the corresponding period last year.

The result in 1991 was lifted by income of Pta1.5bn from

extraordinary items, most from the sale of its oil refining and distribution subsidiary to BP. Extraordinary income in the 1992 first half was Pta2.8bn.

Analysts said this year's first-half figures indicated a strong second quarter by Corporacion Banesto. In the first quarter it lost Pta4.5bn. They suggested that Corporacion Banesto could be close to achieving its 1991 net profit of Pta4.5bn.

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Deutsche, Page 23.

## INTERIM REPORT 1992 FOR SKANDIA GROUP INSURANCE COMPANY LTD.

THE INSURANCE RESULT for the period amounted to MSEK 195 (-175). The management operating result, which includes unrealized changes in the values of assets, was negative, at MSEK -636 (764).

NET ASSET VALUE as per 30th June totalled MSEK 13,375, representing a decrease of MSEK 1,102 during the first six months of the year. Net asset value corresponded to SEK 174 per share, which is a decline of SEK 15 compared with year-end 1991.

THE DECREASE IN net asset value is primarily the result of the continued negative trend in the financial markets, which has led to sizeable decreases in the values of the Group's real estate and securities portfolios.

**T**he insurance operations showed a considerable improvement in results compared with the first half of 1991 and the very weak second half.

Premium rate increases have been instituted in several markets. These are having a partial impact on the reported result, although they have not yet come to full strength. In many markets, however, premium levels are still not sufficient in relation to the commitments Skandia Group assumes as an insurer.

The Group has essentially discontinued writing credit insurance for own account, and losses in this segment were limited during the period under review.

The investment management operations have noted a favourable trend with regard to direct yield, which rose by 10 per cent. The change in the value of assets was negative. The market values of real estate continue to decline.

**RESULTS AND FINANCIAL POSITION**  
Premium income rose by 15 per cent to MSEK 17,329 (15,093). The insurance result has improved considerably and now amounts to MSEK 195 (-175). The non-life insurance operations are showing a significantly positive cash flow, totalling MSEK 320.

The management operating result, which includes changes in the surplus values of assets, was MSEK -636 (764). Compared with the net asset value reported on 31st December, 1991, this entails a decrease of 4 per cent (+5).

Total assets, as reported at market values in the consolidated balance sheet for 1991, amounted to SEK 105 billion, compared with SEK 101 billion.

### Summary of Results

#### Skandia Group

	1992	1991	1991
MSEK	6 mos.	6 mos.	12 mos.
Insurance result	195	-175	-41
Change in surplus values of life funds	84	47	173
Financial services	39	21	7
Investment operations			
Direct investments			
income	1,945	1,767	3,681
Changes in value	-447	1,473	471
Of which, applicable to insurance operations	-1,715	-1,770	1,472
income	-99	1,353	396
Changes in value	-100	-60	-137
Joint-Group expenses	-358	-401	-805
Interest expenses, loans	-99	-130	-331
Amortization of goodwill			-257
Consolidation adjustments			-257
Management operating result	-636	764	-1,134
Of which, changes in surplus values of assets	-251	757	-554
Operating result	-344	7	-580
Extraordinary items	4	23	64
Minority interests	5	6	32
Paid and deferred taxes	34	-11	-161
Result for the period	-305	25	-645

on 31st December, 1992.

Net asset value on 30th June, 1992, was MSEK 13,375. This represents a decrease of MSEK 1,102 during the first half of the year, including MSEK 307 in shareholder dividends. Net asset value per share totalled SEK 174, a decrease of SEK 15. The solvency margin was 69 per cent, which is a decrease of 9 percentage points from 31st December, 1991.

This is attributable in equal parts to an increase in volume and a decrease in capital.

Skandia Group

S-103 50 STOCKHOLM, SWEDEN

Copies of the printed Interim Report 1992 are available at Finslida Securities, 26, Finsbury Square, London EC2A 1 DS.

## UK insurer held back by housing market

By Richard Lapper  
in London

THE problems of the housing market are holding back the pace of recovery at Sun Alliance, the insurer, which yesterday reported an interim pre-tax loss of £97.9m (£194.82m).

The result compared with a loss of £114.1m at the halfway stage in 1991. Losses per share rose to 14.1p, from 13.5p, and the interim dividend was maintained at 5.25p.

Losses on domestic mortgage indemnity business, which insures mortgage lenders against losses on sales of repossessed properties, were estimated at £105m.

Total provisions against

mortgage indemnity claims amounted to £435m. Mr Roger Neville, chief executive, said: "The problem will continue until the housing market and the economy generally make a sustained recovery."

The loss overshadowed steady improvements in most other areas, where underwriting results have benefited from rises in premium rates and a fall in losses from subidence and bad weather.

Motor rates have been increased by up to 30 per cent, while rate increases of between 20 per cent and 30 per cent had been achieved in the commercial risks market, according to Mr Scott Neilson, general manager.

Rising premium rates helped cut the overall underwriting loss to £280.8m from £305.2m last year, underwriting losses were £234.7m, against £243.4m, but some £24m of this loss was due to the group's exposure to the IRA bombs in London this April.

Life insurance profits rose 8 per cent to £27.3m from £25.9m last time while investment income fell to £165.8m.

The group has cut costs. UK staff numbers have been cut by 12 per cent in the past 18 months. Shareholders' funds at June 30, excluding life business, amounted to £1,394m. Deutsche, Page 23.

## Citicorp plays down leaked report

By Alan Friedman  
in New York

CITICORP, the leading US bank, played down reports yesterday that federal bank examiners had been critical last month of the management and credit quality of its mortgage subsidiary, one of the biggest in the US with an estimated \$24bn of assets.

The bank released a tersely worded statement yesterday morning, the bulk of which was devoted to a discussion of the relative legality of US news organisations receiving and publishing a federal bank examiner's report.

According to extracts of the report that were published in the US yesterday, the examiner found serious issues warrant-

ing the attention of senior management "in virtually all functional areas" and demanded plans for corrective action within 30 days.

Citicorp's stock price was affected by the reports yesterday, at first declining by 50 cents and then stabilising at \$16.50, down by \$2.

The bank released a tersely worded statement yesterday morning, the bulk of which was devoted to a discussion of the relative legality of US news organisations receiving and publishing a federal bank examiner's report.

The substantive portion of the Citicorp statement noted that if regulators were requiring us to take material new reserves or restatements, we

would have to disclose that, and we have made no such disclosure".

The bank said that US mortgage problems "are not new to our management" and added that they had been identified and disclosed, and were already being addressed.

Citicorp also noted that in its 1991 annual report it had said its mortgage origination activities in the US were restructured and credit criteria for the US mortgage business "were reformulated in order to improve the business's credit performance".

Citicorp said that for legal reasons it could not comment on "the content of what is purported to be a working document of the Office of the Com-

troller of the Currency". A measure of Citicorp's apparent anger at the reports was the bank's statement that if the two US newspapers actually held the federal documents "possession and publication would be illegal".

The bank added that the report would in any case be "already outdated as simply one of many working documents that typically apply to one of our periodic regulatory audits".

Citicorp said the information contained in such reports is designed to elicit responses from management and therefore may or may not be entirely accurate and may not include appropriate context for interpretation by others".

## Aker executive quits after heavy write-off

By Karen Fossel in Oslo

AKER, the Norwegian cement, oil and gas technology group, yesterday announced the resignation of a senior executive following the disclosure that the group had written off Nkr400m (\$69.3m) against its annual result.

The write-off relates to engineering changes the group has been forced to make to a Nkr25m oil platform project being constructed by a subsidiary. The group's A shares fell Nkr7.50 to Nkr32.50 and the B shares dropped Nkr6.50 to Nkr36 following the announcement.

Aker said yesterday: "Preliminary assessments indicate that Norwegian Contractors [the subsidiary] will record a loss in 1992 of around Nkr400m."

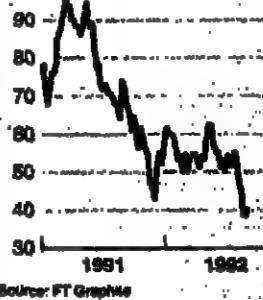
Mr Tom Ruud, Aker's president and chief executive, stressed yesterday that the group would post a profit in 1992, and would suffer no liquidity problems

as a result of the charge.

Last autumn, Conoco extended the dimensions of the platform which increased costs of the project by Nkr1.2bn to Nkr26bn. But this change had

### Aker

A' shares (Norwegian Krone)



## Santos offers A\$560m for Sagasco

By Kevin Brown in Sydney

SANTOS, the Australian oil and gas group, yesterday offered A\$560m (US\$424m) in cash for Sagasco, a quoted oil and gas group controlled by the state government of South Australia. The offer follows the government's decision to sell a 56 per cent holding in Sagasco to help finance about A\$35m in taxpayer support for the loss-making State Bank of South Australia.

The offer values Sagasco shares at A\$2.63, a premium of nine cents over the share price before the government's announcement in July. Sag-

asco shares have been trading at about A\$2.75 recently.

Mr Malcolm Kilmarnick, Sagasco's chairman, said the offer seriously undervalued the company, and claimed it breached the federal Trade Practices Act, which regulates competition. However, analysts said the bid had a good chance of success, partly because Santos plans to retain Sagasco's workforce and float shares in its gas subsidiary, probably through a preferential allocation to South Australian residents.

The proposals were welcomed by South Australian trade union, consumer and business interests, which

feared the state government's decision to sell its holding would mean a transfer of control outside the state.

There was no comment from the Trade Practices Commission, the federal competition watchdog, which had expressed concern about the level of competition in the South Australian energy market.

Mr Ross Adler, Santos managing director, said the bid would allow Sagasco to remain part of the "commercial fabric" of South Australia. "We think the price is fair and I think [that] from the community's point of view it's a worthwhile initiative," he said.

Control of Sagasco would significantly increase Santos's oil and gas interests in the Cooper and Eromanga basins in South Australia, which form the cornerstone of both companies' operations.

Santos believes the basins hold sufficient reserves to sustain production at existing levels into the next century. Oil production from the region is in decline, but Santos said there was "considerable potential" for further discoveries.

It is to fund the acquisition through debt and said its strong cash flow would allow "a substantial reduction" in gearing over the medium term.

## Leading Japanese bank to restructure

By Emiko Terazono in Tokyo

KYOWA Saitama Bank, a leading Japanese commercial bank, yesterday unveiled a restructuring plan including cuts in executive salaries and a cut in capital spending.

It's move follows similar pledges made by Dai-Ichi Kangyo Bank, the largest commercial bank, earlier this week.

Last week, in its economic support package, the Japanese government called for the rationalisation of operations at Japanese banks.

The banks are working on a plan to set up a corporation which would buy land being used as collateral for bad loans and the government has hinted they might be government help.

The banks' announcements come as the Japanese business community has started to express dissatisfaction at "special treatment" being given to the banking industry.

Although other leading commercial banks are expected to follow DKB and Kyowa Saitama, it will probably be insufficient to win public approval for the government support the sector is being given.

Kyowa Saitama's programme includes a 5 per cent cut in executive compensation and a Y45bn (US\$6.3m) reduction in capital spending over the next four years.

Management and travelling costs will be cut, and the number of directors, currently 50, will be cut. The bank will also review its branch network.

## US Treasury to test single price auction

By George Graham in Washington

THE US Treasury plans an immediate start to its experiment with single price bond auctions with this month's auction of two and five-year notes.

The Treasury plans a year-long test of the single price auction formula, replacing its current multiple price system for all monthly sales of the two and five-year notes.

Under the current auction format, the Treasury determines a cut-off price at which it can sell all the securities it put up for auction, but unsuccessful bidders must pay the price specified in their bids.

With the single price formula, the Treasury will determine a cut-off price at which the volume of securities auctioned, and the auction yield, with the yield of the same securities in the "when-issued" market before the auction takes place.

It will also examine the number of competitive bidders, the concentration of awards with certain firms and the yield dispersion of accepted bids.

Dealers expect the Treasury to sell around \$15bn of two-year notes and \$10.5bn of five-year notes, the same volume as last month, at the first single price auction in three weeks' time.

## GPA plans further asset-backed issues

By Daniel Green

GPA, the world's largest aircraft leasing company, is planning two more asset-backed securitisation issues within the next few months.

Mr Maurice Foley, GPA chief executive, speaking yesterday at the Financial Times conference on World Aerospace and Air Transport, said the company intended to launch a second Aircraft Lease Portfolio Securitisation (Alps) fund "early in the autumn". The fund would have a value of about \$750m.

A third fund would follow by March 1993.

These two issues follow the ground-breaking \$500m Alps issue by the Irish company in June this year.

Maurice Foley: issue would help solve capital shortage

CitiBank is the sole lead bank for the next Alps, having joined lead bank with Lehman Brothers with the first.

The next issue would be structured "very much like the first Alps," said CitiBank.

Alps 1 was made up of five tranches: two public offerings consisting of \$208.4m fixed-rate bonds and \$104.2m floating-rate notes, a \$70.4m private place-

NEW ISSUES September 2, 1992

### Fannie Mae

\$700,000,000

5.70% Debentures

Dated September 10, 1992 Due September 11, 1997

Interest payable on March 11, 1993 and semiannually thereafter.

Series SM-1997-R Cusip No. 313586 5P0

Callable on or after September 11, 1995

Price 99.8125%

\$600,000,000

6.95% Debentures

Dated September 10, 1992 Due September 10, 2002

Interest payable on March 10, 1993 and semiannually thereafter.

Series SM-2002-I Cusip No. 313586 5Q8

Callable on or after September 10, 1997

Price 99.78125%

The debentures are due September 11, 1997 and are redeemable on or after September 11, 1995.

The debentures are redeemable in whole or in part at the option of the Corporation at any time (and from time to time) on or after the initial redemption date at a redemption price of 100% of the principal amount redeemed plus accrued interest thereon to the date of redemption.

The debentures are the obligations of the Federal National Mortgage Association, a corporate entity and exempt from state and local taxes under the authority contained in Section 4(b) of the Federal National Mortgage Association Charter Act (12 U.S.C. 1716 et seq.).

The debentures, together with any interest thereon, are not guaranteed by the United States and do not constitute a debt or obligation of the United States or of any agency or instrumentality thereof other than Fannie Mae.

This offering is made by the Federal National Mortgage Association through its Senior Vice President-Finance and Treasurer with the assistance of a nationwide Selling Group of recognized dealers in securities.

Debentures will be available in Book-Entry form only.

There will be no definitive securities offered.

Gary L. Perlin Senior Vice President-Finance and Treasurer

3000 Wisconsin Avenue, N.W., Washington, D.C. 20016

This announcement appears as a matter of record only. This announcement is neither an offer to sell nor a solicitation of an offer to buy any of the Debentures.

## Western Mining in the red

By Kevin Brown

WESTERN Mining Corporation (WMC), the Australian mining group, yesterday blamed lower metals prices and an abnormal loss of A\$200m for a consolidated net loss of A\$8.5m (US\$6.07m) in the year to end-June. Last time the group turned in a profit of A\$27.6m.

Sales were down 8.8 per cent to A\$1.4bn.

The board cut the final dividend to five cents, fully franked, compared with 11 cents in the second half of the previous year. This made a total for the year of 11 cents, fully franked, compared with 26 cents.

The result was towards the top end of market expectations, and the shares gained four cents to close at A\$5.02.

WMC said consolidated operating profit was down 80 per cent to A\$205m, mainly because of lower prices for nickel and oil, and lower earnings from gold because of lower production.

Equity-accounted net profit, which includes the group's interests in associated companies, fell to A\$1.6m from A\$8.3m in the previous year, mainly due to a decline in the contribution from Alcoa to A\$1.1m from A\$7.8m. The group said Alcoa was performing well in a difficult market.

The abnormal loss mainly comprised write-downs of A\$180m against the carrying value of a number of mines, which were announced at the half-way stage.

The group has since added a A\$20m provision for environmental rehabilitation of nickel mining projects.

Mr Hugh Morgan, managing director, said the group had made "commendable progress" towards improving production at its Kalgoorlie nickel smelter and Kwinana nickel refinery.

The group said it had reached agreement with the WA government for the development of the A\$80m Nifty copper project in the Great Sandy Desert.

## Hutchison Whampoa takes half share in Shanghai container port

By Simon Davies in Hong Kong

HUTCHISON Whampoa, the Hong Kong conglomerate controlled by Mr Li Ke-ching, has acquired 50 per cent of Shanghai's container port for HK\$1.4bn (US\$181.2m).

The container terminal is to be modernised and expanded to almost double its existing capacity by 1995.

Hutchison owns 50.5 per cent of Hong Kong International Terminals (HKIT), the world's largest privately-owned container terminal operator, which will manage the Shanghai's three existing terminals, which

have a combined capacity of 850,000 TEUs (20ft equivalent units).

By 1995, capacity is expected to be increased to 1.8m TEUs. In addition, SCT will have preferential development rights for a planned container terminal in the new 350sq km economic development zone of Pudong.

The deal comes at a good time for HIT, which is involved in a battle for Hong Kong's ninth container terminal. If it loses, it will reach full capacity by 1995, with a throughput of 3.9m TEUs a year. Shanghai would add a further 41 per cent to that capacity.

## Strong performance lifts Amcor

By Kevin Brown

AMCOR, the Australian paper and packaging group, has defied recession in its main markets, registering a 28 per cent increase in consolidated net profit to A\$223m (US\$161.8m) in the year to end-June. Turnover rose 28 per cent to A\$4.1bn.

The group also reported an abnormal net profit of A\$43m, reflecting an A\$80.5m profit on the sale of part of its stake in Mayne Nickless, the transport, security and health group, offset by restructuring costs.

Amcor said profit had been lifted by a strong performance by its core paper and packaging activities in Australia, and the consolidation of Spicer's paper from January, when the group increased its stake from 19 per cent to 48 per cent.

The board declared a final dividend of 15 cents a share, franked to 96 per cent. The interim dividend was 14 cents, franked to 94 per cent. The total of 28 cents compares with 27 cents in the previous year.

Amcor said the "excellent" result was achieved in spite of severe recession in Australia and its other main markets in New Zealand, Canada and Europe. Activities outside Australia accounted for 30 per cent of sales and 23 per cent of operating profits.

## Pancontinental stages turnaround

PANCONTINENTAL Mining, the Australian mining company, staged a turnaround to an operating profit after tax of A\$85.5m (US\$64m) in the year ended June 30, swinging from a year-earlier loss of A\$106.3m. AP-DJ reports from Sydney.

Group sales advanced to A\$214.6m from A\$179.3m last year.

Pancontinental said it was well positioned to take advantage of any further firming in the weak cyclical upturn in certain commodity prices. It said this would be assisted by the recent fall in the Australian dollar/US dollar exchange rate.

## Brambles Industries fall in line with forecast

BRAMBLES Industries, the Australian industrial services group, yesterday reported a 6.2 per cent fall in net profit for 1991-92 to A\$18.75m (US\$13.6m). Brasher reports from Sydney.

"We estimate that this year's profit outlook contains up to 8 per cent growth which is largely independent of economic conditions," Mr Gary Pemberton, chief executive, said. "It is based on issues specific to Brambles, such as the expansion of our US activities."

Mr Pemberton pointed out that the annual profit was in line with the forecast at the half-year.

The two big factors in the result were the reduction in interest income and the severe downturn in the construction industry in Australia," he added.

Mr Pemberton said the economy in Australia continued to be flat at best.

"For the first time in 18 years, Brambles' revenue in Australia actually declined."

He said that despite concerns with the move to European unity, Brambles' European business had delivered a higher trading profit. Operating profit for European businesses rose to A\$145.3m from A\$142.7m.

Mr Pemberton pointed out that the annual profit was in line with the forecast at the half-year.

Notice to the holders of

### CITIZENS FIRST BANCORP, INC. ("CFB")

US\$20,000,000 6 3/4% Convertible Subordinated Debentures.

due August 1, 2001

### NOTICE OF ADJUSTMENT TO CONVERSION PRICE

NOTICE IS HEREBY GIVEN, pursuant to Section 10.15 of the Indenture (the "Indenture"), dated as of August 1, 1986, between CFB and Morgan Guaranty Trust Company of New York, as Trustee, governing the debentures described above (the "Debentures"), that the conversion price of the Debentures was adjusted downward to \$11.00 per share effective August 27, 1992 pursuant to the procedures set forth in Clause (1) of Section 10.08 of the Indenture. This downward adjustment in the conversion price has resulted from CFB's offering to its shareholders of rights to subscribe for 21,425,273 shares of its common stock, no par value (the "Common Stock") (the "Rights Offering").

An additional downward adjustment to the conversion price of the Debentures will, if necessary, be made in accordance with the provisions of Clause (2) of Section 10.08 of the Indenture to account for the sale of shares of Common Stock to certain entities and individuals who have agreed to purchase a minimum number of shares of Common Stock not otherwise subscribed for in the Rights Offering, as described in CFB's Prospectus, dated August 26, 1992. Such adjustment, if necessary, will become effective immediately after the date that CFB issues any such shares to such entities or individuals which is expected to be on or about October 1, 1992.

### CITIZENS FIRST BANCORP, INC.

By: Morgan Guaranty Trust Company

as Trustee and Paying Agent

Dated: September 4, 1992

Notice to the holders of

### TOYO KANETSU K.K.

(the "Company")

Bearer Warrants to subscribe for shares of common stock of the Company (the "Shares") issued with

U.S.\$100,000,000 4 1/2 per cent. Guaranteed Notes 1995

"Adjustment of Subscription Price"

Notice is hereby given that as a result of the issuance of U.S.\$100,000,000 2 1/4 per cent. Guaranteed Notes 1995 with Warrants by the Company on 27th August, 1992 with the initial subscription price per Share of Y867 determined on

## INTERNATIONAL CAPITAL MARKETS

## Positive response to currency plan

By Peter Norman,  
Economics Correspondent

AND with one bound he was free!

The innovative foreign currency borrowing plan announced yesterday by Mr Norman Lamont, the chancellor, achieved more than its primary goal of strengthening the pound. It also boosted UK equities, the gilt edged and money markets and the dollar.

Mr Lamont has put his money where his mouth is by making clear the £10bn borrowing in foreign currencies will be converted into sterling through the foreign exchange market in addition to any normal market intervention. Some Ecu10bn will be borrowed in D-Marks – some in the next few days, the rest by the end of this month – and sold for pounds.

The British government has borrowed foreign currencies on many occasions before to strengthen its gold and currency reserves. But this is the first large borrowing in D-Marks for many years and the first occasion in which the government has committed itself to converting the proceeds into sterling.

The effect has been to create a demand for the pound and to underline the government's

commitment to sterling's DM2.95 parity in the European exchange rate mechanism.

Mr Lamont now has a very real incentive not to devalue the pound in the European Monetary System, because that would raise the cost of servicing and paying back the debt.

As the markets responded positively to the British government's decision to tie the pound more closely to the D-Mark, officials were hopeful the UK may be able to avoid a damaging rise in bank base rates from their current 10 per cent level in the event of a French No vote in the September referendum on the Maastricht treaty.

The borrowing programme is also intended to strengthen Britain's defences against a further slide in the US dollar and a consequent appreciation of the D-Mark.

With President Bush's fortunes uncertain ahead of the US election in November, the Treasury and Bank of England are aware the US could order a further cut in official short-term interest rates, despite their being an already wide 6.75 percentage points below equivalent German rates.

The sterling proceeds of the Ecu10bn borrowing programme will be used to help finance the public sector borrowing



Norman Lamont: real incentive not to devalue

requirement, which in this financial year is expected to overshoot the government's £23bn target.

The size of the borrowing – equivalent to £7.27bn – reflected the UK authorities' assessment of what would impress foreign exchange markets and does not reflect any official estimate of the likely borrowing overshoot.

Governments are normally wary of borrowing large sums of money abroad. It is a measure often associated with the lax finances of "banana republics".

But these contingencies, as Mr Lamont has repeatedly underlined this summer, form no part of government economic policy.

But the Treasury and Bank reasoned the plan announced yesterday was to deal with an external problem created by the upward pressures on the D-Mark and the dollar weakness that had left the pound unfairly caught in the crossfire.

According to officials, the borrowing plan is acceptable when seen in the context of the UK's firm to tight monetary stance.

The plan was hatched by the chancellor, senior Treasury officials and monetary experts at the Bank, headed by Mr Eddie George, the deputy governor, as sterling's position on the foreign exchange markets deteriorated recently.

It is hoped the measure could even prove a good deal for the British tax payer, if, as expected, the borrowed funds will be converted into sterling while the pound is weak in the ERM and paid back when it is stronger.

As they contemplated yesterday's measures, officials could only think of one serious downside risk that the Treasury would lose in the event of a collapse of the ERM or a devaluation of the pound.

But these contingencies, as Mr Lamont has repeatedly underlined this summer, form no part of government economic policy.

The sterling proceeds of the Ecu10bn borrowing programme will be used to help finance the public sector borrowing

loan for the European Community paid interest of only 4 per cent over Libor, the size of the deal was much smaller at Ecu500m and the deal proved difficult to syndicate. Crédit Lyonnais has kept about 70 per cent of the paper.

In the case of the UK's Ecu10bn facility, the four UK banks are taking about 70 per cent of the paper between them, with the remaining 30 per cent split between a group of international banks.

The other half of the Ecu10bn borrowing programme, which starts next month, is much less defined. Although termed a "multi-currency note issue programme", it does not consist of any pre-set documentation, but rather will be made up of a variety of borrowings, which could be structured in any form – bills, notes or bonds, – for any maturity, and in any currency.

The margin, given the extremely large size of the deal, was considered about as narrow as banks would accept. Although a recent three-year

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The financing will have the dual function of supporting sterling in the foreign exchange market and funding government spending.

The Bank of England, charged with arranging the Ecu10bn borrowing, must tread a fine line between securing the lowest possible interest rate costs and achieving its foreign exchange objectives.

The first part of the financing consists of a multi-currency revolving credit facility totalling Ecu500m, the largest ever completed. The entire proceeds of the facility will initially be drawn down in D-Marks and then sold for ster-

ling, providing a substantial boost for the pound.

The first half of the facility, due to be signed today, will be drawn down in the next few days, and the remaining DM500m later in the month.

The interest rate on drawings is 4.5% above the London interbank offered rate, and drawings can be made in D-Marks, dollars, yen, Swiss francs or Ecu. The facility, arranged by Barclays Bank, Lloyds Bank, Midland Bank and National Westminster Bank, runs for three years.

The zero risk weighting of UK debt, which means that no extra capital has to be earmarked, allows banks holding the paper to earn a reasonable return.

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The first part of the financing consists of a multi-currency revolving credit facility totalling Ecu500m, the largest ever completed. The entire proceeds of the facility will initially be drawn down in D-Marks and then sold for ster-

ling, providing a substantial boost for the pound.

The first half of the facility, due to be signed today, will be drawn down in the next few days, and the remaining DM500m later in the month.

The interest rate on drawings is 4.5% above the London interbank offered rate, and drawings can be made in D-Marks, dollars, yen, Swiss francs or Ecu. The facility, arranged by Barclays Bank, Lloyds Bank, Midland Bank and National Westminster Bank, runs for three years.

The zero risk weighting of UK debt, which means that no extra capital has to be earmarked, allows banks holding the paper to earn a reasonable return.

The margin, given the extremely large size of the deal, was considered about as narrow as banks would accept. Although a recent three-year

loan for the European Community paid interest of only 4 per cent over Libor, the size of the deal was much smaller at Ecu500m and the deal proved difficult to syndicate. Crédit Lyonnais has kept about 70 per cent of the paper.

In the case of the UK's Ecu10bn facility, the four UK banks are taking about 70 per cent of the paper between them, with the remaining 30 per cent split between a group of international banks.

The other half of the Ecu10bn borrowing programme, which starts next month, is much less defined. Although termed a "multi-currency note issue programme", it does not consist of any pre-set documentation, but rather will be made up of a variety of borrowings, which could be structured in any form – bills, notes or bonds, – for any maturity, and in any currency.

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## COMPANY NEWS: UK

## Tough second half expected with full-year profits little changed Reckitt edges ahead to £134m

By Maggie Urry

**RECKITT & COLMAN**, the household goods, toiletries, food and pharmaceuticals group with products ranging from mustard to indigestion remedies, managed to edge interim profits ahead despite the effect of the worldwide recession.

In the half year to end-June pre-tax profits rose by 5.2 per cent to £134.2m.

The shares initially rose sharply on the news but fell back to close with a net gain of 5p at 535p. Despite the figures being in line with expectations, analysts cut their full-year profit forecasts, expecting the second half to be flat.

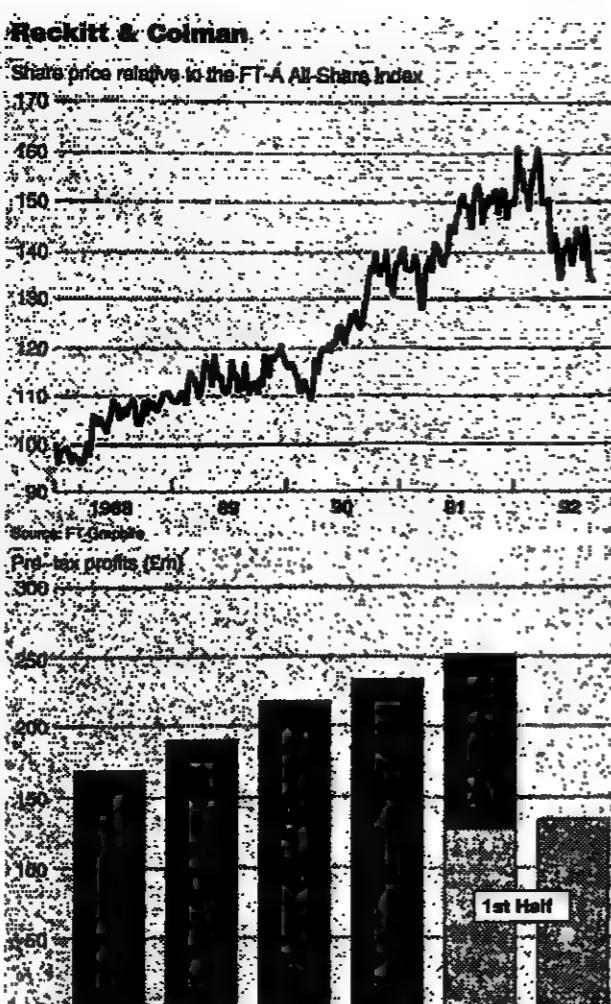
Although currency movements had not had a significant effect in the first half, cutting about £1m from trading profits of £151.2m (£147.5m), Mr Iain Dobbie, finance director, warned that currency movements "will be significantly more adverse in the second half than in the first half".

Also the group indicated that trading conditions were getting worse in continental Europe, especially in Germany and the Benelux countries, while there were no signs of economic recovery in the UK and North America.

Sir Michael Colman, chairman, said a 7.3 per cent increase in the interim dividend to 5.8p took into account the drop in inflation but also the group's view of the trend of profits in the 1990s despite unfavourable worldwide conditions.

The dividend increase was slightly greater than the 5 per cent rise in fully diluted earnings to 21.2p.

He said the results were not directly comparable with the previous year's because a number of businesses had been sold, notably the US spice and



seasoning subsidiary. Group sales fell 5.8 per cent to £925.7m, but were up 5 per cent on a comparable basis. The trading profit rise of 2.5 per cent to £151.2m, masked an underlying improvement of over 8 per cent.

The group increased trading profit margins from 14.8 per

cent to 16.2 per cent. Of the rise, nearly two thirds was due to the disposals which had been of lower margin operations. The other one third came from greater efficiencies in the business, Mr Vernon Sunkey, chief executive, said.

He said there had been a number of new product attractions.

## Hartwell takes Trimoco after share buy

By Jane Fuller

**HARTWELL**, the Saudi-Arabian controlled motor group, yesterday won control of Trimoco, another motor trader.

Its target capitalised after another 5 per cent of the shares were sold to Hartwell, taking its stake to 46.5 per cent.

The cash offer, increased this week to 20p a share, values Trimoco at £25m.

The towel was thrown in with some reluctance. Trimoco said it continued to believe that the offer undervalued the

group and its prospects. Its recommendation, following the increase in Hartwell's stake, aimed to clear up any uncertainty among the group's 14,000 small shareholders.

Hartwell now faces the prospect of being asked by Ford to sell four dealerships. The combined group will have a total of 12 Ford dealerships and the maximum would be eight.

Mr Ron Farrell, Ford's director of dealer operation, said: "We have an eight dealership rule; that I will not negotiate with the two parties, Trimoco and Hartwell, are

fully aware of our policy."

He believed the Monopolies and Mergers Commission report on UK new car sales, which was critical of some manufacturers' restrictions, would not affect rules on the number of dealerships.

If disposals were enforced, about a year's grace might be given and Ford would help with the sales, he said.

Hartwell would only say that it would continue its discussions with Ford.

Trimoco is dominated by Ford dealerships, of which it has six. It also has two Vauxhall and one Peugeot.

## Bulmer gains continental foothold with Belgian buy

By Paul Taylor

**HP BULMER Holdings**, which has 45 per cent of the UK cider market, has acquired Cidere Stassen, a Belgian branded cider company, for £21.2m.

Stassen, based in Antwerp, near the Dutch and German borders, recorded pre-tax profits of £5.7m in the year to August 1991 and had assets of £67.15m.

Bulmer said the purchase, which will be funded from additional committed bank borrowings, was intended to increase its continental presence.

Bulmer already exports cider to Greece, Spain and the US. But has been eager to obtain a foothold in the growing market on the Continent, where cider has been successfully marketed against beer as an alternative to wine.

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**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER

## Pentos shares jump 15% despite drop to £2.4m

By Peggy Hollinger

**PENTOS**, the bookseller and print retailer, outperformed the stock market yesterday despite announcing a 17 per cent drop in pre-tax profits for the six months to June 30.

Shares in the group, which owns the Diltons and Athena retailers, jumped 15 per cent to 75p, against a market rise of 3 per cent. Profits fell from £2.9m to £2.4m, partly as a result of a 22 per cent increase in interest charges to £2.5m.

The return was struck on sales 16 per cent higher at £99.3m (£85.3m).

Mr Patrick Hooper, finance director, said the group had achieved "very good underlying sales" at Diltons. Like for like sales had risen by 3 per cent in a static market. Overall, Diltons increased turnover by 10 per cent to £49.2m.

Mr Hooper said discounting,

mostly employed around Christmas, had a minimal effect in the first half.

He said Pentos was "keeping its powder dry" with regard to an autumn discounting campaign involving books covered by the net book agreement. In the past it campaigned vigorously against the agreement, which sets minimum prices for most books.

Pentos increased sales by 6 per cent to about £23.5m, excluding the office equipment group Wilding which was purchased for £3.7m in December.

Overall office equipment turnover jumped 94 per cent to £24.8m.

Athena, the retailer of prints and frame products, had been hard hit by the property slowdown and sales fell 2 per cent.

The interim dividend is maintained at 7.0p, from earnings per share 24 per cent lower at 1.3p (1.7p).

## Diversified Iceland achieves 19% gain to £24.2m

By Peggy Hollinger

lanishes and relaunches around the world and marketing spending had increased as a percentage of sales. In the US the company launched Air Waves, an electrical air freshener, and a range of woodland fragrance air fresheners.

Trading profits from household goods and toiletries were slightly ahead at £104.6m (£103.4m) as disposals took profit out and the cost of product launches damped growth.

Food profits rose from £20.8m to £21.2m. The pharmaceutical division made £20m (£19.4m) and other activities added £5.5m (£3.9m).

Interest payable fell from £18.8m to £17m, as the group had raised over £150m from the second half in to be £24.2m.

There was an extraordinary debit of £52m (£7.2m) relating to the sale of the spice and seasoning business, which the group had already announced. The figure includes trading losses of £9.1m.

**COMMENT**

Although Reckitt's range of products is hardly the most exposed to recession, the group has nevertheless done well to improve profits in such a hostile environment. The second half will be even tougher going and the group will do well to get profits up much this year from last time's £252.3m, implying a prospective p/e of about 13. Reckitt's longer-term strategy appears wise. Having gained the market positions in the products and countries it desired through acquisition, it will now concentrate on building its brands through new product launches and marketing investment. Even so, when - or perhaps if - the world economy recovers Reckitt's prised resilience will lose its attractions.

## Reduced interest charges behind Ladbrokes 5% rise

By Jane Fuller

A NEAR £14m reduction in interest costs helped Ladbrokes Group, the leisure concern, increase pre-tax profit by 5 per cent, from £106.2m to £103.2m, in the six months to June 30.

The lessening of the interest bill followed a £46.4m rights issue in August last year, which cut net debt from just over £1.8bn.

By the period end borrowings stood at £1.05bn, giving gearing of 35 per cent.

Operating profit declined to £147.8m (£155.5m) on turnover of £1.99bn (£21.96bn). Interest costs of £94.6m (£53.3m) were covered 3.3 times.

The hotel division, mainly the Hilton International chain, saw operating profit fall by £10.2m to £88.1m on flat turnover of £83.2m.

Mr Cyril Stein, chairman, said: "The big change is that

Japan was roaring away in the first half of last year, but it has gone the other way because of cuts in corporate spending on entertainment." It was the only country where normally the revenue from food and drink outweighed that from rooms.

Hotel occupancy levels slipped to an average of 65 per cent worldwide. However, the second half was traditionally better. The dollar-related profits of the hotel division were mainly responsible for the £2.5m sliced off profits by currency.

While the UK betting shops and Vernons football pools operation held up well, recession hit credit betting. This was the main factor behind a fall in the racing division's profit to £36.1m (£45.6m). Loss-making shops in Belgium had been closed.

Texas Homecare lifted profit to £26.8m (£23.7m) on sales of £236.6m (£219.9m) from 223 stores.

Losses from the property

division, deepened to £14.8m (£12.6m). Mr Stein said interest that had previously been capitalised was now charged. Overall, the amount of interest capitalised was cut from £28.1m to £11.1m.

The underlying performance was better. Rental would be worth £80m this year. By mid-1994, when rent-free periods ran out and with the tail-end of the buildings let, the annual rental would be £90m - a yield of about 8 per cent on a portfolio currently valued at nearly £1bn.

About a third of the portfolio was due for revaluation. If values were written down, it was only "a book entry", he said.

It would not affect the final dividend, which the board was planning to at least hold at last year's level of 8.25p.

See Lex

## Panel rejects Ewart's claims

By Norma Cohen, Investments Correspondent

**EWART**, the Irish property company whose directors face removal by a shareholder group, lost its bid to have the Takeover Panel declare the group a concert party in violation of the Takeover Code.

The Panel agreed that while the shareholders have connected business interests there was no evidence that they had purchased their shares in concert with the intention of gaining control of the company.

The battle for control of

Ewart, launched at the instigation of Monarch Properties, its 29.2 per cent shareholder, will be settled later today at an extraordinary meeting in Belfast.

While both sides are claiming victory, it is expected that Ewart's management will win by a narrow margin.

Monarch said it had firm commitments guaranteeing it support of 48 per cent of shareholder votes. However, Ewart's management has the support of its big institutional shareholders, including the Prudential, while the dissidents have the backing of key small

shareholders, some of which have business connections with Monarch.

Documents filed at Companies House in Dublin and Belfast show that Mr Kevin Anderson, holder of 3.35 per cent of Ewart shares, has a one third stake through Paramount Enterprises, a company he controls with his family.

Another one third stake is held by companies controlled by Mr Philip Monahan, chief executive of Monarch, and a further third is held by companies controlled by Mr Leo Ward, a businessman.

falling any sudden turnaround in the housing market. Sun Alliance's heavy exposure to the black hole of mortgage indemnity insurance will continue to depress the profitability which is emerging in most of its other businesses until at least well into next year. Moreover, Sun Alliance has invested more heavily in the UK equity and commercial property markets than any of its rivals, making it especially dependent on the fortunes of the wider economy. Potential investors would need to ask themselves whether those risks are adequately reflected in yesterday's closing price of 235p.

Assuming a maintained dividend, this puts the shares on a yield of just under 8, compared to a sector average of under 7.

## Sun Alliance reviews reinsurance policy

By Richard Lapper

**SUN ALLIANCE**, the composite insurer, is seeking to increase the level of its reinsurance protection following continuing heavy losses and a fall in its asset base and solvency.

In recent years, the company, which is the best capitalised insurer in the UK, has bought less reinsurance cover than its biggest competitors, preferring to carry more insurance exposure on its own books.

But Mr Scott Nelson, general manager, indicated yesterday that the policy was being reviewed following recent weather losses, claims of £24m after the IRA bombs in April, and a decline in the value of its

equity and property assets.

During the autumn the company would seek to reduce the limits at which its catastrophe reinsurance policies came into play.

Mr Nelson warned, however, that conditions on the reinsurance market were "very tough".

He said: "We will not be confident that we will achieve what we want."

**COMMENT**

Sun Alliance's share price shot up by 31p following its results announcement, which showed that pre-tax losses at £29.7m to be less serious than many analysts had feared. Like its competitors, the company is beginning to reap the benefits of premium increases and more selective underwriting.

The fact remains though that

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corres - ponding dividend	Total for year	Total last year
Arcoa Trust	1.1735	Jan 5	1.1715	1,410.05	1,417.5
B&W	3	Oct 20	3	24	10
Burmash Crested	8.75	Nov 8	8.5	-	24
Cookson	3	Nov 20	3	-	8
Courtaulds Text	4.4	Oct 30	4.2	-	13
Edmond	0.35	Nov 12</td			

## COMPANY NEWS: UK



# SUN ALLIANCE

## INTERIM STATEMENT

The estimated results for the six months ended 30th June, 1992 are set out below with the comparative figures for 1991.

	6 months to 30th June 1992 (unaudited) £m	6 months to 30th June 1991 (unaudited) £m	Year 1991* (audited) £m
<b>Premium income -</b>			
General insurance	1,462.5	1,425.7	2,677.9
Long-term insurance	627.9	444.7	1,017.7
	<b>2,090.4</b>	<b>1,870.4</b>	<b>3,695.6</b>
<b>General insurance underwriting result</b>			
(280.8)	(305.2)	(833.5)	
<b>Long-term insurance profits</b>			
27.3	25.9	54.3	
<b>Investment and other income</b>			
155.6	165.2	313.0	
<b>Profit (loss) before taxation</b>			
(97.9)	(114.1)	(466.2)	
<b>Taxation</b>			
8.0	(11.0)	(2.7)	
<b>Profit (loss) after taxation</b>			
(105.9)	(103.1)	(463.5)	
<b>Minority interests</b>			
8.7	4.8	8.2	
<b>Profit (loss) attributable to shareholders</b>			
(112.6)	(107.9)	(471.7)	
<b>Earnings (loss) per share</b>			
(14.1p)	(13.5p)	(59.2p)	

\*Extracted from the statutory accounts for 1991 filed with the Registrar of Companies.

## TERRITORIAL ANALYSIS OF GENERAL INSURANCE RESULTS

	6 months to 30th June 1992			6 months to 30th June 1991		
	Under-writing result £m	Premium income £m	Under-writing result £m	Premium income £m	Under-writing result £m	
United Kingdom	944.4	(244.7)	873.4	(243.4)	1,667.1	(719.0)
Europe	259.4	(20.7)	231.7	(41.1)	445.8	(78.2)
USA	106.9	8.3	142.3	0.3	249.1	0.8
Canada	28.9	(6.3)	39.0	(7.2)	68.2	(18.7)
Australia	48.1	(7.1)	59.7	(8.3)	108.7	(12.3)
Other overseas	74.8	(5.3)	79.6	(5.5)	139.0	(12.1)
	<b>1,462.5</b>	<b>(280.8)</b>	<b>1,425.7</b>	<b>(305.2)</b>	<b>2,677.9</b>	<b>(833.5)</b>

## DIVIDEND

The Directors have declared an interim dividend for 1992 of 5.25p per share (1991: 5.25p). The dividend, costing £42.1m (1991: £41.9m), will be paid on 1st December, 1992 to shareholders on the register at close of business on 15th October, 1992. The scrip dividend alternative will again be offered.

## SHAREHOLDERS' FUNDS

The Group's net assets at 30th June, 1992, excluding the value of long-term business, were estimated at £1,394m (31st December, 1991: £1,684m). The solvency margin including minority interests was 56% (31st December, 1991: 69%).

2nd September, 1992

Sun Alliance Group plc

Head Office: 1 Bartholomew Lane London EC2N 2AB

## Westpac Banking Corporation

(Incorporated with limited liability in the State of New South Wales, Australia)

U.S. \$240,000,000  
Perpetual Capital Floating Rate Notes

In accordance with the terms and conditions of the Notes, notice is hereby given that for the Interest Period from 4th September, 1992 to 4th March, 1993 the Notes will carry an Interest Rate of 4.1125 per cent. per annum. The Interest Amount payable on the Interest Payment Date which will be 4th March, 1993 is U.S. \$20,676.74 for each Note of U.S. \$1,000,000.

## Westpac Banking Corporation

Agent Bank

Westpac House,  
75 King William Street,  
London EC4N 7HA

## NOF Corporation

(Formerly Nippon Oil & Fats Co., Ltd.)

10-1, Yuraku-cho, 1chome  
Chiyoda-ku, Tokyo

U.S.\$150,000,000 4 1/8 per cent. Guaranteed Notes 1993  
with Warrants

Nippon Oil & Fats Co., Ltd. has changed its English trade name to "NOF Corporation" (The "Company"). The change took effect on 28th June 1992.

There will be no exchange or stamping of the Notes with Warrants, the Notes or the Warrants of the captioned issue of the Company listed on the Luxembourg Stock Exchange, in spite of such change of the trade name.

These Notes with Warrants, Notes and Warrants remain listed on the Luxembourg Stock Exchange under the former name, Nippon Oil & Fats Co., Ltd. followed by the new name, NOF Corporation.

## Nationwide

£115,000,000  
Subordinated  
Floating Rate Notes  
Due 1998

(Issued by Nationwide  
Anglia Building Society)

For the six months  
7th September, 1992 to  
8th March, 1993 the  
Notes will carry an  
interest rate of 11.3375%  
per annum with a  
coupon amount of GBP  
28,266.10 per GBP  
500,000 Note, payable  
on 8th March, 1993.

Nationwide Building Society  
Agent Bank  
Barings Brothers & Co., Limited

MITSUI FINANCE  
ASIA LIMITEDUS\$100,000,000  
Guaranteed Floating  
Rate Notes 1996

Unconditionally  
Guaranteed as to  
Payment of Principal and  
Interest by the

Sakura Bank Limited

In accordance with the terms and  
conditions of the Notes, notice is  
hereby given that for the six month  
Interest Period from 1st March, 1992  
to 31st August, 1992 the Notes will carry a rate  
of interest of 5% per cent.  
per annum. The relevant interest pay-  
ment date will be 8th March, 1993.  
The principal amount of US\$100,000,000  
will be US\$263.96 payable against  
 surrender of Coupon No. 15.

Hambros Bank Limited  
Agent Bank

Net asset value per share of  
Merlin International Green

## Improved margins behind 71% advance at T&N

By Jane Fuller

THE FRUITS of investment in the US and cost-cutting showed through in T&N's 71 per cent increase in pre-tax profit from £20.3m to £34.7m in the six months to end-June.

Mr Colin Hope, chairman and chief executive of the motor components and engineering group, said it was considering a German acquisition. Opportunities were arising as previously expensive companies fell into losses. "The time to buy is when people want to sell," he said.

Turnover was little changed at £712m (£699m). The main reason for the profit advance was a better operating margin of 8.1 per cent, up from 7.1 per cent, before exceptional costs of £5.7m (£8.5m) for job cuts and plant closures.

Profit after the exceptional costs rose to £54.4m (£42.8m). The pre-tax figure was struck after £8.5m (£7.3m) of payments related to asbestos claims.

Interest costs of £12.4m (£16.8m). Earnings per share of 4p (2.8p) just covered the maintained interim dividend of 3.6p.

In the US, where T&N paid nearly £100m (and bought in £90m debt) for JPI two years ago, operating profit jumped from £6.3m to £18.5m on flat turnover of £18.5m (£16.4m).

In the UK, the benefits of cost-cutting pushed up operating profit from £1.1m to £20.7m on sales of £273m (£275m). Mr Hope stressed the importance of UK earnings in the face of advance corporation tax rules that penalised international companies. The tax rate fell below 46 per cent in the first half compared with 55 per cent for 1991.

Although the continental profit figure looked disappointing, nearly £100m (and bought in £90m debt) for JPI two years ago, operating profit jumped from £6.3m to £18.5m on flat turnover of £18.5m (£16.4m).

In the UK, the benefits of

Colin Hope: considering a German acquisition

cost-cutting and a 71 per cent increase in pre-tax profit.

Mr Hope has been much easier to appreciate T&N's industrial strategy of building up an international auto engineering group than its record on earnings per share and returns on cash outlay. The balls kept in the air have included capital spending sustained at £80m to £100m a year, increased research and development, heavy rationalisation costs and a dividend maintained without cover. It seemed something would have to give - and shareholders have often done so. At last, the crucial link between the industrial strategy and the profit and loss account - cutting costs to achieve international competitiveness - has delivered some good news. Even so the 10.85p total dividend looks set to be uncovered again this year, assuming a pre-tax profit approaching £70m. The prospective p/e is about 17 after yesterday's 5p rise in the share price to 135p. A yield of nearly 11 per cent offers support, although the distribution level continues to invite some criticism. A German acquisition of, say, £100m would weigh down the balance sheet and raise the spectre of a rights issue as soon as the share price registered significant gains.

Turnover at the luxury ceramics and crystal manufacturer remained stable at £120m, a 5 per cent drop on the ceramics side to £12.7m being offset by a 16 per cent lift in crystal sales to £13.1m.

Profit before interest and tax at £6.47m (£6.2m), while Waterford's losses increased to £12.23m (£12.1m). "Unabsorbed overheads" related to further short-time working at the Waterford plant were blamed for the higher losses there.

Mr Richard Barnes, chief financial officer, said recessionary conditions in the UK and Japanese markets were largely responsible for the decline in ceramics sales.

Improved conditions in the Irish market and the introduction of the machine-cut Marquis range of crystal improved the division's sales. Effective hedging minimised the impact of a decline in the dollar, and the group was "well covered" into 1993.

Last month Mr Paddy Galvin, chairman and chief executive of Waterford Crystal, announced plans for 500 redundancies out of the division's workforce of 1,900 in order to reduce production costs. He said yesterday: "I cannot say that it is the end of the road for redundancies. We have a deeply held belief that we should continue manufacturing at Waterford, provided we can do so economically. If it is not competitive, then we cannot".

He said the Marquis range "has met all our expectations and is making profits" but he declined to reveal what proportion of sales now came from the imported ware.

Mr Donald Brennan, group chairman, anticipated difficult trading conditions throughout 1992 which would necessitate "continued short-time working and restructuring in both the Wedgwood and Waterford Crystal businesses during the second half of the year."

Losses per share were 0.91p (0.49p).

## Wilson Bowden falls by a third

By Andrew Taylor,  
Construction Correspondent

WILSON BOWDEN, the housebuilder, estimated that it had earned almost 8 per cent of this year's expected turnover in 48 hours last month as buyers rushed to beat the deadline for the re-imposition of stamp duty.

The rush came too late to benefit pre-tax profits for the first half of 1992 which fell by a third from £16.4m to £10.3m leaving earnings per share 36 per cent lower at 8.9p. Turnover fell from £26.4m to £26.2m.

Mr David Wilson, chairman and chief executive of the Leicester-based group, said the group had shown resilience in difficult conditions: the interim dividend is maintained at 2.5p.

It had made a good start to the second half mainly due to the rush to beat the ending of the eight month stamp duty holiday on August 19. Mr Wilson said: "In two days we sold 100 homes worth about £25m. It is too early to say whether this will mean that there will be compensatory dip in September sales which would normally be expected to rise after the school holidays."

Housing profits in the first half fell by 35 per cent to 27.8m (£12m) despite selling 843 homes, only 7 fewer than in the comparable period.

Mr Wilson blamed a 5 per cent drop in the average price of its houses from £20,000 to £17,700 for a fall in margins from 22 per cent to 16 per cent.

Mr Wilson said that trading conditions, instead of improving after the general election, had worsened. As a result the group no longer expected to sell 1,800 houses this year.

"I shall be satisfied if we sell 1,300. At the moment we are running slightly ahead of achieving that target."

He said profits of £23m from commercial property sales of £13.5m, compared with £2.8m on turnover of £21.8m, was a good result given the general decline in the property market.

In the past 12 months the group had increased its housing land bank by almost 30 per cent to 8,400 plots with planning permission using the proceeds from last year's £24.1m rights issue. It had also acquired 200 acres of land for commercial and industrial development around Leicestershire.

At the end of June the group had net debt of £19m, subsequently reduced to £8m, compared with shareholders funds of £165m.

## COMPANY NEWS: UK

## US growth helps Burmah Castrol advance 17%

By Angus Foster

**BURMAH CASTROL**, the lubricants, chemicals and fuels group, yesterday announced interim pre-tax profits slightly higher than expected, helped by increased lubricant sales in the US and reduced interest charges.

But recession continued to drag down metallurgical chemicals. The company said it was reviewing its manufacturing capacity and could close up to ten of its 50 plants worldwide.

In the six months to June 30 profits rose 17 per cent from £72.2m to £84.7m. Turnover fell to £1.16bn (£1.16bn), mainly due to disposals.

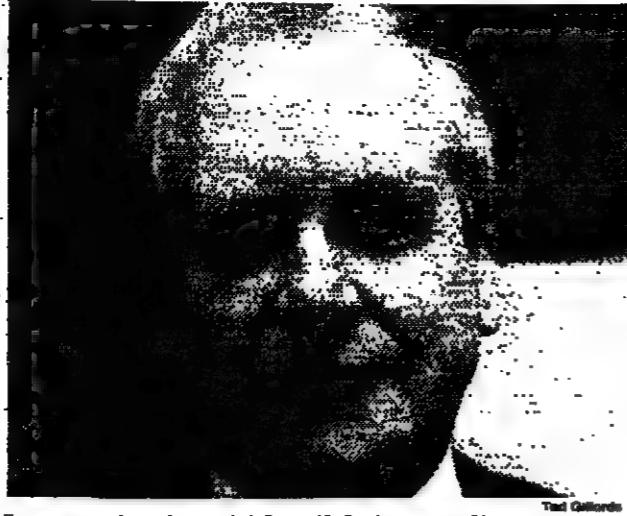
The shares gained 28p to 290p.

Mr Lawrence Urquhart, chairman and chief executive, said the result was "fairly satisfactory given the state of our markets". But he warned the second half would be difficult as markets remained depressed. Prolonged weakness of the dollar would also reduce profits.

Lubricants lifted trading profits 11 per cent to £65.1m (£58.7m), buoyed by automotive oil sales in the US and Asia. A new synthetic motor oil is being introduced across the US this month. Launch costs could knock about 27m of trading profits in the second half.

Trading profits from the chemicals division, which was expanded following the 1990 acquisition of Foseco, were almost unchanged at £17.4m (£17.2m). Metallurgical chemicals, however, fell by 7 per cent.

Disposals of non-core Foseco



Lawrence Urquhart: fairly satisfactory result

Tudor Gofford

By Daniel Green

### Mixed fortunes for Courtaulds Textiles

By Daniel Green

**COURTAULDS Textiles** had mixed fortunes in the first half of the year.

Among the hardest hit areas were US lace sales, where customers had over-ordered last year. "We turned the machines off which was very costly but the right thing to do," said Mr Martin Taylor, chief executive.

Sales of soft furnishings and towels in the UK were depressed by the slack housing market. Margins held up as a result of tight cost control.

Margins also improved in the company's own-label clothes, where operating profits were higher despite a 16 per cent fall in sales to £102.2m.

Retail competition cut margins in branded clothing and left operating profits at £1.7m (£2.8m).

Lingerie label Gossard maintained profits.

By Daniel Green

**COMMENT**  
News that Burmah is considering closing up to 20 per cent of its metallurgical chemicals capacity shows how it underestimated the likely length of the recession when it bought Foseco. But this should not detract from an otherwise solid performance and it has always argued Foseco should be judged on its long-term impact. The big question for the second half is currency, since translated dollar earnings could fall by 10 per cent at current exchange rates. Burmah's international reach will mitigate some of the downside as it gains from a strong D-Mark and lower input prices, which are dollar based. Forecast full year net income of £24m puts the p/e on a little less than 13. The US synthetic oil launch will depress profits in the short term, but should add to the shares' longer term attractions.

**COMMENT**  
There are limits to what a talented management can do in the face of such grim market conditions as those which face Courtaulds Textiles. The company has worked hard to cut costs and debt, and shareholders should be pleased to see their dividend rise while interest payments to banks fall yet again. Nevertheless, the profit outlook is a little worse now than a few months ago. The company should make £44m for the full year and show earnings of 38p a share. That puts the shares on 11.5 times earnings, a touch below the rest of the sector, which will look increasingly cheap if the dollar recovers.

## Recession trims Williams to £72m

By Roland Rudd

**WILLIAMS HOLDINGS**, the industrial conglomerate, yesterday signalled its intention to fund future acquisitions from borrowings as it unveiled a 6 per cent fall in pre-tax profits for the six months ended June 30.

The pre-tax figure fell from £76.5m to £72m on increased sales of £493.8m (£470.6m). Businesses on both sides of the Atlantic continued to be affected by the recession.

Mr Brian McGowan, chief executive, said realisation that the group could not pay for future acquisitions by issuing shares had led to a change of policy on debt.

Margins also improved in

the group has therefore established long-term borrowing facilities of £970m (£185m), repayable in ten years, to help fund future acquisitions.

Borrowings at the year-end were expected to be between £120m and £140m, representing gearing of under 40 per cent. In the short-term the group would have net cash of about £30m.

Mr McGowan said the group had learnt from its failed hostile bid for Racal Electronics last year - launched as an all-share offer - that paper offers were unlikely to succeed when financial markets were depressed.

He said: "Perhaps we will never do any contested bids because we are not prepared to

over pay. However, we are exploring a series of possibilities. More companies are under pressure to sell and their prices are more realistic."

Engineering suffered the biggest setback. Trading profits dived from £12.5m to £4.3m in the short-term the group would have net cash of about £30m.

Mr McGowan said the group had learnt from its failed hostile bid for Racal Electronics last year - launched as an all-share offer - that paper offers were unlikely to succeed when financial markets were depressed.

He said: "Perhaps we will never do any contested bids because we are not prepared to

helped the European consumer and building products side increase trading profits from £36.2m to £32.2m. The North American consumer and building products activities benefited from the integration of Yale and NuTone which saw its trading profits climb from £15m to £21.5m.

An extraordinary item of £5m related to the sale of the group's investment of just under 10 per cent in Racal after taking into account the loss associated with the sale of Spencer Clark Metal Industries.

Fully diluted earnings per share fell from 10.9p to 5p. The interim dividend is maintained at 5p.

## Cookson recovers to £34m

By Paul Taylor

**COOKSON**, the industrial materials group, underlined its continuing recovery yesterday by announcing a substantial increase in interim profits following its restructuring.

The pre-tax figure doubled from £17m to £34m in the six months to June 30, while earnings per share bounced back to 4.2p (0.9p). The interim dividend is unchanged at 3p.

Turnover from continuing operations grew by 4 per cent to £265m (£251m). Excluding acquisitions, the increase was 2 per cent, reflecting "difficult trading conditions" caused by the world recession. Total turnover, including discontinued operations, was £690m (£576m).

The company has focused on controlling costs and overheads. Employee numbers have been further reduced in all divisions, and stand at 12,500, down from a peak of 16,000. Redundancy costs of £1.5m compared to £1.8m.

The increase in borrowings was attributed to the seasonal rise in working capital and the cost of acquiring the additional 50 per cent stake in Stern-Leach, which resulted in the

consolidation of Stern-Leach's £68m (£53.1m) borrowings into the balance sheet.

The shares rose 12p to 134p.

**COMMENT**  
Cookson is a recovery stock and its results are all the more impressive for having been achieved without any help from trading conditions, as is evidenced by the dull turnover figures. The company's new and contracted - senior management team seems to have a clear vision of what is required. Their success so far has boosted their confidence, but they know they still have some way to go. Expect more disposals of non-core businesses, but not at fire sale prices. Full-year pre-tax profits are projected at about 10.5. Despite some dollar translation risk, the shares look good value and if trading conditions improve this should be quickly reflected in the bottom line.

## Hawthorn Leslie back in the black

Lower debt in the wake of its restructuring agreement, together with a turnaround in mobile telephone operations were behind the return to the black at Hawthorn Leslie in the first half.

Pre-tax profits for the six months to June 30 were £434,000 (losses of £9.48m). Sales were £25.9m (£56.8m).

The company is focusing on mobile telecommunications and HFC Communications achieved profit of £2.5m before interest and tax (£1.37m deficit). The comparisons have been restated to reflect a change in the accounting policy regarding commission paid to dealers.

The results also benefited from the absence of provisions for losses at CP Finance and Leasing, which is being run down. In 1991 provisions of £3.7m were carried.

Directors said it was prudent to wait further before reinstating the dividend.

The shares rose 1 1/4p to 2 1/4p.

## Beneficial Bank to buy Sterling Bank for £24.6m

By David Barchard

**BENEFICIAL BANK**, the retail financial services group, is to buy **Sterling Bank** for £24.6m cash from **Sterling Trust**, the USM-quoted financial services company.

The price is equivalent to Sterling Bank's net asset value at the completion date and is subject to the approval of Sterling Trust's shareholders. The deal has already been approved by Robert Fraser Group, the privately-owned merchant bank which owns 61.5 per cent of Sterling Trust.

Mr David Hart, chairman of Sterling Trust, said the sale was being undertaken because the company's shares had been trading at about 57p when net asset value per share was above 120p. The shares put on 2p to close at 80p yesterday.

Because the sale will leave Sterling Trust with no operating subsidiaries, its shares are to be suspended when the sale is completed and the group's quotation may be cancelled if it does not acquire new businesses within six months.

Mr Hart said no acquisitions were being considered but a range of options were being examined, including a repayment of capital or a reverse takeover.

Sterling Trust also yesterday reported pre-tax profits down from £1.58m to £1.22m in the six months to end-June. Turnover fell from £9.26m to £8.92m. Earnings came out at 4p (3p).

## Cost cuts lift Provident Financial to £12.8m

By David Barchard

**PROVIDENT FINANCIAL**, the personal loan and consumer finance group, reported a 21 per cent rise in pre-tax profits, from £10.6m to £12.8m, for the half year to June 30.

Turnover was up by 12 per cent to £154m, with the main activity - weekly credit collected from customers homes - earning pre-tax profits of £14.4m (£10.1m). The improved performance reflected reduced costs, as the group cut its branches from 400 to 388, and closed 14 Lawson Fisher credit retailing stores. The group now has 1.3m credit customers.

Staff numbers at the head-

quarters were reduced from 90 to 80, and head office no longer provided central services to subsidiaries.

The insurance division made pre-tax profits of £1m (£2.1m) but benefited from the market increase in motor premiums, while the banking side turned round to a profit of £100,000 (loss £1m).

Earnings per share rose to 14.7p (14.3p) and the interim dividend is lifted to 9.25p (8.5p).

In August, Car Care Plan, a loss-making subsidiary with net assets of £600,000, was sold for £4.4m cash to Motors Insurance Corporation, plus up to £500,000 in further conditional payments.

## Singer & Friedlander plunges to £3.2m after property provision

By David Barchard

**SINGER & FRIEDLANDER** profits at Singer & Friedlander, the merchant banking and property group, plunged to £3.25m in the half year to June 30, against £8.11m.

However, the decline reflected a £5.25m write down of the value of properties held for long-term investment.

Operating profits before the exceptional item were £8.54m (£8.11m).

The provision was made against the 1987 revaluation of the properties concerned and was said to leave them substantially above their original

cost. The group's properties are virtually fully let, with negligible arrears.

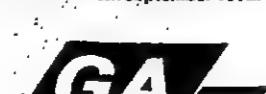
Mr Anthony Solomons, chairman, said banking profits of £4.76m (£4.22m) were continuing to improve, despite difficult market conditions.

Cash in hand was £70.5m at end-June, down from £123.6m a year earlier. Advances to customers were £255m (£265m).

Earnings per share declined from 2.59p to 0.5p, though without provisions, they would have increased by 18 per cent, partly reflecting the buying of 14 per cent of the ordinary capital. The interim dividend is unchanged at 1p.

This notice is issued in compliance with the requirements of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited (the "London Stock Exchange"). It does not constitute an offer or invitation to subscribe for or purchase any of the cumulative irredeemable preference shares (the "Preference Shares").

Application will be made to the London Stock Exchange for all the Preference Shares to be admitted to the Official List and dealings are expected to commence on 10th September 1992.



## General Accident plc

(Incorporated with limited liability in Scotland under the Companies Act 1985 with registered number 119505)

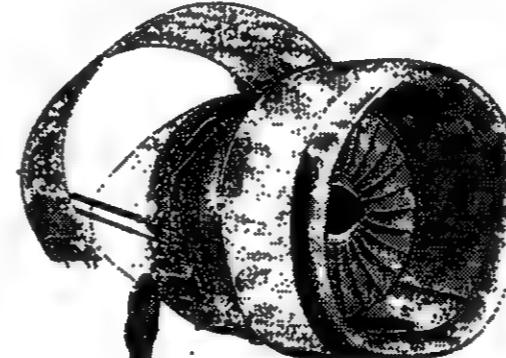
**140,000,000 8 1/2% per cent.**  
**Cumulative Irredeemable**  
**Preference Shares**  
**of £1 each at 100.885 pence per share**

Particulars of the Preference Shares will be included in the Companies Fiche Service available from **Exetel Financial Services Limited**, 37-45 Paul Street, London EC2A 4PB from Friday 4th September 1992. The Listing Particulars are available for collection during normal business hours from the Company Announcements Office, the London Stock Exchange, London Stock Exchange Tower, Capel Court Entrance, Off Bartholomew Lane, London EC2 for the next 2 business days and on any business day up to and including Friday 18th September 1992 from the registered office of General Accident plc and -

Hoare Govett Corporate Finance Limited  
4 Broadgate  
London EC2M 7LE

Friday 4th September 1992

## ROLLS-ROYCE HALF YEAR RESULTS



Commenting on the interim results, Lord Tombs, Chairman of Rolls-Royce said: "We are encouraged by our strong order book of £6.7 billion, valued on our usual conservative basis."

"We have also maintained a strong balance sheet and have continued to invest in the business and to reduce costs."

"Our expectation of a steady improvement in performance over the next few years is unchanged."

### DIVIDEND

The directors have declared an interim dividend of 2.55p per ordinary share (1991: 2.55p). This will be paid on 11 January 1993 to those shareholders on the register on 25 September 1992.

Shareholders who have elected to receive New Shares instead of cash dividends are advised that the value of a New Share will be the average of the quotations taken from the London Stock Exchange official list from 7 to 11 September 1992.

Shareholders have until 23 October 1992 to cancel an existing election (or make an election if they have not already done so).

The registrar's address is National Westminster Bank PLC, Registrar's Department, P O Box 82, Caxton House, Redcliffe Way, Bristol BS99 7NH.

### Group Profit & Loss Account FOR THE HALF YEAR TO 30 JUNE 1992

	Half-year to 30 June 1992 Notes	Half-year to 30 June 1991 Unaudited £m	Half-year to 30 June 1991 Unaudited £m	Year to 31 December 1991 Audited £m
Turnover	1</td			

## BANKING FINANCE &amp; GENERAL APPOINTMENTS

## Outstanding Opportunities in Europe

### High-profile roles in finance & administration Competitive packages

With continued success based on substantial investment, innovation and product strength, SmithKline Beecham is a transnational organisation with a position of world leadership in the healthcare market. Increasingly, our aim is towards 'globalisation' and the creation of a truly international company philosophy and culture. We have recognised the opportunities presented by the emerging markets of Central and Eastern Europe and have already made significant progress in identifying strategic goals. We are seeking early competitive advantage in these markets and now need three dynamic finance and administration managers to help broaden and control our business bases in Hungary, Poland and Czechoslovakia. Based in Budapest, Warsaw or Prague, each manager will have financial control over the operating unit and provide advice, guidance and support to enable the market to meet objectives. In addition to helping the General Manager in the development and evaluation of new business opportunities, you will also be responsible for the systems function within the organisation. You'll need to be educated to degree standard with a high level of self-motivation and diplomacy and superb communication, negotiation and organisational skills. In addition, your three years' post qualification experience in

an export/foreign currency environment should be accompanied by exposure to an operating unit, computer literacy and some knowledge of staff management and development. Sensitivity to foreign cultures, a good understanding of the current political, economic and social climate of the appropriate country and, ideally, knowledge of the language are all important elements. Whilst previous exposure to Eastern Europe is not a prerequisite, experience of working in an expatriate role would be advantageous.

A competitive expatriate remuneration package is offered, dependent on qualifications and experience, and includes a very attractive salary plus British-based benefits such as bonus and pension schemes. All necessary requirements for working abroad are arranged by SmithKline Beecham.

If you are interested in helping to expand our European operation, please send your full career details, indicating in which country you would like to work, to: Danuta Matthews, Personnel - Intercontinental, SmithKline Beecham Pharmaceuticals, SB House, Great West Road, Brentford, Middlesex TW8 9BD. Closing date for applications: 25th September 1992. Please quote Ref: FAM/HPC/FT.

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Canadian Imperial Bank of Commerce is one of the largest North American Banks and operates in many of the world's major financial centres across a range of activities. An excellent opportunity has arisen for an experienced Corporate Banker to join our North American Group based at our European Head Office at London Bridge.

Reporting directly to the Unit Head, the successful candidate will be responsible for managing and developing strong banking relationships in the Large Corporate/Investment Grade sector across a range of businesses. This role has considerable autonomy and the appointed person will be required to develop new customer relationships in addition to managing a portfolio of existing corporate customers. The target market will be UK corporates with North American business interests and UK subsidiaries of the Bank's North American client base.

Applicants must have strong business development and negotiation skills together with a good knowledge of financial markets. A mature presentation style is essential together with good credit judgment and the ability to work in a team environment. Relevant experience in a U.S. or Canadian business environment would be an advantage. In return we offer a competitive remuneration package, including full banking benefits.

Please send a full C.V., together with details of your current package, to: Jane Langley, Personnel Department, Canadian Imperial Bank of Commerce, Cottons Centre, Cottons Lane, London SE1 2QL.



**Canadian Imperial Bank of Commerce**

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Initially working as an assistant to the Managing Director, you will soon be involved in all aspects of the company's operations. This entails working with both brokers and communications staff and with systems analysts to design, develop and build new products. Responsibilities also include liaising with press clients and supporting and marketing the company's products throughout Europe.

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Applications, including a cv and details of current earnings, should be sent to: Mrs E M Mooney, Personnel Manager, Harlow Butler Broking Services, Adelaide House, London Bridge, London EC4R 0HN.

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Reporting to the UK Investment Manager, your key activities will include the detailed analysis of stocks and sectors, the compiling and presenting of reports, and ad hoc projects.

To be considered, you must:  be a graduate;  have at least two years' investment experience;  in UK equities. You must possess good analytical skills, and be able to present information clearly and concisely, use your initiative, and take responsibility for results produced.

A competitive salary will be offered, reflecting experience and qualifications.

Please send full career details, indicating current salary, to Ms Barbara Agyeman, Personnel Officer, United Friendly Insurance plc, 42 Southwark Bridge Road, London SE1 9HE. Closing date for applications: Friday 11th September 1992.

**United Friendly Insurance plc**

### Investment Analyst

EQUITIES

Our client, the subsidiary of a major bank and one of the UK's fastest growing asset management companies, wishes to strengthen its London-based equities research and fund management team by the addition of a specialist analyst for one or more of the main UK market sectors. The company is firmly committed to a policy of in-house research for the management of its UK equity investments and the requirement is for someone who has gained between three and six years' experience in the primary analysis of UK companies either in a stockbroking or an investment management firm.

In addition to a good academic

record and a professional investment management qualification candidates should be highly numerate and possess well-developed computer skills and the ability to communicate effectively with company executives. The working environment is stimulating and meritocratic and the position offers an excellent remuneration package which includes a company car and full banking benefits.

If you would like to be considered for this appointment, please write in complete confidence to:

IMR Recruitment Consultants, 1 Northumberland Avenue, Trafalgar Square, London WC2N 5BW (tel: 071-872 5447).

**I**  
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INVESTMENT MANAGEMENT RESOURCES

### Investment Analyst

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In addition to a good academic

record and a professional investment management qualification candidates should be highly numerate and possess well-developed computer skills and the ability to communicate effectively with company executives. The working environment is stimulating and meritocratic and the position offers an excellent remuneration package which includes a company car and full banking benefits.

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INVESTMENT MANAGEMENT RESOURCES

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## TECHNICAL ACCOUNTS MANAGER

c£37,500 plus benefits

London

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Responsible for a team of up to eight staff, you will report to the Chief Accountant. The position will require responsibility for the administration and accurate reporting of the Company's insurance operations; monitoring work flows; securing the timely settlement of the Company's rights and obligations; designing and developing accounting/computer systems and operational procedure manuals; within an expanding environment.

The successful candidate will ideally be aged between 35-45, should be a graduate and Chartered Accountant. You will have a thorough understanding of the insurance accounting and reporting functions gained either by currently being employed in such a position or through managing audits of companies in the insurance sector. First-hand experience of UK and international insurance regulatory requirements in a managerial capacity is essential. Personal qualities should include good communications skills, demonstrable analytical abilities, high energy levels and task orientation.

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## ACCOUNTANCY COLUMN

## Hopeful travellers should not miss boat next time

Andrew Jack on how audit opinions could be backed by other action to prevent another Land Travel debacle

A SHORT probing letter arrived earlier this week at the office of a small firm of chartered accountants in Bath, in the latest investigative salvo from Mr Nigel Griffiths, the Labour party's international trade and consumer spokesman.

It highlights the much broader issue of the adequacy of the government's existing mechanisms for detecting signs of trouble in companies - particularly those which are of public interest because they have many employees or a large number of individual customers.

The subject of Mr Griffiths' letter was Land Travel, the tour operator which went into liquidation in July leaving more than 2000 irate customers out of pocket and without their holidays. The accountancy firm was Shaw & Co, the auditor to the company.

The question was simple: what steps did the firm take to draw the attention of the public and the authorities to the financial plight of the company?

Shaw & Co is keeping silent about its response at present, while the partner most involved in the audit is away on holiday. But it has said it will provide an answer.

Meanwhile, Mr Griffiths has already had a detailed response from Price Waterhouse, which was auditor to the company until August last year.

The Land Travel case does not lend itself to the all too frequent charge levelled against the embattled accountancy profession: where were the auditors? In this case they appeared to be very much in the forefront. PW's letter to Mr Griffiths is

instructive for two reasons: it is damning, and it is based on public information. The firm says its audit opinion for the financial statements for the six months to March 31 1990 was "extensively qualified". It said it could not be satisfied that the company was a going concern because liabilities exceeded assets by £2.1m nor was it certain that £1.6m of debts and deferred expenditure were recoverable.

"Our audit opinion is unambiguous and expresses very clearly our concerns about the viability of the company," the letter continues.

The information it cites is, as the firm points out, on the public record in the accounts filed with Companies House, the government's corporate information agency.

So is the subsequent - and unusually long - audit opinion for the year to March 31 1991 from Shaw & Co, which concludes that the firm is unable to state whether the accounts present a true and fair view.

It stressed that the company had made a loss of £1.8m and had net liabilities of £4.1m, offset by long-term loans of £2.4m and a statement by Mr Valere Tjolle, the director, that he was confident that the company's trading position had since improved.

In fact, just one month after this statement was signed, Mr Robert Buller and Mr Michael Gerard of Grant Thornton were appointed as liquidators. They told creditors that there was little chance of receiving any or more than £1.6m they were owed.

Despite the warnings in the

accounts, the news clearly came as a great shock to most of those members of the public attending the meeting, including one who poured water over Mr Tjolle and another who threw torn copies of the company's brochures in his face.

With hindsight, there were a number of warning signs in the accounts which creditors and potential creditors could have read which might have caused them to query any exposure to Land Travel.

First, there are the auditors' qualifications and the notes and figures in the accounts. Second, the fact that Price Waterhouse - one of the largest UK firms - resigned last year as auditor to be replaced by a local firm. Third, that the accounts were filed extremely late; the 1989 and 1990 years were signed off and delivered to Companies House together in July 1991.

There is also a confusing saga in the previous few years of changing ownership, altered financial year-ends, loans from the holding company, and a previous period in which Shaw & Co was auditor.

The agency has already considered offering "triggered" searches which would alert users as soon information is received from companies. But its recent decision to cancel its ambitious computerisation project which would have allowed documents to be electronically scanned and "read" will make this difficult in the short-term.

A more practicable option - advocated by Mr Griffiths - is for a change in guidelines to require auditors to alert regulators to the accounts which they qualify. Only about 6 per cent of audit opinions were qualified or contained special comments last year according to a recent survey, meaning a far smaller

pool from which to start work. There would also clearly need to be a unit - probably within the DTI - to cope with the extra work involved in dealing with these notifications and investigating the companies concerned.

There would have to be clear guidelines about exactly what questions they could ask, what action could be taken. A wider issue is exactly how far the government should be involved in this process. But a strong case could certainly be made for those companies with influence over many members of the public, whether employees or customers.

Mr Robert Buller, the joint liquidator for Land Travel, is sceptical of these proposals. He believes that the trade creditors to the company were aware of the financial position, and that the DTI does not have the resources to cope with all the additional scrutiny which would be required. In his view, a more pressing case for reform to help the individual customers affected by the collapse would be compulsory bonding for travel agents.

However, Mr Bill Morrison, chairman of the Auditing Practices Board, is receptive to the idea of drawing attention to qualified accounts, although he says it would probably require a change of legislation. He suggests that there might be an "accounts ombudsman" to which auditors would send copies of any accounts they qualified or contained special

comments last year according to a recent survey, meaning a far smaller

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You should be able to take a hands-on approach when necessary, be able to work and communicate well at all levels and have the courage of your convictions. Opportunities to develop the role are excellent.

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A qualified accountant, you must have a shirt-sleeve, participative style. Experience in a plc would be an advantage whilst strengths in systems enhancement and development are essential. A background in multi-site distribution or service businesses would be a major plus in a role which also demands the ability to fit into an established team and sound commercial judgement.

Please send full personal and career details, including current remuneration level and daytime telephone number, in confidence, to David Owens, Coopers & Lybrand Executive Resourcing Limited, 43 Temple Row, Birmingham B2 5JT, quoting reference D431.

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Candidates should send a comprehensive cv. or telephone for an application form to Howgate Sable & Partners, Arkwright House, Parsonage Gardens, Manchester M3 2LF. Tel: 061-839 2000, Fax: 061-839 0064, quoting reference (F.T.716).

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**The Director of Finance:**  
• is the College's chief financial adviser  
• reports to the Managing Director and is a

member of the administrative senior management team

- is responsible for a large, well-qualified department
- Applicants should be:
- qualified professionals, experienced at formulating finance strategy and at senior-level policy making, preferably in a large, complex organisation
- excellent communicators
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**Further Details**

For more information and an application form, telephone Wendy McGovern on 071 589 5111 x 6690 (answeringphone) or 3359. Closing date for applications Monday 21 September.

**T**hese are outstanding opportunities to be part of a dynamic tax department whose increasing profile is recognised by senior management within the group. British Gas is one of the top-ten UK companies quoted on the International Stock Exchange; now a global force in the international energy sector, the company is continuing to expand its business base worldwide. With recent acquisitions in Eastern Europe and North America the company continues its strategy of searching for profitable activities outside the core gas business.

In light of the recent expansion of its business activities, Group Taxation continues to develop. Its aim is to provide a comprehensive taxation advisory service to the Group worldwide. As an integral part of the senior management team, the tax department provides significant input in formulating the overall business strategy of the Group. Individuals within the department enjoy a high degree of scope and freedom which allows them to use their technical expertise and business acumen to the full.

### Head of Group Taxation

Reporting to the Group Director of Taxation you will be responsible for (and supervise a staff of 23 engaged in) providing a taxation advisory, planning and compliance service in three key areas of the Group's worldwide downstream business operations:

- International new business and treasury issues
- Non E & P corporate taxes
- Indirect & Personal taxes

A qualified accountant or Inspector of Taxes you should currently be working as a Group Tax Manager within a major international corporation. A comprehensive knowledge of UK taxation and international taxation, as well as experience of sophisticated treasury products and mergers and acquisitions are essential for this high profile position. You must be confident and comfortable in communicating with Senior Management and used to managing a large commercial taxation department.

### Tax Managers (UK & International)

Two positions exist for exceptional individuals with an in-depth knowledge of UK taxation and international issues. Both positions report to the Head of Group Taxation with one position responsible for international new business and treasury issues and the other responsible for the Group's non E & P activities in the UK including the regional businesses.

As professionally trained tax specialists both positions demand a high level of technical competence. Successful candidates will be currently working within a commercial tax department or at senior manager level within a firm of professional advisors. The International Tax Manager will assume responsibility for two Senior Tax Advisors and the UK Tax Manager will have a staff of seven tax professionals.

### Senior Tax Advisor (International)

Working autonomously and with the Tax Manager (International), you will undertake a predominantly complex technical role covering the taxation aspects of acquisitions, investments and changes in the Group's business portfolio. You will also have responsibility for providing taxation advice on treasury operations, leasing activities and various cross-border structures for the Group.

A qualified accountant or Inspector of Taxes you will have built a successful career within either commerce or the profession. You will now be seeking to use your considerable experience of international taxation issues at the leading edge of commercial decision making. Expertise in project management and liaison with external advisors are essential prerequisites of this high profile role.

### Tax Advisor (Upstream)

Based in Reading and reporting to the Senior Tax Advisor (Exploration & Production) you will undertake a challenging role encompassing all aspects of Petroleum Revenue Tax which will involve substantial negotiation with the Oil Taxation Office. You will also be capable of dealing with other areas of corporate taxation for the group.

A trained taxation specialist, you will be familiar with the tax affairs affecting the upstream activities of a major international corporation. You must also be capable of undertaking project work with substantial taxation exposure and international involvement.

### The Rewards

Highly competitive remuneration packages will reflect the status and challenge of the positions including an excellent salary, 30 days annual leave, company car, profit-sharing and share-scheme. Relocation assistance will be provided where appropriate.

### Further Opportunities...

It is envisaged that positions will also be available for trained taxation specialists with a minimum of three years tax experience gained within either a professional or commercial environment. Opportunities will be based in both London and Reading and become available as existing employees progress within the Group management structure.

### To Apply

Contact Graham King at the Taxation Division of Robert Walters Associates on 071-379 3333, evenings and weekends on 071-226 4557. Or send your CV to him at 25 Bedford Street, London WC2E 9HP (Fax: 071-915 8714). Strictest confidentiality assured.

All CVs will be forwarded to Graham King.

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qualified accountants with significant relevant experience of enhancing management reporting in a major international group. Whilst financial services experience would be an advantage, it is not mandatory. Outstanding technical proficiency, coupled with a business-oriented and pragmatic approach, will be essential to establish credibility within the senior management team. Important personal attributes include excellent interpersonal skills, resilience and determination, enhanced by high levels of commitment and enthusiasm.

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Interested applicants should write, enclosing a detailed CV, to Roger Howell at the address below, quoting reference number 139.

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32 OLD BURLINGTON STREET, LONDON W1X 1LB FAX: 071-287 2821. TELEPHONE: 071-287 2820.

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### GERALD LIMITED FINANCIAL DIRECTOR/CONTROLLER

Gerald, an international company involved in the commodity brokerage and trading business is seeking applicants for a challenging position arising as a result of the firm's expansion at its London location.

The Gerald Group, with offices throughout the world including Stamford Ct., Tokyo, New York, Chicago and Lausanne has approximately 800 employees with 130 in our London location.

The Gerald Group is one of the world's principal metal merchants and maintains an important position in London and the United States in the areas of derivative markets and foreign exchange.

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This is a senior position and salary and benefits will be commensurate with this position in a medium sized city institution.

Applications with full C.V. to:

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An outstanding opportunity for a proven finance professional to assume both a functional and a strategic role in this well established, medium sized organisation, with synergised business activities in the printing, entertainments and paper sectors. As a key member of a young executive board you will work alongside the Managing Director in the pursuit of improved business performance and operating efficiency. Responsibilities in addition to ensuring tight financial management planning and budgetary control, will include the initiation and formulation of strategic plans, the continued development of a computerised, profit centre based, financial reporting system, and the provision of commercial advice to individual business unit managers.

You will be a qualified accountant, aged 30 to 40, with an impressive background of finance director/controller experience which has been gained in a multi-business manufacturing environment, utilising sophisticated DP and accounting systems. Candidates must be decisive and effective agents of change with proven inter-personal skills and a strong boardroom presence.

Male or female candidates should submit in confidence a comprehensive C.V. to: K.H. Thompson, Hoggett Bowers plc, 4 Mosley Street, NEWCASTLE UPON TYNE, NE1 1DE, 091-232 7455, Fax: 091-261 8438, quoting Ref: N13203/FT.

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## City

Schroders has a pre-eminent position as a leading international merchant and investment banking group. It enjoys an excellent reputation for providing service of the highest quality to its clients throughout the businesses in which it operates.

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Project Work - Reviewing and appraising accounting policies, funding strategies and interest rate risks; key member of team implementing sophisticated new software.

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Our client, a respected worldwide manufacturer, is seeking to appoint a Finance Director for its Far East operation.

Reporting to the Regional Managing Director, with a functional reporting line to the UK, you will be tasked with the financial management of their premier overseas operation. In addition, you will have significant involvement in the commercial management of the business.

To succeed in this role, you will have had demonstrable "hands on" experience, combined with commercial nous and the ability to represent the company effectively in the local community. Overseas experience would be beneficial though not essential.

The role is envisaged to last up to five years, by which time you will have groomed a local successor.

Please write with full CV, quoting reference B/393/92, to Steven French, or telephone 021-233 1666 for an initial discussion.

KPMG Executive Selection

Pear House, 2 Cornwall Street, Birmingham B3 2DL

## BACARDI EUROPE LIMITED

## Finance Manager

## Central London

Bacardi rum is the largest spirit brand in the world with annual sales of 22 million cases. The Bacardi organisation includes production, distillation, shipping and distribution companies worldwide.

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Key areas of responsibility will include:

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The successful candidate will be a qualified accountant, aged 27-32, with at least three years post qualification experience from within a marketing driven environment. Strong commercial skills together with excellent financial and technical abilities are a prerequisite. This is an excellent opportunity for an individual with the commercial acumen and communication skills to succeed in a demanding, growing business. Fluency in a second language, particularly Spanish, would be a distinct advantage.

Interested applicants should send a full curriculum vitae to Peter Gerrard at Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH.

## FINANCIAL DIRECTOR

c.£45,000 + Management Bonus + Car

## WEST LONDON

Our client, a successful and profitable subsidiary of a large British public group, manufactures high quality, branded, engineered products which are sold nationally to industrial, commercial and domestic users.

In Europe, some business is done through subsidiary companies and plans now exist to widen coverage of the market by acquisition or by setting up other subsidiaries.

The Company has a turnover of c£60 million, is a leader in its field and operates in a very competitive market place. However, good growth prospects together with effective management and financial controls will improve profitability and return on investment significantly.

The Financial Director reports to the Managing Director and will:

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Hearn Healy & Partners

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Tel: 071-495 4150

## Finance Director

## Central London

Our client is a £50m turnover specialist distribution subsidiary of a major European group, operating in a highly competitive niche. Although profitable, the company is experiencing difficult trading conditions in its core market and has defined a strategy to expand into related business areas, either organically or by acquisition.

The Finance Director will be expected to assist the Managing Director in leading the company through a period of substantial change. Major improvements will be required in all aspects of financial control, management reporting, business systems, cash management and profit planning. Additionally, the successful candidate must be capable

c £42,500 + Bonus + Car

of contributing to the formulation and execution of sound commercial strategies.

Candidates, aged up to 40, should be qualified accountants who are experienced at executive level in a fast moving, service company environment. Personal qualities must include a proven ability to initiate and manage change, coupled with an assertive, clear thinking approach to business problem solving. Interested applicants should forward a comprehensive curriculum vitae, quoting ref. 2659, to Alan Dickinson FCMA, Executive Division, Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH. Tel: 071 831 2000.

MP

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## Finance Director

## Shropshire

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within manufacturing and a thorough grasp of standard costing.

The capacity to review, develop and install appropriate information systems is essential.

If you are energetic, personable, persuasive and enjoy a challenge this opportunity could offer you the chance to develop significantly both personally and professionally.

Please apply in writing with CV and salary details, quoting reference F/717/B, to Paul Bailey, Ernst & Young Corporate Resources, PO Box 1, 3 Colmore Row, Birmingham B3 2DB.

ERNST & YOUNG

## Group Finance Director

## West Midlands

Our client is a Group of well established, autonomous companies, trading internationally in the manufacturing and engineering sectors. Current turnover is in excess of £60m and the Group has an aggressive development strategy, with the objective of flotation in the medium term.

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c £55,000 + Bonus + Options + Car

reporting, will be essential.

Candidates, aged 35-45, should be graduate Chartered Accountants, who have a proven track record of achievement in commercially demanding, fast moving, international manufacturing/engineering environments. Experience of managing external relationships with banks and investing institutions is essential.

Interested applicants should forward a comprehensive curriculum vitae, quoting ref. 2658, to Alan Dickinson FCMA, Executive Division, Michael Page

Finance, Page House, 39-41 Parker Street, London WC2B 5LH. Tel: 071 831 2000.

MP

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## FINANCIAL CONTROLLER

## LONDON/SURREY BORDERS

TO £30,000

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Reporting to and working closely with the Group Financial Director, your role will encompass both financial and management accounting. Key responsibilities will include the preparation of the Group's statutory and management accounts, the development of accounting systems and controls, and the management and training of the department's staff.

The successful candidate will be a qualified accountant, in his/her thirties, with at least five years proven financial and management background. You will already have gained practical experience of implementing and monitoring financial control systems within a well-established organisation, preferably including exposure to manufacturing accounts. This must be backed by strong communication, management and PC skills combined with the ability to perform effectively under pressure in our "hands-on" culture. You will be dynamic and ready to take on a new challenge. A group role is envisaged within six months.

In the first instance, applicants should write with full CV to: Kieran Best, Personnel Manager, Tempo/Bonsai Group, 1 Wheatsfield Way, Kingston-Upon-Thames, Surrey KT1 2TU.

## QUALIFIED ACCOUNTANT

Chartered loss adjusters require commercially orientated accountant for claims work. Remuneration commensurate to age and experience.

Apply in writing with C.V. to:

Tony Whitaker, FCCA, FCILIA

Cunningham Hart (UK) Limited

International House

1 St. Katharine's Way

London E1 9UN

Kush Housing Association is a well established Housing Association set up primarily to cater for the housing needs of the local African and Caribbean community by providing affordable homes of the highest possible quality. The Association is poised to implement ambitious plans aimed at increasing its capital allocation.

In this context the Management Committee is determined to put in place a senior management team of the highest calibre who will create a framework compatible with the Association's long term growth objectives.

## FINANCIAL CONTROLLER - SALARY £22 - £27K

We are seeking an outstanding qualified accountant with exceptional management skills who will be responsible for the accounting and financial administration of the Association.

You must be able to demonstrate:

- A successful financial management track record.
- Experience of appraising and funding capital requirements.
- Good commercial judgement.
- The ability to work as part of a team and contribute to wider management objectives.

The candidate must possess a recognised accountancy qualification and good communication skills, both written and oral, and be able to contribute to the formulation of policy. Previous experience with a Housing Association or charity will be desirable.

APPLICATION FORMS ARE AVAILABLE FROM:

Kush Housing Association  
98 Stoke Newington High Street,  
London N16 7JA.

Tel: 071-273 7783

Closing date for application form 18 September 1992



## Bear Stearns

## MANAGEMENT ACCOUNTANT

Bear Stearns, a leading firm of American Stockbrokers and Investment Bankers, wants to employ a Management Accountant to be based at its London Office at Canary Wharf. Duties will include analysis of monthly management reports, development of management information systems and focus on expense controls.

We require a qualified CA, with approximately 2 years experience (preferably in the investment services industry), computer literate and with good communication skills. Interested candidates should send their C.V. to:

Miss S. Paton

Bear Stearns International Limited

One Canada Square

London E14 5AD

STRICTLY NO AGENCIES

## ACCOUNTANTS

GRADE 7 LEVEL. Salary £24,928 - £27,819+.

Pay award pending. Posts based on Basingstoke, Cambridge, Manchester and Nottingham.

SENIOR EXECUTIVE OFFICER LEVEL. Salary £18,461 - £23,567+.

Pay award pending. Posts based on Cambridge, Manchester and Newcastle.

The aim of the Employment Department is to support economic growth by promoting a competitive, efficient and flexible labour market. We work in partnership with the network of 75 Training and Enterprise Councils in England which deliver programmes and services contributing to this aim.

We are seeking to appoint Accountants who will become members of local management teams responsible for negotiating, monitoring and controlling contracts with TECs, and managing substantial local budgets.

You must be a professionally qualified member of one of the CCAB bodies and preferably have a degree. Ideally you will have had experience in audit, working with senior management to overcome problems identified in audit, and in managing the finances of your own organisation.

Salaries (under review) are currently in the range £24,928 - £27,819 (for Grade 7s) and £18,461 - £23,567 (for SEOs) with further increments, depending on performance, up to £33,175 for Grade 7s and up to £25,566 for SEOs. Starting salary will depend on qualifications and experience.

## EMPLOYMENT DEPARTMENT



## FINANCIAL ANALYST

BROAD EXPERIENCE IN EXPANDING INTERNATIONAL GROUP

Our client is a well established and financially sound UK plc, as well as a market leader, and has a strong track record in profitable international sales. The Group has also had very favourable reactions, both in the City and media, to its latest international acquisition activities.

This continued profitable growth demands the recruitment of additional fast-track young Qualified Accountants to join the Group Head Office team. The responsibilities of these positions are varied, in response to the needs of the business, and will include:

- Periodic financial analysis, management accounting, budgeting, forecasting & planning, and reporting; and analysis of financial and commercial results, including acquisition studies.
- You will be expected to be flexible between the City, London, and an additional responsibility of the role. In addition you will be:
- Ambitious and confident, able to bring a dynamic and highly valuable contribution to a large and successful international organisation. The position offers career opportunities (both in the UK and overseas) and progression into a senior line role for the right individual who is able to contribute significantly to this initial challenge.
- An individual with a strong financial background.

A second EUROPEAN language would be advantageous but is not essential. If you feel that you would like to discuss this exciting opportunity further you should write to Karen Wilson BA ACA at FMS, 5 Brecks Buildings, Chancery Lane, London EC4A 1DY enclosing a recent CV and a note of current salary.

WEST END

AGE 24-29  
YEARS

£30-35,000pa  
plus CAR



Mercedes-Benz  
Finance Ltd.

To develop our Treasury function we need an:-  
ASSISTANT TREASURER  
Milton Keynes

You will be responsible for cash flow control and forecasting, recording cash movements within the Treasury Department and liaising with banks and the Daimler-Benz Holding Company in London. You should be thoroughly familiar with UK capital market instruments. Additionally, it is highly desirable that you have a background in either financial analysis or accounting. A knowledge of computer spreadsheets is essential.

Aged 23-30, with a BSC in Economics/MBA and studying for the ACT examinations, you will welcome a great deal of responsibility, and will be looking for progression within the Daimler-Benz Organisation.

This is an exceptional opportunity, offering excellent salary and benefits, to someone with the drive and personality to make a real contribution to a growing Company.

Written replies only, please to: Janina Powiat, Personnel Manager, Mercedes-Benz Finance Ltd., Marborough Court, Sunrise Parkway, Linford Wood, Milton Keynes MK14 5YR.

**LEASING  
& FINANCE**

## Financial accountant

TO £34,000 PLUS CAR

MAJOR SUBSIDIARY

This client is the major subsidiary of a fast changing British PLC. The Company has a large national distribution network supporting customer requirements at short notice and turnover is around £100m. It has recently installed a new integrated accounting system and as a result this new position has been established to ensure the potential of the system is fully realised. The Company is conveniently based in East London.

Reporting to the Finance Director and managing and developing a 20 strong department, the Financial Accountant is charged with ensuring the benefits of the new system are maximised in the areas of Financial Accounting, Payables and Receivables.

Candidates must be qualified with an ACCA or ACA and they will be over 35. Technical proficiency is essential as is a strong ability to manage and respond to change through a practical results oriented style. Experience of a high transaction distribution company with first class systems is essential. If you are interested in making a significant contribution to the development of this Company please reply in confidence by sending your Résumé to Eastwood Consulting, 22-25 Sackville Street, London W1X 1DE. Please quote reference 589.

**EASTWOOD  
CONSULTING**

**INTERNATIONAL FINANCE CO-ORDINATOR**

required for international group to provide an overview of and monitor a diversified investment portfolio. University degree, accountancy qualifications and a background in securities and investment preferred. Computer literacy and good references essential. Probably aged about 25.

Please send CV and references to: Simonds & Simonds, 14 Donington Street, London EC2M 2RJ. Ref: 8000X. to arrive no later than 7th September 1992.

## Assistant Treasurer

### BE THE IDEA BEHIND OUR SUCCESS

INTELSAT, a global member-owned telecommunications organization, is seeking an Assistant Treasurer with sharp business acumen and the ability to generate creative ideas to lower our overall cost of capital and enhance our financial competitive and strategic strengths. Specifically, you will develop and evaluate external financing alternatives and manage and administer overall cash investment, and short- and long-term debt and foreign exchange and general corporate risk portfolio policies and operations.

This prestigious role requires an MBA or equivalent and 10-15 years experience in various cash and treasury management disciplines (emphasizing external financing, investment, debt and risk portfolio selection and banking and investor relations). Must have 5-7 years experience in applied creative financial products for financial ventures; ability to work with all levels of management; and excellent written, verbal and presentation skills. Knowledge of French and/or Spanish is desired.

Put your ideas to work for your success and ours, and send your resume in confidence to: INTELSAT, 3100 International Drive, NW, Box 21-FT, Washington, DC 20008-3098, USA; FAX: (202) 911-7150. Non-U.S. citizens are encouraged to apply.



## Head of Operational Review

### Substantial International Plc

North West

c.£37,500 + Car + Bonus + Benefits

Key senior role to establish effective operational review function within major division of this expanding and profitable international plc.

Significant project work pre and post acquisition; international exposure.

#### QUALIFICATIONS

- Chartered Accountant, aged 28-35, either a manager in the profession or currently in industry.
- Ideally industrial and retail audit experience and exposure to sizeable international organisations. Computer literate.
- Motivated, ambitious and excellent communicator. Credibility to work with and influence senior management and the Board.

Please write, enclosing full cv, Ref ML3-83  
Courtill House, Water Lane, Winslow,  
Cheshire, SK9 5AP

NB SELECTION LTD - a Norman Broadbent International associated company  
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#### FINANCE DIRECTOR (DESIGNATE)

£30-£35,000 pa+car+benefits

West London - M3

Our client is a FMCG manufacturer requiring a qualified accountant to take complete responsibility for financial and management accounts, budgetary control, cash management and the DP function. Candidates should have the communication skills to represent the group externally as well as the experience to contribute to the company's management and development in a fast growth environment.

The best qualified candidates will have at least five years post qualification experience, ideally gained in a manufacturing environment and strong computer skills (specific experience of utilising Tetra Chameleon in Manufacturing software would be a considerable advantage). Prospects within this growing company are outstanding.

Interested candidates should write enclosing a full CV to:

Hacker Young - Professional Recruitment

St Alphege House

2 Fore Street

London EC2Y 5DH

Quoting reference: JEE/H12



Chartered Accountants

A member of M&P  
Hacker Young International

#### FINANCIAL CONTROLLER

LONDON/SURREY BORDERS TO £30,000

The recent merger of Tempo plc, a profitable, independent electrical retailer and Bonsai Ltd, a leading PC distributor, has led to the creation of this important position at the Group Head Office in Kingston, Surrey. Our annual turnover is around £100m and we are currently undertaking an ambitious expansion programme.

Reporting to and working closely with the Group Financial Director, your role will encompass both financial and management accounting. Key responsibilities will include the preparation of the Bonsai statutory and management accounts, the development of accounting systems and controls, and the management and training of the department's staff.

The successful candidate will be a qualified accountant, in higher thirties, with at least five years proven financial and management background. You will already have gained practical experience of implementing and monitoring financial control systems within a well-established organisation, preferably including exposure to manufacturing accounts. This must be backed by strong communication, management and PC skills combined with the ability to perform effectively under pressure in our 'hands-on' culture. You will be dynamic and ready to take on a new challenge. A group role is envisaged within six months.

In the first instance, applicants should write with full CV to:

Kieran Basu, Personnel Manager,  
Tempo/Bonsai Group, 1 Wheatsheaf Way,  
Kingston-Upon-Thames, Surrey KT1 2TU.

#### FINANCIAL CONTROLLER/FD DESIGNATE

London SE

£30,000 plus bonus & car

Our client is a privately-owned company trading as a specialist builders merchant. The business occupies an established market position as an approved stockist for a number of market-leading branded product ranges. The organisation now has a need for a dynamic accountant to take responsibility for the company's financial affairs and this need is reinforced by the company's plans for expansion.

**The Role**

- As an equal partner in the management team of three, provide real leadership to the direction and development of the business.
- Complete responsibility for financial and management accounts, budgetary control, cash and stock management.
- Review and rationalise of existing routines.
- Provide strong leadership to the company's small finance team.

**The Candidate**

- Graduate calibre qualified accountant aged over 30.
- Willingness to adopt a 'hire-sleeps' approach and the drive to achieve results.
- Self-starter with the energy and entrepreneurial flair to contribute as a quasi-partner.
- Computer literate.

For the right candidate, an attractive remuneration package is offered including an immediate profit-related bonus, and a longer-term opportunity of significant equity participation.

Interested candidates should forward a comprehensive curriculum vitae quoting reference M&P to Tony Steinlein at Chichester Vale, 25-25 Castle Street, Reading, Berkshire, RG1 7BH.

#### NEWLY QUALIFIED CIMA OPPORTUNITIES

## Financial Planning & Analysis Gloucestershire

c £30,000 + FX Car + Benefits + Relocation

Our client is a world class organisation with a turnover for 1991 in excess of £2.5 billion and pre tax profits of £206 million.

As the world leader in its field, the Group is committed to building on its strong European base to meet the challenges of the 1990s. The Group recently announced a £165 million capital investment programme in their research, development and manufacturing operations in Europe.

A challenging and exciting opportunity has arisen for a high calibre accountant to provide expert support to the Electronics Manufacturing Division. Reporting to the Financial Planning and Analysis Manager and working closely with the Electronics Business Centre Manager and his team, key responsibilities will include:

- Compilation of annual plans
- Investment appraisal of capital acquisitions and assessment of financial viability
- Development of standard and product costing systems

For further information please write, enclosing a comprehensive CV in the strictest confidence to:

Paul Toner, Regional Manager, Michael

Page Finance, 29 St. Augustine's Parade,

Bristol BS1 4UL



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#### FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Vous faites partie d'un accord publicitaire avec les ECHOS le quotidien économique le plus important en France. Dans la rubrique "Offres d'emploi Internationales", une annonce sera également faite dans les ECHOS, dans le Financial Times et LES ECHOS. Cela permettra de faire connaître l'impact de votre message sur les cadres dirigeants en Europe. Chaque semaine, les annonces paraissent dans les ECHOS le mardi et dans le Financial Times le mercredi ou le jeudi (le vendredi dans l'édition Internationale du Financial Times). Pour de plus amples renseignements, veuillez contacter:

STEPHANIE COX-FREEMAN

071 873 4027

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# *Passed Finalists List*

# CIMA

The names given below are successful candidates in CIMA's Stage 4 (final) examination taken in May 1992. In the United Kingdom the pass rate was 40.7%. The pass rate for home and overseas students combined was 33.3%. The locations given are those of the exam centre where the candidates sat.

The pass rate for home and overseas students combined was 33.3%. The locations given are those of the exam centre where the candidates sat.

**B**  
CJ BADGER, Wednesbury; PF BADURDEEN, Colombo;  
JN BAILEY, Birmingham; PA BAILEY, Dunstable;  
PD BAILEY, Manchester; RM BAILEY, Reading;  
EM BAINEBRIDGE, Nottingham; JC BAIRD, London  
Central; US BAIKAL, London Central; D BAKER,  
Liverpool; SL BALSARA, Birmingham; RC BANKS,  
Birmingham; TD BANKS, Peterborough; JC BANNER,  
Dunstable; MD BAPTIST, London Central; JM BARBER,  
Bletchley; PJ BARLOW, Edinburgh; DS BAREHAM,  
London East; PW BARKER, Leeds; PJ BARLOW,  
Northampton; G BARNES, Stockport; SJ BARNES,  
Croydon; JP BARNETT, Newcastle; TJ BARNETT,  
Leeds; S BARRON, Sheffield; SJ BARROW, Preston;  
BPM BARRY, Watford; K BARRY, London West;  
AR BARTLETT, Cardiff; AC BARTON, Nottingham;  
BASRIN BIN HSAIN, Kuala Lumpur; R BATE, London  
Central; DP BATEMAN, London West;  
CM BAVEYSTOCK, Reading; NA BEATON,  
Southampton; JR BEATY, Aberdeen; J BECK,  
Wesminster; AC BECKWITH, Chelmsford;

JT CONNOLLY, London; P CONNOR, Hull; CP COOK,  
Southampton; JNH COOKE, Gaborone; SD COOLES,  
London Central; CA COOPER, London East;  
DJ COOPER, Manchester; PG COOPER, Derby;  
C CORBETT, Duthie; EM CORCORAN, Edinburgh;  
JH CORDNER, Swindon; SM CORKILL, Southampton;  
SJ CORNELIUS, Orpington; DA CORNS, Wednesbury;  
EP CORRIGAN, London Central; NM COSTA, Leeds;  
K COTTRELL, Worthy Down; K COWAN, Glasgow;  
DM COX, Slough; S COX, Dunstable; MA COXON,  
Nottingham; AJ CRANN, Coventry; EA CRATCHLEY,  
Derby; MR CREASEY, London Central; PE CREEK,  
Peterborough; NG CREEES, Swindon; MC CROFT,  
Kingston Upon Thames; DA CROMBIE, Slough;  
JE CRONIN, Worthy Down; AJW CROUCHER,  
Southampton; P CROUCHER, Orpington; SD CROUD,  
Southampton; R CROWTHER, Wednesbury;  
NSW CRYMBLE, Manchester; RL CRESJEN, Maledone;  
G CULLEN, London Central; JE CURTIN, Northampton;  
PA CURTIS, London South; S CUTTELL, Kingston Upon  
Thames; SJ CUTTING, Slough;

CA BEEDEE, Bletchley; CB BEDFORD, Norfolk;  
MB BEDFORD, Reading; DP BEECH, Southampton;  
WB BEEDLE, Shetland; CG BEER, Nottingham;  
YC BEER YOKE CHOOI, London Central; KT BEIRNE,  
Watford; J BELL, Edinburgh; CJ BELLINGER,  
Southampton; JW BELLSHAW, London West;  
AJ BENNET, Glasgow; RP BENNIE, Glasgow;  
JL BENTON, Wigan; HK BEVENIN, Middlesbrough;  
SR BEVENLU, London Central; CJ BERRY, Blackburn;  
JM BEWICK, Coventry; D BETHOM, York;  
GS BHANDAL, Wednesbury; SB BHASKARAN, London  
Central; S BHAYANI, Watford; S BHOLAK, Mauritius;  
BIGGS, Shetland; IR BIRD, Birmingham; RG BISHOP,  
Southampton; M BISHOP-BAILEY, Worthy Down;  
MC BISHAM, London West; DB BLACK, Derby;  
GN BLACKLOCK, Southampton; MB BLACKWELL,  
Kingston Upon Thames; A BLAIN, London Central;  
S BLAIR, Southampton; JE BLAKE, Southampton;  
VA BLEASE, Derby; A BLEYTHING, Tauron;  
WG BOEDHARDT, Hong Kong; LS BOGAHAWATTE,  
Colombo; DA BOHAN, Athlone; JR BOLSTER,  
Winchester; MJ BOLTON, Southampton; K BOND,  
London Central; LA BOND, London East; RSF BOND,  
Watford; K BONE, Southampton; J BONG KIM FOOK,  
Kuala Lumpur; BOOK BOON KEONG, Kuala Lumpur;  
JM BOOTH, Birmingham; M BOTHA, Cape Town;  
RC BOULJE, Durban; NC BOURKE, Worthy Down;  
TJE BOWEN, Slough; D BOWKER, Manchester;  
SB BOWKER, London East; JDM BOWLER, London  
Central; D BOWMAN, Slough; SK BOX, Birmingham;  
JM BOYD, Manchester; JD BOYLE, Bletchley;  
SS BRAVYN, Reading; LJ BRAMCPOOL, London  
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GJ BRADWELL, Watford; VM BRADY, London East;  
JL BRAIN, Cambridge; PM BRAMLEY, London West;  
JM BRAZIER, Slough; BM BREEN, Stoke; NAE BRIDGE,  
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BR BROWN, Stoke; MJ BROWNE, Reading;  
PM BROWNING, London Central; NC BRUNNING,  
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PC BRYAN, Kingston Upon Thames; TBUCK, Blackburn;  
WA BUCKNALL, London West; WJL BURGER, Cape  
Town; MD BURKE, Watford; NS BURKETT, Cape Town;  
E BUSKEY, Manchester; P BUSANDRI, London North;  
DM BUTTS, London Central; JS BUXTON, Bletchley;  
SAM BYRNE, London South;  
JL DALTON, Watford; NJ DALTON, Middlesbrough;  
PA DALY, London West; HL DALZELL, Nottingham;  
EC DANCER, London Central; JFA DANIELS,  
Wednesday; AJ DAULBY, Liverpool; KJ DAVENPORT,  
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London Central; MJ DAVIS, Cheltenham; PAG DAY,  
London North; WDV DE ALWIS, Colombo; M DE BEER,  
Cape Town; RA DE COSTA, Colombo; A DE KOCK,  
Cape Town; WY DE LEEUW, Cape Town; AR DE ROSE,  
Colombo; DGD DE SILVA, Colombo; GHT DE SILVA,  
Colombo; HN DE SILVA, Colombo; KS DE SILVA,  
Colombo; RRS DE SILVA, Colombo; SBD DE SILVA,  
Colombo; TH DE SILVA, Colombo; WML DE SILVA,  
Colombo; VD DE SOUZA, Hanape; CP DEGNAN,  
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DONNELLY, Swindon; DL DONNELLY, Reading; ML  
DONNELLY, London West; P DONOVAN, Derry (N.I.);  
(North Wales);  
V DORAH, Mauritius; KP DORAN, Luton; JE DORSETT,  
Swansea; P DOWLING, Dublin; DS DOWNE, Leeds;  
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London North; S DUNBAR, Peterborough;  
PWT DUNCAN, Edinburgh; RG DUNLEAVY,  
Chelmsford; NM DUNIN, Cheltenham; WP DUNNE,  
Dublin; SJ DUNNILL, York; SG DWAN, Limerick;  
M DWYER, Dublin;

MR CADER, Colombo; R CAHILL, London Central;  
 NW CALVERT, Birmingham; FM CAMERON,  
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 Upon Thames; KG CANT, Chelmsford; DA CAPEWELL,  
 Birmingham; S CAPPER, Stoke; ESH CAPSTICK,  
 Liverpool; SJ CARPLEAM, Cape Town; P CARLIN,  
 Manchester; LM CARNETRO, London Central;  
 PD CARPENTER, Derby; JM CARR, Northampton;  
 AR CARTER, Middlesbrough; SE CARTER, London  
 Central; B GARTLEDGE, London Central; HM CARTY,  
 London Central; MP CARVER, London North; A CASEY,  
 Dublin; JM CASEY, Dublin; SD CASPER, London West;  
 MBD CASSIDY, Maldon; SA CATHCART,  
 Chelmsford; BW CATHRO, London West;  
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 CHAN POH LENG, Kuala Lumpur; CHAN SAI KHUEN,  
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 A CHARGE, Slough; MG CHATT, Southampton;  
 CHAU WAI KUNG, Hong Kong; CHAY SIEW MUN, Kuala  
 Lumpur; KA CHELLARAJA, Colombo; CHEN YU MEI,  
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 CHEOK CHOOON TUCK, London North;  
 CHEONG KAH LAI, London Central;  
 SHERING CHIN GUAN, London Central;  
 RT. CHERRY, London Central; C CHEUK KA YEU, Hong  
 Kong; R CHEUNG WAI YI, Hong Kong;  
 CHIA BOON SHENG, Kuala Lumpur; MJ CHIDWICK,  
 Middlesbrough; CHIN CHOY KEUN, Kuala Lumpur;  
 CHIN KAH KIT, Kuala Lumpur; ID CHISHOLM, London  
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 CA FARTHING, Peterborough; S FAULKNER, Liverpool;  
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 Melbourne; ND FERNANDO, London West; S FETTES,  
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 A FINLAYSON, Aberdeen; CH FINN, Birmingham;  
 AJ FISHER, Slough; AJ FISHER, Manchester;  
 KD FISHER, Baiton; MW FISHER, Middlesbrough;  
 NC FLEMING, Glasgow; TE FLETCHER, Watford;  
 PJ FLYNN, Dublin; FOO FONG NGAN, Kuala Lumpur;  
 D FORD, Newcastle; SK FORD, London West;  
 RWW FORREST, Hamilton; JY FOSTER, Derby;  
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 London South; RM FROST, London South;  
 JR FULCHER, Dursley; BM FUNDIRA, Hanover;  
 FUNG WAI TAT, Hong Kong;

G

AS GAETA, Middlesbrough; DP GALBRAITH,  
 Birmingham; GA GALLIANO, Croydon; WDR GALT,  
 Glasgow; PA GALVIN, Birmingham; AM GAMSTON,  
 Kingston Upon Thames; TA GARSTANG,  
 Middlesbrough; SJ GARVIE, Northampton;  
 GB GAUGHRAN, Northampton; CR GAVIN, Croydon;  
 KE GEBHARDT, Johannesburg; LT GENNOE,  
 Wednesbury; MT GHOSH, Colombo; SJ GIBSON,  
 Chelmsford; SP GIBSON, Oxford; BS GILL, Slough;  
 PG GILL, London West; SJ GILL, Kingston Upon Thames;  
 PJ GILLESPIE, Kingston Upon Thames; JC GILPIN,  
 Cheltenham; LP ENGLAND, Winchester; DB EREDEM,  
 Port Harbour; SJ EVANS, London West; IE EVANS,  
 Edinburgh; GL EVERAL, Stoke; PJ EWART, Belfast;  
 RWA EWINS, Kingston Upon Thames;

ANANDNARAYAN, Colombo;  
GOH SWEE LAN, Kuala Lumpur; TW GOOD, London  
South; RD GOODMAN, Kingston Upon Thames;  
MR GOODSEL, Kingston Upon Thames;  
DSJ GOODWIN, Worthy Down; RS GOONETILLEKE,  
Colombo; CA GORDON, Edinburgh; PM GORDON,  
Croydon; PA GORTON, Manchester; AT GOSLING,  
Liverpool; RC GOULD, London South; CA GOULTY,  
London West; HL GRAHAM, Preston; MJ GRAINGER,  
Wednesbury; SH GREAVES, Liverpool; TI GREEN,  
Blaenau Gwent; N GREENFIELD,  
Birmingham; NG GREENWOOD, Watford; MD GREGG,  
Southampton; DS GREGORY, Newcastle; JL GRIFFITH,  
Coventry; AP GRIFFITHS, London Central;  
JK GRIFFITHS, Wakefield; PM GRIFFITHS,  
Wednesbury; AK GRIMLEY, Derby; PE GROEPE,  
Pottersbar; DG GUERIN, Dublin;  
MKV GU/MASEKARA, Colombo; MPA GUNEWARDENE,  
Colombo; CS GUINNS, London Central; CG GURA, Hanse;  
K GURAM, Derby; MF GURMAN, Southampton;  
H GWATKIN, Liverpool;

T HABIB, Leeds; MJ HACKETT, Derby; WJ HADLEY, Wednesbury; AI HAFEEL, Colombo; VB HAGAN, London Central; H HAINES, Liverpool; JG HAINES, Johannesburg; KE HAINES, London East; BA HALL, Leeds; CJ HALL, Nottingham; GA HALL, Northampton; RL HALL, London West; MA HAMBLETT, Wednesbury; FMH HAMIL, Belfast; K HAMIL, Glasgow; S HAMILTON, Sheffield; SW HAMMETT, Orpington; S HANIF, Slough; MN HANIFF, Kuala Lumpur; NH HANIFFA, Colombo; WM HANNA, Glasgow; CH HANS, Fon Elizabeth; GR HANSEN, Birmingham; JFD HARCOMBE, York; GC HARDEN, Oxford; DS HARDIE, Derby; NM HARDING, Southampton; ML HARGREAVES, Peterborough; MR HARMER, Chelmsford; ADD HARRIES, Nottingham; AR HARRIS, Swindon; KM HARRISON, Jakarta; NC HARRISON, London Central; RD HARRISON, Birmingham; SL HARRISON, Northampton; CF HART, Oxford; JM HART, Manchester; AJ HARTLEY, Dursley; LA HARTLEY, Glasgow; SJ HARVEY, Pitsea; SA HASAN, Slough; N HASSAN, Karachi; JA HAWKES, Tipton; RA HAWKIN, Cambridge; DJ HAWLEY, Wednesbury; DA HAYDEN, Athlone; AB HAYES, Maidstone; IM HAYNES, Luton; AJ HAYSON, Bristol; ME HAYTON, Chelmsford; SC HAYWARD, Southampton; M HAYWOOD, Coventry; NP HAYWOOD, Nottingham; DJ HAZELL, Slough; M HALEY, Corby; PA HEATH, Stirling; CW HEATON, Preston; MC HEDUAN, Slough; JP HEFFERON, Belfast; KMA HEMASIRI, Riyadh; AC HENDERSON, Manchester; JFR HENDERSON, Croydon; SG HENDREN, Glasgow; JC HENN-ALLEN, Birmingham; NP HENNESSY, Dublin; JR HENSHAW, Bournemouth; HW HERBST, Cape Town; DA HERD, Peterborough; BKH EXTRAL, Manchester; SP HEY, York; PD HEYWOOD, Slough; JL HICKSON, London West; DM HIGGINS, Amsterdam; DE HILL, London Central; DR HILL, Newcastle; KL HILLSDEN, Derby; D HINES, Southampton; DS HINES, Coventry; JE HIRST, Walsall; SM HIRST, London Central; CA HOADE, Slough; RE HODGETTS, London West; JW HODGSON, Newcastle; JA HOLBROUGH, Newport; GL HOLDEN, London Central; GW HOLDEN, Cambridge; MD HOLLAND, London Central; P HOLLAND, Glasgow; CL HOLLOW, Nottingham; TR HOLME, Manchester; RV HOLMES, Worthy Down; RG HOLROYD, Leeds; ADW HOOD, Wigan; GF HOOD, Worthy Down; PA HOPEWELL, Nottingham; PTH HOPKIN, Slough; ML HORN, Southampton; DC HORROBIN, Coventry; ID HORFSALL, Coventry; JA HORSLY, Leeds; MB HOUUGHTON, Leeds; PJ HOUGHTON, Middlesbrough; SA HOWARD, Southampton; HUANG LEE MENG, Kuala Lumpur; AJ HUCKLE, Reading; NC HUDSON, Deseide (North Wales); RM HUMPHREYS, London Central; DR HUNT, Liverpool; PH HUNT, Luton; SC HUNTER, Preston; SJ HUNTER, Sheffield; TJ HUNTER, Bournemouth; MH HURLOCK, Chelmsford; AJ HURWORTH, Middlesbrough; MZ HUSAIN, Colombo;

**J**  
R INDRA, Croydon; PJ INGLIS, Birmingham;  
AN INGRAM, Luton; KS IRONSIDE, Winchester;  
M IRWIN, Coventry; NJ ISAACS, Worthy Down;  
SN IYENGAR, Bombay;

**J**  
AP JACKSON, London East; D JADAV, Watford; HL  
JADAV, Watford; ACK JALLI, London Central;  
HM JAMILDEEN, Colombo; LE JAMES, London North;  
ZB JANSEN, Johannesburg; W JAYAKANTH, Colombo;  
WJD JAYALATH, Colombo; ASJAYASINGHE, Colombo;  
ASN JAYESINGHE, Colombo; CM JEFFREE,  
Nottingham; K JEGESWARAN, Watford;  
MFJ JENNINGS, Croydon; CR JOBY, Norwich;  
BV JOHNSON, Gaborone; FM JOHNSON, London  
Central; GF JOHNSON, Liverpool; LJ JOHNSON,  
Desdole (North Wales); RP JOHNSON, Southampton;  
SL JOHNSON, Dunstable; RL JOHNSTON, London  
Central; JA JOLLIFFE, London South; BG JONES,  
Dublin; CA JONES, Stoke; CH JONES, Slough;  
EC JONES, Swindon; HS JONES, Stoke; JP JONES,  
Coventry; MD JONES, Southampton; PA JONES,  
Swindon; PC JONES, Liverpool; SA JONES,  
Southampton; SE JONES, Manchester; SR JONES,  
Manchester; HJ JOWETT, Nottingham; HA JUDGE,

MI LAMBERT, Swindon; TA LAMBERT, Teunton; CM LANDERS, Limerick; KL LARNER, Wednesbury; A LATHBURY, Birmingham; EJ LATTO, London North; LAU KIM PEOW, Kuala Lumpur; GRT LAUGHLIN, Hamilton; M LAW, Wednesbury; AM LAWRENCE, Wednesbury; JA LAWRENCE, Hull; SJ LAWRENCE, Bristol; SK LAWRENCE, Slough; F LAWTON, Swindon; HS LAY, Cambridge; MAG LAY, Oxford; S LEA, Peterborough; PK LEDDY, Dublin; RD LEE, London Central; SD LEE, Exeter; VL LEE, Leeds; LEE CHIN SOON, Kuala Lumpur; LEE CHOI FOON, Kuala Lumpur; LEE KOK PIEW, Kuala Lumpur; SLL LEE LAI SHAN, London Central; LEE MAN CHEUNG, Hong Kong; LEE MONG FANG, Kuala Lumpur; LEE POH LUAN, Penang; LEE SHIK KEE, Penang; LEE SUAT HANG, Kuala Lumpur; LEE TAK KUEN, Hong Kong; LEE WEA, Kuala Lumpur; LEE YOKE KUNG, Kuala Lumpur; J LEIGH, London East; M LEIGHTON, London Central; DJ LENLEY, Slough;

OC LENNARD, Slough; LM LEONARD, Dublin;  
LEONG BENG CHEONG, Singapore;  
LEONG CHONG PENG, Kuala Lumpur;  
LEONG TUCK WENG, Kuala Lumpur; IS LESLIE,  
Birmingham; M LEUNG, Slough; JL LEWIS, Preston;  
S LEWIS, Wakefield; F LIGHTFOOT, Daiside (North  
Wales); LIM CHEE CHEONG, Kuala Lumpur;  
LIM CHIN BENG, Singapore; LIM ENG KUN, Kuala  
Lumpur; LIM SAY LEONG, Penang; LIM SIEW SIEW,  
Kuala Lumpur; LIM THEAM HOCK, Penang;  
LIM THAN LOONG, London Central; JS LIMB, London  
South; EW LINDSAY, Edinburgh; BP LINEHAN, Dublin;  
LIM YUH HUAH, Kuala Lumpur; LIU MAN YAU, Hong  
Kong; MD LLOYD, London Central; JA LOCKHART,  
London Central; RA LODGE, Manchester;  
LI LOGENDRAN, Sydney; LOKE SHU YAN, Kuala  
Lumpur; AP LOVELL, Derby; LOW WAI HAR, Kuala  
Lumpur; LOW WENG HONG, Kuala Lumpur;  
LIU LOWERY, Manchester; CJ LOWNTON, Warrington;  
LIU LOXLEY, Sheffield; RC LUCY, Manchester; A LUKE,  
Southampton; JD LUKER, Derby; RA LUMB, Port  
Elizabeth; MC LUNN, London West; T LUNT, London  
West; PE LYNCH, London Central; NJ LYTH, Manchester.

M MACCORMICK, Edinburgh; NM MACDERMID, Stoke; J MACDONALD, Croydon; PJ MACDONALD, Slough; NM MACDONALD, Glasgow; D MACE, Bristol; MR MACKIE, Edinburgh; JA MACKIN, Sheffield; J MACMICHAEL, Wednesbury; AO MADARIOLA, London Central; AM MADDEN, London North; MM MADURAPRIYA, Colombo; PJ MAGUIRE, Sheffield; J MAH KAY BENG, Kuala Lumpur; G MAHARAJ, London East; G MAHESWARAN, London Central; NG MAHINDA, Colombo; J MAHON, Preston; C MALDE, Nairobi; JR MALLYON, Reading; JAN YING CHOW, Slough; RB MANDELSON, Bletchley; J MANGNALL, Manchester; M MANICKAYASAGAR, Colombo; J MANJIT KAUR, Kuala Lumpur; ZI MANURA, Surabaya; DG MANNAKKARA, Colombo; DB MANUEL, Colombo; MANURAGAN, Kuala Lumpur; RE MARFLEET, Newcastle; DJ MARRINER, Port Elizabeth; K MARSDEN, Kingston Upon Thames; K MARSHALL, Newcastle; SC MARSHALL, Southampton; DR MARTIN, Birmingham; J MARSTON, Gloucester; R MARSTON, Birmingham

TON; JT MCKINNIN, Birmingham; AL MIRVIS, Wednesbury; SK MINTOFF, Manchester; V MISTRY, London West; H MISZCZAK, Sheffield; GB MOGAJI, London South; D MOHAN, Liverpool; M MOHD IDRIS, Kuala Lumpur; MOK YOW KONG, London Central; MOLLIGODA, Colombo; NM MOLONEY, Dublin; MONNELLY, London North; MOO PIAK HAR, Kuala Lumpur; JK MOODY, Hull; SD MOON, Deeside (North Wales); DE MOORE, Southampton; JE MOORE, Cheadle; JR MOORE, Kingston Upon Thames; EH MOORE, London West; RJ MOORE, Croydon; MORAN, Dunstable; MS MORGAN, Swindon; R MORIARTY, London West; CM MORLEY, Kingston Upon Thames; RD MORLEY, Reading; LA MORRAN, Manchester; AJ MORRIS, Reading; HI MORRIS, Deeside (North Wales); PJ MORRIS, Bristol; K MORRISON, Reading; KA MOSS, Kingston Upon Thames; DR MOSSMAN, Sheffield; PB MOTOU, Sydney; MI MUUUMA, London West; SJ MULLANEY, Skefield; MUN CHOONG JAN, London East; M MUNDAY, Luton; RC MUNNS, Croydon; JD MUNRO, London West; M MUNRO, Johannesburg; DS MURBY, Derby; B MURPHY, Slough; CJ MURPHY, London West; MURPHY, Birmingham; MM MURPHY, Cork; MURPHY, Swindon; BJ MURRAY, Aberdeen; MURRAY, London West; A MURTOUGH, Wigan; MWANSA, Ndola; L MWELWA, London Central; N NAIR, Orpington; DPT NANAYAKKARA, Colombo; NARBURGH, Wednesbury; CD NASH, Cardiff; A NATION, Southampton; MC NAYAGAM, Colombo; NDUOYO, London East; R NELL, Glasgow; CC NEL, Johannesburg; PDU NEL, Johannesburg; BR NELSON, Johannesburg; NÉO SEOW YEN, London Central; N NEVIN, Birmingham; NR NEWBERRY, London North; NG GUAT GERN, London Central; NG KWOK-KEUNG, Hong Kong; NG LOO CHEE BENG, Kuala Lumpur; NGOME, Gabarone; JR NICHOLLS, Slough; NICHOLLS, Reading; RR NICHOLLS, Newbury; NICOL, Slough; B NIRMALARAJAAN, Colombo; NISBETT, Slough; AGS NOBLE, Edinburgh; NORMANTON, Watford; MD NORRIS, Southampton;

**NORTJE, Cape Town; AM NUGENT, Peterborough  
NUGENT, London Central;**

O'BURNE, Dublin; DA O'CONNELL, London North; O'CONNOR, London East; AM O'DONNELL, London West; CHA O'DONNELL, Walsford; G O'DONNELL, Glasgow; MA O'DRISCOLL, Watford; ND O'DRISCOLL, Bletchley; DO FLYNN, Dublin; M O'HALLORAN, London Central; DR O'KANE, Leeds; C O'MAHONY, Dublin; O'NEIL, Leeds; K O'NEILL, Dublin; S O'REILLY, Belfast; G OGILVIE, Glasgow; RL OLDFIELD, Nottingham; CL OLDHAM, Leeds; RE OLIVER, Tamworth; AT OMSKIN, London North; NG KHOUN SENG, London West; ONG U MING, Changi; T OOI KHENG LING, Singapore; L KOK KHIAN, Penang; SA ORCHARD, Cambridge; OSBORNE, Bristol; TO OSHIN, Swindon; OWEN, Swansea; DJ OXLEY, Derby;

PACKER, L/tor; ME PAINTING, London East;  
PALETHORPE, Southampton; SC PALMER, Bristol;  
PALMER, Southampton; PANG WAI LING, London  
North; BK PANKHARA, Cambridge; JD PARKER,  
Slough; K PARKER, Norwich; TE PARKER, Newcastle;  
PARKES, Wednesbury; A PARKINSON,  
Bath; PARTRIDGE, EJ PARSONS, London Central; A PATEL,  
London East; B PATEL, Wednesbury; J PATEL, Kingslsey  
on Thames; M PATEL, Watford; N PATEL, London  
Central; S PATEL, Kingston Upon Thames; S PATEL,  
Nottingham; SR PATEL, Slough; AK PATEMEN, London  
Central; BS PATT, Winchester; JCM PATTISON,  
Cardiff; PJ PAUL, Southampton; T PAVANAKUMAR,  
Bromley; C PAY, Bristol; D PEARSON, Derby;  
PEASE, Slough; DE PEDERSEN, Johannesburg;  
H YEAN SAN, Kuala Lumpur; SM PEIRIS, Colombo;  
PENTLAND, Liverpool; AG PERCY, Manchester;  
P PEREIRA, London South; JP PERERA, Colombo;  
NP PERERA, Colombo; IL PERKINS, Middlesbrough;  
PERRY, London North; CM PERRY, Wednesbury;  
PETTY, London Central; JP PHILLIPS, London  
Central; JEG PHILPOTT, Slough; PHUA SIEW BOON,  
Kuala Lumpur; TJP PICKARD, Middlesbrough; QP PICKFORD,  
Birmingham; DJ PIKE, Liverpool; D PIKEET, Sheffield;  
PIMLOTT, Manchester; AJ PINI, Newcastle;  
K PIYASENA, Colombo; CJ PLANT, Wednesbury;  
H SWEE KANG, Penang; KJ POLLOCK, Swindon;  
INTER, London West; KJ POOLE, Bristol;  
PORRITT, Amsterdam; N PORTMAN, Wednesbury;  
POTT, London North; LM POWELL, Cardiff;  
POWELL, London Central; SH POWELL,  
Birmingham; CR POWER, Manchester; R PRAKASH,  
Hong Kong; G PRATHAPAR, Sydney;  
PRATHAPASINGHE, Colombo; CQ PRATT, Dundee;  
PRESTON BELL, Middlesbrough; MJ PRICE,  
Birmingham; AF PRITCHARD, Wednesbury;  
PRYER, Birmingham; NK PULFORD, Norwich;  
B PURVIS, London Central;

BR SMITH, Derby; SJ SMITH, Manchester; T SMITH, Cologne; D SMITHSON, Wigan; PA SNAITH, Edinburgh; SE SNAITH, Newcastle; K SO BOX Man, Hong Kong; B SOHAL, London West; JH SOMARATNE, Swindon; RS SOOMAROOAH, Mauritius; JF SOONAWALLA, Muscat; TK SOUTH, Sheffield; JAG SOUTHARAN, Coventry; DMH SPARKES, London East; AG SPEER, Preston; TJ SQUIRES, Swindon; PS SRI MURUGAN, London Central; L SRIVINASAN, Riyadah; M SRIVINASAN, London Central; SRIRAM SRINIVAS, Bombay; IC STANLEY, Northampton; PM STANTON, Birmingham; BK STEADMAN, Manchester; KJ STEEDMAN, Chelmsford; RE STEELE, London South; ELSTENKAMP, Johannesburg; NA STEPHEN, London West; P STEPHENSON, Slough; PMK STERRY, Luton; GJ STEWART, Manchester; A STEYN, Cape Town, EK STIRZAKER, Watford; NJ STODDART, Edinburgh; DS STONE, Bristol; DJ STONEHOUSE, Peterborough; DK STRATTON, London North; PD STREET, London West; CA STRINGER, Birmingham; KE STRINGER, Birmingham; SK STRUTT, Norwich; IG STUART, Nottingham; BA STYLER, Manchester; DA SUGDEN, Manchester; AG SULLIVAN, Slough; AJ SULLIVAN, Cheltenham; SS SUMERTHRAN, London Central; GA SUTHERLAND, Edinburgh; PA SWAIN, Wales; KH SWALES, Swindon; AG SWAMINATHAN, Colombo; JE SWEENEY, Waterford; T SWIFT, Swindon; EA SYMCOX, Cheltenham; JM SYMMONS, Swiffield; P SYMMONS, Croydon; LJ SYMONDS, Reading;

T  
P TAILOR, London Central; HK TAKYI, London Central;  
JJ TALEB, Sydney; TAN CHENG HAN, Kuala Lumpur;  
TAN JOON YANG, London Central; M TAN KOK WENG,  
Penang; TAN LAI KAI, Kuala Lumpur; TAN LAY HONG,  
Reading; TAN SUAT HOON, Penang;  
J TAN THIAN POH, Penang; TAY CHEE KEONG,  
Singapore; TAY CHOOON KEAT, Penang; TAY EU JIN,  
Kuala Lumpur; TAY TECK LIN, London Central;  
A TAYLOR, Wednesbury; CJ TAYLOR, Nottingham;  
DA TAYLOR, Kingston Upon Thames; JM TAYLOR,  
Derby; KM TAYLOR, Southampton; RJ TAYLOR,  
Chelmsford; SJ TAYLOR, Norwich; SMC TAYLOR,  
Croydon; DM TEMPLETON, Wednesbury;  
TEOH THEAN YONG, Penang; CP TERRY, Watford;  
S THAPAR, Lusaka; S THERON, Cape Town;  
N THILLAINATHAN, Croydon; AE THOMAS,  
Northampton; AM THOMAS, Nottingham; MD THOMAS,  
Leicester; RO THOMAS, Birmingham; CD THOMPSON,  
Watford; CW THOMPSON, Kingston Upon Thames;  
L THOMPSON, Newcastle; LM THOMPSON, Slough;  
AC THOMSON, Edinburgh; AM THOMSON, Liverpool;  
A THORPE, Slough; IM THURLEY, Leeds; JE TIDY,  
London South; D TING JACK TOH, Kota Kinabalu;  
TL TLOU, Balaesay; D TODD, London East; AS TOOTH,  
Nottingham; MT TOOZE, Cambridge; NJ TOUT,  
Liverpool; AJ TOWERS, Blackburn; JE TOWERS,  
London West; JT TOWNSEND, London Central;  
CH TRAINOR, Derby; TRAN THI MY, Derby;  
IC TREDGETT, London Central; NR TRESTON, Port  
Elizabeth; TULSI DAS LASI, Karachi; F TURNBULL,  
Nottingham; S TURNBULL, Nottingham; J TURNER,  
Southampton; JM TURNER, Wigan; M TURNER,  
Reading; DJ TYRER, Newcastle; MK TYRRELL,  
London West.

**K** K VAGHELA, London East; CID VAMPLEW, Orpington; I VAN DER AA, Slough; JA VAN DER MERWE, Cape Town; A VAN GEIJN, London Central; AM VAN HEERDEN, Pretoria; RL VAN VEEN, Cape Town; LA VAN ZYL, Cape Town; K VASANTHAN, London West; AG VASSIE, Liverpool; HJ VAUX, London Central; CR VETCH, Sheffield; HEA VENTER, Pretoria; CN VIDLER, Oxford; M VIGNESWARAN, London East; NS VILLARS, Derby; T VISVANATHAN, Colombo; E VOKES, Wednesbury;

**W** M WADSBLEY, Reading; PT WAGSTAFF, Manchester; TJ WAINWRIGHT, Croydon; MR WAITE, Middlesbrough; D WAKE, Nottingham; JR WAKEFIELD, Liverpool; C WALKER, London West; ID WALKER, Peterborough; SE WALKER, Edinburgh; PJ WALLS, Southampton; S WALSH, Dublin; MJ WALTER, Slough; TS WANIGASEKERA, Colombo; A WARCUP, Grimsby; JA WARD, Slough; JJ WARD, Bristol; GJ WARING, Manchester; JJ WARING, York; MM WATERSTON, Edinburgh; MA WATKINS, Nottingham; AJ WATSON, Cambridge; IC WATSON, Manchester; JAJ WATSON, Slough; EC WEATHERSTON, Newcastle; CL WEAVER, Cheltenham; CI WEBB, Winchester; NJ WEBB, Croydon; SR WEBB, Brighton (Hove); WEE CHIN KAM, Singapore; DJ WEEKS, Reading; J WELCH, Leeds; PD WENLOCK, Newbury; CC WEST, Birmingham; GCS WEST, Bristol; JM WEST, Southampton; IM WHATMOUGH, Newport; G WHELAN, Orpington; AP WHITE, Bristol; HL WHITE, Watford; PA WHITE, Swindon; SC WHITFORD, Wednesbury; AG WHITEHEAD, Birm.gham;

8 WHITEHOUSE, Liverpool; TL WHITEHOUSE, Wednesbury; DA WHITELEY, Kingston Upon Thames; AT WHITFORD, Watford; S WHITFORD, Edinburgh; RA WHITLEY, Taunton; TJR WHITROW, London South; P WIBBERLEY, Manchester; JMN WICKREMAEKERA, Colombo; DCC WIDDOWSON, Winchester; P WIGGLESWORTH, Leeds; IP WIJESINGHE, London Central; PC WILKIE, Glasgow; J WILKINS, London West; JS WILKINS, London Central; P WILLARD, Croydon; JM WILLCOCK, Swindon; I WILLDAY, Derby; IM WILLIAMS, London South; JJE WILLIAMS, London North; LJ WILLIAMS, London Central; MA WILLIAMS, Wednesbury; MR WILLIAMS, Cardiff; NP WILLIAMS, London West; R WILLIAMS, London West; AJ WILLIAMSON, Edinburgh; SL WILLIAMSON, London Central; SM WILLIAMSON, Edinburgh; SM WILLIAMSON, Manchester; SC WILLSON, London West; IJ WILSON, Deseide (North Wales); LV WILSON, Orpington; MR WILSON, Southampton; N WILSON, Glasgow; SJ WILSON, Liverpool; SJ WINFIELD, Walsgrave; JE WOAN, Manchester; WONG MIN HARGNG, Kuala Lumpur; WONG MUN LAU, Singapore; WONG SHIONG WUNG, Kuching; WONG WAI MAN, Hong Kong; WONG YOK MUN, Kuala Lumpur; WONG YOKE SHUM, Kuala Lumpur; CA WOOD, Bletchley; KS WOOD, Birmingham; PA WOOD, Worthy Down; RH WOOD, Winchester; K WOODHOUSE, Southampton; L WOODHOUSE, Nottingham; K WOODWARD, London East; MC WOODWARD, Swindon; DM WOOTTON, Swindon; AP WORTHINGTON, Bristol; GP WORTHINGTON, London West; BK WRIGHT, Hamilton; JFM WRIGHT, Madrid; JK WYATT, Southampton; SR WYLIE, Watford; GF WYNNE, Kingston Upon Thames;

**Y**  
MS YADEGAR, Chelmsford; YAP CHONG KOON, Kuala Lumpur; YAP ENG CHIN, Kuala Lumpur; E YEO GUEK MENG, Singapore; N YOGARATNAM, Colombo; YC YONG YOON CHO, Singapore; IRW YOUNG, Swindon;

**Z**  
RS ZAHID, London; ZEIN ALABDIN, London

## COMMODITIES AND AGRICULTURE

## Renewed squeeze pushes zinc price to 23-month high

By Kenneth Gooding,  
Mining Correspondent

**ZINC'S PRICE** touched its highest level for 23 months on the London Metal Exchange yesterday but some traders said this was because of a long-running, options-related technical squeeze rather than any sudden pick-up in demand.

There is concern that a small number of zinc producers and one trader, who are reported to control about 1m tonnes of annual refined zinc output or about 15 to 20 per cent of the western world total – and who previously squeezed the market in June, are behind the looming supply tightness in the final quarter of this year.

The LME board is "closely monitoring" the situation

which has once again put its zinc market into backwardation – where there is a price premium for metal for immediate delivery. "The recent intense price volatility is clearly damaging for most suppliers and users of zinc because of the uncertainty it generates," said the Economist Intelligence Unit, in its recent World Commodity Forecasts report.

However, Mr Nick Moore, analyst at Ord Minnett, part of the Westpac banking group, said that, apart from the squeeze, zinc's price was being supported by a "cocktail of stimuli". These included: labour contract negotiations in North America this month and next; the fact that zinc consumption had outpaced produc-

tion in the first six months of this year; a potential strike at Centromin in Peru; and, even though LME zinc stocks were at record levels, producer stocks had fallen by 10 per cent since the end of January.

Mr Moore suggested that there would be only a small supply surplus of zinc this year – about 50,000 tonnes compared with 140,000 tonnes last year – and a deficit of 70,000 tonnes in 1993.

Zinc for delivery in three months traded up to \$1,395 a tonne on the LME yesterday before closing at \$1,394.25, up \$23.75. Cash zinc closed \$1.45 at \$1,445 a tonne. Traders said the next target for the three-month zinc price was likely to be the resistance between \$1,400 and \$1,420 a tonne.

## Soviet oil sector 'difficult to break up'

By Leyla Boulton in Moscow

**NEWLY-INDEPENDENT** former Soviet republics are finding it extremely difficult to pull apart the defunct empire's highly integrated oil industry, according to a report due to be published next week.

Mr Yevgeny Khartukov, head of the World Energy Analysis and Forecasting Group, makes this point with 1990-1991 data compiled for each of 15 former Soviet republics after the Soviet Union's collapse in December.

The figures, to be published by East-West Center, a Honolulu-based think-tank funded by the US congress, show that "in spite of the political situation, all parts of the former Soviet industry are still very inter-dependent on each other, and

this includes not just the now-not-republics".

Russia, which at the peak of integration in 1990 accounted for 90 per cent of Soviet crude oil and gas condensate, cannot refine all it produces. That year and the next Kazakhstan, although it was self-sufficient in crude oil, had to import Siberian crudes to feed two of its three refineries. Belarus, Ukraine, Lithuania and Turkmenistan, four other republics which process oil accounted for about 16 per cent of refining capacity and had product surpluses. Three others, which process crude oil from other republics, Uzbekistan, Azerbaijan and Georgia could only partly cover their own needs for liquid fuel, while the remaining six republics – Armenia, Estonia, Kirgizia,

Latvia, Moldova and Tajikistan are completely dependent on neighbours with surpluses of refined products.

Mr Khartukov has also updated two scenarios for oil output under attempts to build a market economy, which he describes respectively as slow marketisation and economic shock. He believes the oil industry is moving away from shock therapy to gradual marketisation.

Under the latter scenario, the former Soviet Union would have to begin importing oil to the tune of 200,000 barrels a day in 1994, with supply at 8m b/d and demand at 8.2m b/d. Under the economic shock option, net exports would amount to 1.3m b/d, with supply and demand at 7.8m and 8.6m b/d respectively.

## 'Crisis of confidence' in land market

By David Blackwell

**UK FARM LAND** values have fallen by at least 10 per cent since the beginning of the year, according to a survey carried out by Farmland Market magazine and the Royal Institution of Chartered Surveyors.

The survey, published today, suggests there is a crisis of confidence in the market. It cites the recession and the effects of reforms to the European Community's common agricultural policy, as well as the pressure on people who have lost money at Lloyd's of London. "Few whole farms have changed hands and many are proving unsaleable," the survey says.

The market in the south-east of the country has virtually ground to a halt, with prices

dropping by up to 30 per cent over the last year. The prices for quality land in Hereford and Worcester are sharply down, and the Cambridgeshire market is suffering from poor soil quality.

However, there is still demand for good quality dairy land in Scotland and the north-west of England, the report suggests.

"Whereas dairy farmers may have the confidence to buy land, arable farmers are holding back. With few really good medium-sized farms on the market, potential vendors are showing the same reluctance to commit themselves," said Mr Martin Lowry of the RICS.

However, Mr James Laing, a partner in Strutt & Parker, the land agents, said it was ridiculous to suggest that the UK

land market was in crisis. Owners had taken on board the decline in the market and adjusted prices accordingly. "We have sold a considerable number of farms this summer across the whole country," he said.

A recent report from Drewett Neate, land agents in central southern England, said there was a "naïve attitude" that any farm on the market was a result of a forced sale. This was affecting values for properties made available through retirement, death and business changes.

But it suggested demand remained reasonable, "considering the poor market. Where purchases are agreed, with only a few exceptions, negotiations tend to be protracted and difficult."

Compiled from Reuters

**SURGAR - London FOX** (£ per tonne)

Close	Previous	High/Low
Oct 29.0	200.00	201.00
Nov 19.0	197.00	198.00
Dec 18.0	180.00	186.00
May 18.0	184.00	190.00

**COFFEE - London FOX** (£/tonne)

Close	Previous	High/Low
Sep 785	749	755/758
Nov 785	773	785/775
Jan 804	791	804/798
Mar 811	820	820/801
May 811	800	811/800
Jul 825	811	822/822

**Turnover: 4,600 (£/tonne) lots of 10 tonnes**

**ICCO Indicator prices (£/tonne per tonne), Daily price for Sep 3 1992 (£/tonne) 10 day average for Sep 3 1992 (£/tonne)**

**COFFEE - London FOX** (£/tonne)

Close	Previous	High/Low
Sep 805	805	815/815
Oct 805	805	815/815
Nov 805	805	815/815
Dec 805	805	815/815
May 805	805	815/815
Jul 825	811	822/822

**Turnover: 4,600 (£/tonne) lots of 10 tonnes**

**ICCO Indicator prices (£/tonne per tonne) for Sep 2 Comp. daily 47.34 (£/tonne) 10 day average for Sep 3 1992 (£/tonne)**

**CRUDE OIL - RPT** (£/barrel)

Close	Previous	High/Low
Oct 20.10	20.13	20.12/20.04
Nov 20.14	20.14	20.16/20.07
Dec 20.15	20.15	20.18/20.08
Jan 20.16	20.16	20.20/20.01
Feb 19.95	19.95	19.95
Mar 19.85	19.85	19.85
Apr 19.85	19.85	19.85
May 19.85	19.85	19.85
Jun 19.85	19.85	19.85
Jul 19.85	19.85	19.85
Aug 19.85	19.85	19.85
Sep 19.85	19.85	19.85
Oct 19.85	19.85	19.85
Nov 19.85	19.85	19.85
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Dec 19.85	19.85	19.85
May 19.85	19.85	19.85
Jun 19.85	19.85	19.85
Jul 19.85	19.85	19.85
Aug 19.85	19.85	19.85
Sep 19.85		

# Widespread gains follow funding plan

By Terry Byland,  
UK Stock Market Editor

A BUOYANT session in UK equities became one of the strongest performances this year after sterling rallied sharply yesterday afternoon on plans for a £1 billion currency support funding by the British government.

The unexpected move, announced shortly before the important Maastricht debate on French television, was regarded in the stock market as a sign of a determined campaign by European political leaders to secure support for the Maastricht proposals.

The FTSE Index closed 6.9 up at 2,381.9 as the UK market joined in the strong advance across European bourses. The

gain in the Footsie was the largest daily advance since the last day of 1991, with the exception of the 136.2 point surge which followed re-election of the Conservative government in April this year.

Equities had opened higher behind gains in stock markets in Tokyo and New York. Marketmakers' positions were squeezed as sentiment was also helped by the absence of any move at the Bundesbank's policy meeting, and by a flow of more satisfactory trading results from UK companies.

The Footsie was already about 35 points up ahead of the UK funding announcement. Firmness in the dollar encouraged US-oriented stocks and early improvement in sterling had eased interest rate fears.

But the market went wild as the Ecu funding, completely unexpected in London, was seen as an impressive strengthening of sterling's defences.

The leap in share prices following the Treasury announcement reflected hectic activity by marketmaking firms, which were caught very badly short of stock and suffered substantial losses. One brave house managed to operate a trading

house two days earlier, but was stunned by the Ecu funding proposal and it was some time before the full implications were comprehended.

There were the usual complaints from brokers that it had become extremely difficult to deal. Once again, bargain sizes were strictly enforced by marketmaking houses, although there was no sign of any change in normal Seaq screen quotations.

Equity turnover, which had been trundling along at around 300m shares at mid-session, had

jumped to 551.3m by the close. Wednesday's 431.6m share Seaq turnover again reflected low retail interest at only 275.2m. Traders believe that retail, or customer, business in equities was restrained yesterday because the institutions were busy digesting the implications of the Ecu funding.

But market dealers will be watching carefully for indications of institutional demand for UK shares today.

The final drive to the London market came when Wall Street, after a slow start, showed a gain of 20 Dow points in early trading. UK securities trading firms expect to face a difficult opening to equity dealing this morning. But the funding move was regarded as a welcome move.

## Insurance result pleases

A COMPOSITE insurance sector already reflecting some recovery in investor confidence was boosted by interim figures above expectations and an encouraging statement from Sun Alliance.

Analysts reworked full-year estimates for the group and are now likely to predict much lower losses than in their earlier forecasts, which ranged from deficits of £15m to £165m. The half-year loss of £97.9m, against last year's £114m deficit, surprised many specialists. The shares, which dropped to 214p earlier this year, surged ahead on the figures to close 31p higher at 235p after heavy turnover of 7.2m.

Mr Youssef Ziai, insurance analyst at Morgan Stanley, the US investment bank, described Sun Alliance as "the pick of the composite insurance sector" and added: "Improvements in operating results will negate the impact of mortgage indemnity losses by 1994." He expects a loss for the year of £140m, compared with last year's £66m loss.

## Rolls-Royce weak

Disappointing interim results put the skids under Rolls-Royce shares yesterday, sending them into retreat against a strong market as brokers weighed in with heavy downgradings of estimates for the full-year figures.

The aero-engine and turbines group reported half-time profits of £20m, at the bottom of City forecasts, with a weak dollar cited as an important factor in the figures.

At the day's worst the stock was down 3 at 123p. However, the strong market trend later helped to lift the shares of the bottom and they ended 4 off at 128p, with turnover reaching an impressive 1.1m.

Long-term bear Mr Mustapha Omar at Williams de Broe was sufficiently dismayed by the interim figures to trim his already low full-year estimate by a further £2m to £80m, a figure now pencilled in by many other analysts.

## Reckitt volatile

Healthcare and household products group Reckitt & Colman saw volatile trading on the back of its announcement of first-half results.

Interim profits of £184.3m up

from £127.6m, were in line with expectations and the shares showed a gain of 17 at best. However, analysts returned from their meeting with Reckitt feeling very depressed about prospects for the company and shaved forecasts to between £200m and £220m for the current year and £220m to £240m for 1993. The stock reversed its gain to show a net fall of 7, but then recovered with the general surge to close 4 up on the day at 533p.

## Ladbrokes activity

Strong two-way business in Ladbrokes saw volume rise to 1.6m shares, the highest this year, after the company reported interim profits of £103.2m - up from £98.3m and in line with market forecasts - as well as an increased dividend. The stock closed 3 up at 151p.

Analysts at Smith New Court, which is positive on the stock, said: "With a 10 per cent yield, Ladbrokes is paying the investor to back it as a recession recovery play."

An increased payout from Burnhams Castrol was welcomed and the shares rose sharply well before the rest of the market, and by the close were 26 higher at 571p.

Mr Nick Clayton, oil analyst at Smith New Court, said the shares "deserve at least a market multiple at this stage of the cycle and are still a buy". Mr Keith Morris, at Carr Keith

and Aitken, labelled the stock "strong buy" and said the results "underline the quality of Burnhams' businesses in the teeth of the recession".

The rise in the dollar helped the oil majors, BP adding 5 at 201p and Shell to 169p. Enterprise Oil, however, slipped 4 more to 320p on fears of further institutional selling.

Sun Alliance's interim results and the statement from its chief executive of an improving trend in all its sectors instilled some confidence into other insurance stocks.

Commercial Union, the biggest UK composite in terms of market capitalisation, jumped 16 to 471p. Legal & General, badly affected by mortgage indemnity losses, took heart from the Sun Alliance news and advanced 15 to 305p.

Insurance brokers, reliant on dollar earnings, were given a substantial rally in the dollar, C.E. Heath rising 13 to 238p and Willis Corroon 4 to 169p.

A resurgence of confidence and recovery in the dollar helped the pharmaceuticals sector, which has strong exposure to dollar earnings. Stocks were also boosted by individual factors. Glaxo moved ahead 26 to 749 following solid gains in the US overnight.

The shares had traded actively in New York on short-covering ahead of a US Food and Drug Administration meeting yesterday that this figure ignored a further 3 to 3 per cent held as UK shares.

SmithKline Beecham put on

22 at 489p after US group Genetech said it and SmithKline had formed a collaboration for the development and sale of a hepatitis vaccine.

With the threat of a rise in domestic interest rates now seen as significantly reduced for the short term at least, many housebuilders were chased higher. Wilson Bowden rose 20 to 246p after announcing marginally higher than expected interim profits. George Wimpey, however, remained under pressure, closing 4 lower at 73p, as dealers fretted about a possible cut in the dividend.

Fraco-British paper group Arjo Wiggins Appleton was one of the few Footsie companies to lose ground. The shares dipped 6 to 206p as an investor sold stock through Arjo's broker, UBS Phillips & Drew. Turnover was heavy at 6.9m shares, with a block of 2.5m placed at 179p just before the close of trading.

There was also said to be switching from Arjo into Bowater, which announced a healthy rise in interim profits the previous day. Bowater added 15 at 754p.

THE ANNOUNCEMENT of a support operation for sterling led to a squeeze in the derivatives markets, making for one of the best market performances since April, writes Joel Klobo.

In futures, having opened at 2,346 the September contract on the FTSE traded in a tight range of 2,341 to 2,355 for most of the morning session with little in the way of features though dealers reported

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on the earlier gains. September closed at 2,411, a gain of 83 on its previous close and around 27 points above its estimated fair value premium to cash, with turnover reaching 10,282 contracts.

Traded options were also active. Total turnover rose to 41,665 from Wednesday's 27,621 lots, with the FTSE 100 option trading 12,438 contracts. Asda Group was the busiest stock option at 2,078.

THE FT-A All-Share Index (left) and Equity Shares Traded (right) for September 3 1992. The chart shows turnover by value (million) excluding intra-market business & Overseas turnover.

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THE FT-A







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Continued on next page

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*3 pm September 3*

**NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

## NYSE COMPOSITE PRICES

1982 Ytd. P/B 8%  
High Low Stock Div. % E 10% High  
Continued from previous page

## **NASDAQ NATIONAL MARKET**

3 pm September 3

Stock	Pr	Sis	Div. E				Div. F				Div. G				Div. H				Div. I											
			1998	High	Low	Last	Chg	Stock	1998	High	Low	Last	Chg	Stock	1998	High	Low	Last	Chg	Stock	1998	High	Low	Last	Chg					
ABXBrands	0.44	22	611	36 1/4	36 1/4	36 1/4	+1 1/4	Ogk Syst	12	15	9 1/4	9 1/4	-1 1/4	Leisure	0.60	20	1005	34 1/4	-23	33 1/4	+1 1/4	Setbox B	0.36	1	102	3	24	23	-1	
ACC Corp	0.16	58	49	15 1/4	15	15 1/4	-1 1/4	Deep Cpt	16	20	20	20	-20	Lance Inc	0.92	18	488	24	-23	23	-23	SelectOne	1.12	8	411	21 1/2	20 1/2	21 1/2	+1 1/2	
Accielle E	22	5557	102 1/4	10	10 1/4	10	-1 1/4	Dasco Yer	0.20	3	200	11 1/4	-10 1/4	Landscapes	14	462	10 1/4	9 1/2	-9 1/2	9 1/2	-9 1/2	Sequim	19	845	15 1/4	15 1/4	15 1/4	+1 1/2		
Accimil Mts	49	59	13 1/4	13	13 1/4	13	-1 1/4	DNA Plat	6	304	5 1/4	5 1/4	-5 1/4	Leathers	4	4905	8 1/4	5 1/2	-5 1/2	5 1/2	-5 1/2	Sequid	78	2108	7 1/2	7 1/2	7 1/2	+1 1/2		
Acies Cpt	16	7	16 1/4	16	16	16	-1	Dollar Gt	0.20	23	350	24 1/4	-23 1/4	Leaves	0.20	1355	120	10 1/4	-20	10	+1 1/4	Serv Tech	16	208	10 1/4	9 1/4	10 1/4	-1		
Adaptache	24	5759	125 2 1/4	24	25 1/4	25 1/4	+1 1/4	Dorn Hn	23	53	73 10 1/4	91 1/4	-10 1/4	Levi's	0.40	20	20	554	-23 1/2	23	-23 1/2	ServTract	14	43	3 1/2	3 1/2	3 1/2	-1		
ADC Tele	26	163	36 1/2	35 1/2	35 1/2	-1 1/2	DrexcoEngy	10	622	12 1/4	12 1/4	-12 1/4	Lechers	5	355	8 1/4	6 1/2	-6 1/2	6 1/2	-6 1/2	Sorenson	15	4	10 1/2	10 1/2	10 1/2	+1 1/2			
Addington	87	1153	12 1/2	11 1/2	11 1/2	-1 1/2	Dreyfuss	16	2236	13 1/4	12 1/2	-12 1/2	Lepters	25	101	19 1/2	19	-19 1/2	19	-19 1/2	Scandia	0.84	16	1308	20 1/2	20	20			
Axa Sav x	0.18	18	2 1/2	1 1/2	1 1/2	-1	Drey GD	0.24	21	718	20	19 1/4	Lepters	23	925	34 1/2	42 1/2	-27 1/2	27 1/2	-27 1/2	St. Satis	10	25	0 1/2	8 1/2	8 1/2	+1 1/2			
Adobe Sys	0.32	15	4333	36 1/2	35 36 1/2	35 36 1/2	+1 1/2	Dreyfus	0.08	9	241	47 1/4	47 1/4	47 1/4	Lev Tech	0.20	25	25	22	-21 1/2	22	-21 1/2	Swedec	14	501	0 1/2	5 1/2	5 1/2	+1 1/2	
Adtac C	8	190	6 1/2	5 1/2	5 1/2	-1	Durham	0.60	50	368	22 1/2	21 1/2	22 1/2	Lifetime	21	938	3 1/2	3 1/2	-3 1/2	3 1/2	-3 1/2	Snowdrift	22	10	26 1/2	26 1/2	26 1/2	+1 1/2		
Adv Logic	7	171	5	4 1/2	4 1/2	-1	Durr Fil	0.30	23	277	32 1/2	32 1/2	32 1/2	Loyalty	0.52	20	3	18 1/4	-18	18 1/2	18 1/2	Snowdrift	11	205	8 1/2	8 1/2	8 1/2	-1		
Adv Polys	20	1159	11 1/2	10 1/2	10 1/2	-1 1/2	DynastyC	19	58	3 1/2	3 1/2	3 1/2	Lincoln F	1.08	5	815	30 1/2	-20 1/2	20 1/2	-20 1/2	Snowdrift	21	111	14 1/2	13 1/2	14 1/2	+1 1/2			
Adv Tele	22	174	25 1/2	25 1/2	25 1/2	-1 1/2	Dynatech	11	27	17	16 1/4	16 1/4	16 1/4	Lincoln T	0.08	13	83	22	-21 1/2	22	-21 1/2	Snowdrift	0.25	27	378	40	48 1/2	+1 1/2		
Advant x	0.16	12	1421	20	18 1/2	18 1/2	-1	Dynatech	11	27	17	16 1/4	16 1/4	16 1/4	LindseyW	14	22	31 1/2	31 1/2	-30 1/2	31 1/2	-31 1/2	Snowdrift	5	91	5 1/2	6 1/2	6 1/2	+1 1/2	
Adv Sys	22	1072	23 1/2	23 1/2	23 1/2	-1 1/2	-	-	-	-	-	-	LinearTec	28	368	38 1/2	38 1/2	-38 1/2	38 1/2	-38 1/2	SiliconBc	0.08	4	102	8 1/2	8 1/2	8 1/2	-1		
AlRhythms	37	281	18 1/2	18 1/2	18 1/2	-1 1/2	LogiLink	0.36	25	35	25 1/2	25 1/2	25 1/2	LiquiBox	1.16	5	16	5	-16	5	-16	SiliconBc	12	16	5 1/2	4 1/2	5 1/2	+1 1/2		
Agency Re	12	736	84	68 1/2	68 1/2	68 1/2	-1	Emc Cpt	0	16	7 1/2	7	7	Lovex Cpt	0.03	35	715	14 1/2	-14 1/2	14 1/2	-14 1/2	Simpson	0.58	18	1114	14 1/2	13 1/2	14 1/2	+1 1/2	
AgilexEs	0.07	2	138	5 1/2	4 1/2	4 1/2	-1	Emerson	17	107	8 1/2	8 1/2	8 1/2	Lou Sto	11	31	3 1/2	3 1/2	-3 1/2	3 1/2	-3 1/2	Smithfield	13	1437	16 1/2	16 1/2	16 1/2	+1 1/2		
Alco ADR	1.52	11	1577	44 1/4	43 1/2	43 1/2	-1 1/2	Emerson	18	10	12 1/2	11 1/2	11 1/2	Lou Sto	12	4199	17 1/2	17 1/2	-17 1/2	17 1/2	-17 1/2	Snowdrift	1.96	12	165	55 1/2	55 1/2	55 1/2	-1	
Alctra Cpt	13	1462	12 1/2	11 1/2	11 1/2	-1 1/2	Emerson	0	102	1 1/2	1 1/2	1 1/2	LTX Cpt	1	1310	1 1/2	1 1/2	-1 1/2	1 1/2	-1 1/2	Snowdrift	1.30	3	1167	15 1/2	15 1/2	15 1/2	-1		
Alctra Gold	0.85	11	860	22 1/2	22 1/2	22 1/2	-1	Emerson	12	132	10 1/2	9 1/2	-10 1/2	LVMH	2.91	15	85	161 1/2	158 1/2	160 1/2	-160 1/2	Society S	3	30	3	1167	15 1/2	15 1/2	15 1/2	-1
Allegro Gtr	24	58	9 1/2	8 1/2	8 1/2	-1	Emerson	0.14	24	701	26 1/2	26 1/2	26 1/2	Magellan	2.91	15	85	161 1/2	158 1/2	160 1/2	-160 1/2	SoftwareP	11	4921	10 1/2	8 1/2	10 1/2	+1 1/2		
Altria Org	0.48	11	3	2 1/2	2 1/2	2 1/2	-1	Emerson	0	2771	3 1/2	3 1/2	3 1/2	Magellan	2.91	15	85	161 1/2	158 1/2	160 1/2	-160 1/2	SoftwareT	4	26	31 1/2	27 1/2	27 1/2	-1		
Altron Pr	12	1002	16 1/2	15 1/2	15 1/2	-1	ElectrScl	2	42	2 1/2	2 1/2	2 1/2	Magellan	0.10	1615125	34	33 1/2	33 1/2	33 1/2	33 1/2	-1	Socionex	1.00	18	1184	45 1/2	43 1/2	44 1/2	-1	
Altria Cap	1.50	165	16 1/2	16 1/2	16 1/2	-1	ElectrScl	2.20	37	60	39 1/2	37 1/2	37 1/2	Magellan	0.10	1615125	34	33 1/2	33 1/2	33 1/2	33 1/2	-1	Socionex	2.30	8	75	46 1/2	38 1/2	40	-1
Altria Cpt	0.80	13	93	15 1/2	14 1/2	14 1/2	-1	ElectrArts	26	3645	28 1/2	27 1/2	-27 1/2	Magellan	20	454	34 1/2	33 1/2	-33 1/2	33 1/2	-33 1/2	Socionex	0.78	16	266	24	23 1/2	24	-1	
Altria Co	0.32	73	4 1/2	3 1/2	3 1/2	-1	Emerson	5	178	8 1/2	8 1/2	8 1/2	Magellan	0.50	16	10	14 1/2	-14 1/2	14 1/2	-14 1/2	Socionex	1.00	13	2474	32 1/2	31 1/2	32 1/2	-1		
Altria Es	0.60	7	435	20 1/2	19 1/2	19 1/2	-1	Emerson	17	459	5 1/2	5 1/2	5 1/2	Magellan	1.02	15	543	32 1/2	-31 1/2	31 1/2	-31 1/2	Socionex	2.60	41	250	12 1/2	11 1/2	12 1/2	+1 1/2	
Altria Es	32	2100	17 1/2	16 1/2	16 1/2	-1	Emerson	25	56	12 1/2	11 1/2	12 1/2	Magellan	1.43	22	52	12 1/2	21 1/2	-21 1/2	21 1/2	Socionex	2.00	17	9245	33 1/2	32 1/2	32 1/2	-1		
Altria Manag	20	635	19 1/2	18 1/2	18 1/2	-1	Enron Inc	0	6	97	7 1/2	7 1/2	7 1/2	Magellan	0.68	26	52	12 1/2	13 1/2	-13 1/2	13 1/2	Socionex	0.40	8	398	26 1/2	20 1/2	20 1/2	+1 1/2	
Altria Mngt	25	22	14 1/2	13 1/2	13 1/2	-1	EquityOffl	0.01	20620	276	3 1/2	3 1/2	3 1/2	Magellan	1.00	27	119	22 1/2	-22 1/2	22 1/2	-22 1/2	Socionex	0.76	15	4165	31 1/2	30 1/2	31 1/2	-1	
Altria Sells	0.32	14	2427	94	94	94	-1	Ericsson	0.50	13	956	23 1/2	23 1/2	23 1/2	Magellan	26	187	23 1/2	23 1/2	-23 1/2	23 1/2	-23 1/2	Socionex	1.04	13	2474	32 1/2	31 1/2	32 1/2	-1
Altria Sells	0.84	15	1528	49 1/2	44 1/2	44 1/2	-1	Evans St	24	194	16 1/2	15 1/2	-15 1/2	MarineCpt	0	1050	5	1050	-5	1050	-5	Socionex	0.84	21	2037	37 1/2	36 1/2	37 1/2	-1	
Altria Tele	1	148	11 1/2	11 1/2	11 1/2	-1	Everest	1	1304	2 1/2	2 1/2	2 1/2	MarineCpt	6	251	26 1/2	26 1/2	-26 1/2	26 1/2	-26 1/2	Socionex	26	340	19 1/2	13 1/2	14 1/2	-1			
Altria Tele	29	1698	25 1/2	25 1/2	25 1/2	-1	Exabyte	11	11	22 1/2	22 1/2	22 1/2	MarineCpt	7	23	64	64	-64	64	-64	Socionex	0.80	12	174	17 1/2	16 1/2	16 1/2	-1		
Altria Tel	1.98	7	21	43 1/2	42 1/2	42 1/2	-1	Excalibur	16	47	11	10 1/2	11	10 1/2	MarineCpt	0.44	11	2100	15 1/2	14 1/2	14 1/2	-1	Socionex	0.80	15	411	21 1/2	21 1/2	21 1/2	-1
Altria Tel	39	3275	34 1/2	33 1/2	34 1/2	-1	Excalibur	17	1315	32	31 1/2	31 1/2	31 1/2	MarineCpt	1.48	13	156	15 1/2	13 1/2	13 1/2	-1	Socionex	0.70	14	2114	21 1/2	21 1/2	21 1/2	-1	
Altria Trav	5	435	8 1/2	8 1/2	8 1/2	-1	-	-	-	-	-	-	MarineCpt	52	361	11 1/2	11 1/2	-11 1/2	11 1/2	-11 1/2	Socionex	0.70	14	126	8 1/2	8 1/2	8 1/2	-1		
Altria TelM	16	246	22	22	22	-1	-	-	-	-	-	-	MarineCpt	0.36	18	2085	15 1/2	14 1/2	14 1/2	-1	Socionex	0.70	14	208	12 1/2	11 1/2	12 1/2	-1		
Altria Tele	26	1630	68 1/2	68 1/2	68 1/2	-1	-	-	-	-	-	-	MarineCpt	40	24	583	24 1/2	23 1/2	23 1/2	-1	Socionex	0.70	14	208	10 1/2	10 1/2	10 1/2	-1		
Altria Tele	35	2208	21 1/2	21 1/2	21 1/2	-1	-	-	-	-	-	-	MECA Sft	1	40	29	29	-29	29	-29	Socionex	0.65	67	156	15 1/2	15 1/2	15 1/2	-1		
Altria Tele	36	7783	65 1/2	64 1/2	64 1/2	-1	-	-	-	-	-	-	MECA Sft	1	40	29	29	-29	29	-29	Socionex	0.65	67	156	15 1/2	15 1/2	15 1/2	-1		
Altria Tele	44	198	12 1/2	12 1/2	12 1/2	-1	-	-	-	-	-	-	MECA Sft	1	40	29	29	-29	29	-29	Socionex	0.65	67	156	15 1/2	15 1/2	15 1/2</			

Price data supplied by Taisanure.

Yearly highs and lows reflect the period from Jan 1, excluding the latest trading day. Where a split or stock dividend amounting to 25 percent or more has been paid, the year's high-only range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividend are annual disbursements based on the latest declaration. Sales figures are unofficial.

s-dividend also straight, b-annual rate of dividend plus stock dividend, c-liquidating dividend, d-old-called, d-new yearly low, e-dividend declared or paid in preceding 12 months, g-dividend in Canadian funds, subject to 15% non-residence tax, i-dividend declared after split-up or stock dividend, j-dividend paid this year, omitted, k-or, or no action taken at latest dividends meeting, l-dividend declared or paid this year, an accumulative issue, m-dividend declared in arrears, n-new issue in the past 52 weeks. The high-low range begins with the start of trading, nd-next day delivery, P/E price-earnings ratio, r-dividend declared or paid in preceding 12 months, plus stock dividend, s-stock, split. Dividends begin with date of split, ss-splits. l-Dividend paid in stock in preceding 12 months, estimated cash value on ex-distribution or ex-distribution date, u-new yearly high, v-trading halted, w-in bankruptcy or reorganization or being reorganized under the Bankruptcy Act, or securities assumed by such companies, wd-distributed, wi-when issued, ws-with warrants, x-ex-dividend or ex-rights, yx-ex-distribution, xy-without warrants, y-ex-dividend and sales in full, yd-high-yield z-splits in full.

## AMEX COMPOSITE PRICES

3 am September 3

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**FT SURVEY**

## AMERICA

## Dow loses steam after early gains on Tokyo

## Wall Street

US SHARE prices were slightly firmer in early afternoon trading but had come off earlier highs as trading wound down ahead of the long Labor Day weekend, writes *Patrick Harwood* in New York.

By 1pm the Dow Jones Industrial Average was up 5.40 at 3,285.71, some way below its peak for the morning when the index had been more than 20 points higher. The Standard & Poor's 500 was also firmer at mid-session, up 0.60 at 418.48, while the Amex composite was up 1.43 at 384.16 and the Nasdaq composite was 3.08 higher at 574.31. Turnover on the NYSE was 134m shares by 1pm, and rises outpaced advances by a ratio of almost two to one.

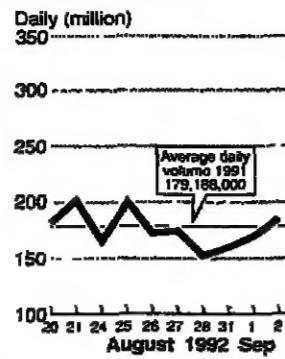
A sharp rise in Tokyo stocks overnight and a firm showing on European bourses laid the groundwork for a firm opening in New York.

Investors were keeping their eyes firmly on today's employment report for August. The consensus among analysts is that last month's non-farm payrolls rose by 155,000, although most of the rise is expected to have been related to temporary hiring under a Federal summer jobs programme. Overall, the picture is

expected to remain flat.

Citicorp fell 3% to \$164 on reports that a study by the Comptroller of the Currency had discovered serious man-

## NYSE volume



pany for shoddy construction. The company says that the suit is totally without merit.

May Department Stores fell 3% to \$89.47 after the retailer announced that same-store sales fell 1.2 per cent in August. The company blamed the fall on the shift in the Labor Day holiday this year.

On the Nasdaq market, larger capitalised technology stocks continued to lead the way with solid gains. Intel rose \$1 1/2 to \$82.44, Microsoft climbed \$1 to \$76.70, Borland gained \$1 at \$44.94 and Sun Microsystems put on \$3 at \$82.71. The exception was Apple, which eased 8% to \$48.94.

Above all, the two offerings, which are to be floated in Budapest and placed privately abroad, have overcome the poisonous legacy of Hungary's first privatisation issue.

Ibusz, the national travel agency, went public and launched the Budapest Stock Exchange in June 1990 in a blaze of glory. But it then lost its investors, mainly foreigners, a lot of money with the market.

The TSE 300 composite index was up 22.3 to 3,459.0, as advances led declines by 287 to 145 in volume of 23.5m shares valued at Cs820m.

Active stocks included Cineplex Odeon, up 5 cents at C\$2.95, and Scotiabank, steady at C\$24.4, Noranda Forest Rose CS4 to CS8 and Bank of Montreal firms C\$4 to C\$47 1/4.

## ASIA PACIFIC

## Discount rate cut rumours lead Nikkei to 4.5% gain

## Tokyo

REUMOURS of a discount rate cut prompted a rally in the futures market, and the Nikkei average surged 4.5 per cent on arbitrage-linked buying, writes *Enrico Terziano* in Tokyo.

The Nikkei closed 788.77 higher at 18,386.49, having drifted down in the morning session to a low for the day of 17,398.43 on position adjustment by dealers. A sharp rise in futures prices on the Singapore International Monetary Exchange prompted arbitrage-linked buying and the index rose as high as 18,461.66 in the afternoon.

Volume increased to 500m shares from 417m. Buying by dealers and investment trusts led the activity, while most domestic institutions remained on the sidelines. Rises led declines by 727 to 276, with 120 issues unchanged. The Topix index of all first section stocks advanced 47.74 to 1,396.79, and in London the ISE/Nikkei 50 index firmed 3.65 to 1,131.06.

Speculation that the Bank of Japan would cut the official discount rate resurfaced. Activity was also spurred by unconfirmed rumours that public pension funds would start investing in the stock market next week, and that trading margins for futures trading would be reduced.

Traders said the response to such positive rumours reflected the underlying bullishness. "Share prices are managing to disregard downward earnings revisions by companies and gloomy forecasts for the economy," said Mr Chris Newton at James Capel.

Isuzu Motors, the most active issue of the day, rose

Y30 to Y390. Dealers and individuals traded the issue on reports that an affiliate had developed a new ceramic engine. Other automakers were firm, too, with Honda Motor up Y60 to Y1,300 and Mazda Motor gaining Y32 to Y470. Mazda said it would cut executives' bonus payments and that it was considering a large-scale restructuring programme.

Ricoh, the office equipment maker, climbed Y60 to Y707. Investors were encouraged by prospects of an early recovery in earnings.

Banks were strong on active buying. Industrial Bank of Japan forged ahead Y230 to Y2,770 and Dai-Ichi Kangyo Bank Y200 to Y1,920. Nomura Securities was also actively traded, adding Y120 at Y1,640 on hopes of an earnings recovery due to the recent market upturn.

In Osaka, the OSE average rose 441.34 to 19,846.23 in volume of 15.3m shares. Rohm & Haas was up 1.0 at 1,020 to 1,021 on hopes of an earnings recovery due to the recent market upturn.

SEoul inched higher as late afternoon institutional buying pulled the market of the day's lows. The index gained 1.20 at 563.94 in turnover of Won446.1m, after Won62.5bn.

BANGKOK saw afternoon profit-taking and the SET index closed just 1.00 up at 763.42, although turnover grew from Bt3.89bn to Bt9.99bn. Thai Airways, which rose Bt5 to Bt59 on Wednesday, opened at Bt60 and climbed to Bt63 before coming off to finish at Bt53.

TAIWAN finished lower in volatile trading after heavy profit-taking emerged in the late morning. The weighted index ended 46.12, or 1.2 per cent, down at 3,888.49 and turnover rose to T\$28.6bn from T\$24.4bn.

SEoul inched higher as late afternoon institutional buying pulled the market of the day's lows. The index gained 1.20 at 563.94 in turnover of Won446.1m, after Won62.5bn.

DEutsche Bank, too, saw solid interest, gaining DM10.80

with expectations. The stock closed L150 higher at L160.50.

AMSTERDAM rose 1.7 per cent, investors moving in to buy shares as the dollar strengthened. Some relatively good corporate earnings news also helped. The CBS Tendency index added 1.8 to 110.3.

Dealers said that this rise was not volume-driven, and that individual gains were erratic. In construction stocks, Uralita, which on Wednesday reported first half profits of Pta14bn after extraordinary profits of Pta1bn, rose Pta88, or 10.7 per cent, to Pta715.

STOCKHOLM recovered in moderate trading, supported by

falling domestic interest rates and gains in foreign markets.

The Affärsvärlden General Index rose 7.5 to 783.9 in turnover of SKr490m after SKr485m.

New bankruptcies in the real estate sector continued to plague the banking section, with S-Banken failing to a year's low of SKr145, down SKr50.

OSLO's recovery, with the all-share index up 1.8 per cent to 815.02, was marred by a Nkr7.5 drop to Nkr82.5 in Aker, which said that its Norwegian Contractors subsidiary would incur a 1992 loss of Nkr180m after miscalculating the costs of installing a concrete platform at the Heidrun gas and oil field.

BRUSSELS bounced back from its recent losses, the Bel-20 index ending 20.70 or 2 per cent higher at 1,066.86. Petrólio closed BFr210 or 2.6 per cent higher at BFr3,660.

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

FT-ACTUARIES WORLD INDICES

Figures in parentheses show number of lines of stock

US Dollar Index Day's Change % Day's Change % Pound Sterling Index Yen Index DM Index Local Currency Index % chg on day Gross Div Yield US Dollar Index Day's Change % Pound Sterling Index Yen Index DM Index Local Currency Index % chg on day Gross Div Yield

Australia (68) 128.82 -0.7 95.80 100.04 53.19 119.22 -0.9 4.52 129.72 98.30 100.77 93.98 120.36 153.68 178.29 149.29

Austria (19) 153.01 +0.4 113.20 118.82 110.62 110.44 -0.2 2.64 143.10 106.24 111.16 103.97 102.82 139.27 140.43 160.01

Belgium (42) 142.60 -0.3 109.73 103.09 100.93 100.93 +0.5 6.08 143.10 106.24 111.16 103.97 102.82 139.27 140.43 160.01

Canada (25) 121.59 +0.1 158.01 163.98 154.40 154.30 +1.8 1.81 152.32 154.80 172.56 103.97 102.82 139.27 140.43 160.01

Denmark (25) 61.19 +0.5 45.27 47.52 44.24 44.17 +1.1 2.87 61.47 45.64 47.76 44.94 44.94 89.80 93.93 94.82

France (102) 161.07 +1.8 119.16 125.07 118.43 119.78 +1.7 3.75 158.35 117.32 122.75 114.47 117.74 165.75 148.04 137.42

Germany (64) 118.26 -1.0 87.49 91.84 85.49 85.49 +0.5 2.65 119.48 88.69 92.82 86.54 88.54 129.69 144.42 108.74

Hong Kong (55) 159.96 +0.0 118.34 124.22 112.83 118.61 +0.2 4.44 159.94 118.74 124.25 115.87 116.02 173.71 151.78 157.00

Ireland (16) 159.96 +0.0 118.34 124.22 112.83 118.61 +0.2 4.44 159.94 118.74 124.25 115.87 116.02 173.71 151.78 157.00

Italy (78) 61.22 -2.3 45.29 47.53 44.28 46.81 +2.7 4.27 62.94 48.65 48.82 45.53 49.98 80.88 81.22 72.57

Japan (473) 105.73 -1.5 81.18 85.21 79.34 85.21 +1.6 1.06 111.42 82.72 88.55 80.73 86.58 140.95 127.27 126.73

Malaysia (59) 230.70 +0.3 172.97 181.55 178.21 181.55 +0.5 1.38 229.26 188.22 198.10 169.91 220.05 250.47 212.49 224.10

Mexico (73) 166.83 +0.0 123.42 128.55 120.61 119.32 +0.2 4.70 166.77 123.81 123.56 120.82 119.58 147.88 139.27

New Zealand (14) 45.29 -1.0 31.29 32.84 30.58 41.57 +1.0 5.45 42.72 31.72 33.16 30.98 41.98 48.52 41.90 46.94

Norway (23) 144.89 +0.4 107.19 112.32 104.75 106.31 +0.6 2.33 145.41 107.96 112.97 105.35 109.00 125.92 138.40 199.26

Singapore (39) 181.17 +1.1 141.65 146.20 142.85 146.20 +0.1 2.24 181.17 141.16 147.70 120.55 120.55 120.55 120.55 120.55

Spain (49) 141.76 +1.3 104.87 110.09 102.46 97.08 +1.6 6.08 139.08 103.24 108.04 100.75 105.50 161.72 133.79 151.88

Sweden (30) 173.25 -1.1 131.87 138.96 128.85 134.18 +1.3 3.08 160.21 133.79 140.00 130.50 138.13 200.28 171.46 187.93

Switzerland (82) 115.84 +0.4 85.70 89.96 83.78 89.02 +0.4 2.41 115.14 85.45 89.46 83.42 88.48 115.84 95.99 92.57

United Kingdom (226) 170.20 +0.4 125.92 132.18 123.05 170.20 +0.4 2.98 189.44 131.64 122.76 189.44 173.10 180.92 158.53

USA (520) 147.60 +0.4 108.20 114.62 100.71 108.51 +0.1 4.38 147.00 106.19 106.50 108.34 108.88 139.51 140.64

Nordic (103) 161.29 -1.3 119.32 125.25 116.60 115.79 +2.2 2.60 164.46 122.10 127.76 116.15 118.15 158.52 159.53 185.02

Pacific Basin (715) 144.11 +1.3 84.42 88.81 82.49 90.35 +1.4 1.38 115.67 85.88 89.85 83.80 91.63 141.97 93.70 128.39

Euro - Pacific (1503) 127.65 -0.2 94.44 99.13 92.28 97.75 +0.7 2.77 128.35 95.29 99.70 92.90 98.42 145.21 113.80 133.57

North America (355) 126.51 +0.5 120.80 130.25 121.25 126.51 +0.5 2.65 128.20 120.82 126.54 126.54 126.54 139.10 139.10 157.00

Europe Ex. UK (1990) 126.20 +0.1 126.20 121.99 113.55 141.77 +0.3 3.80 157.35 116.83 122.27 114.02 122.20 175.51 149.00 144.92

World Ex. US (1696) 129.05 -0.2 116.20 121.99 113.55 141.77 +0.3 3.80 157.35 116.83 122.27 114.02 122.20 175.51 149.00 144.92

World Ex. UK (1990) 138.07 -0.2 102.14 10